

## FINANCIAL TIMES



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## World News

## 50 missing as liner sinks off South Africa

Up to 50 people were missing after the Greek cruise liner, Oceano, carrying 582 passengers and crew, sank in heavy seas 14 miles off South Africa's Indian Ocean coast.

Fourteen South African air force helicopters had plucked at least 219 people from the listing deck of the 7,534-tonne ship and other vessels risked the shallow waters to pick up hundreds of survivors.

Patrol aircraft were trying to make contact with a tanker and a Chinese cargo ship which had been in the area to see whether they had survivors on board.

**Republics gain power**  
Moscow has agreed to drop plans for a separate federal tax as part of a series of late changes to the Soviet Treaty of the Union that will give more power to the republics at the expense of the centre.

**83 children die in crash**  
Eighty-three children and four teachers died in Zimbabwe when a bus overturned while carrying them to Harare after a sports meeting.

**Tamil siege ended**  
Sri Lanka urged the separatist Tamil Tigers to attend peace talks after the army broke their 26-day siege of the army base at Elephant Pass where 800 Sinhalese soldiers had been trapped.

**Turkish soldiers killed**  
Turkish rebels killed nine Turkish soldiers and kidnapped three others during a rocket raid on a police station close to the Iraqi border. The rebels have recently stepped up a seven-year campaign for Kurdish independence. US, Iranian exports to Iraq, Page 14

**Bhutto protest**  
Former Pakistani prime minister Benazir Bhutto launched a 12-hour nationwide fast in Islamabad to protest against "civilian martial law" and to mark the first anniversary of her fall from power. Testing time for privatisation, Page 3

**Worldwide union losses**  
Trade unions throughout the industrialised world suffered declining membership during the 1980s, according to an OECD report. The average share of trade union membership among total employees across 18 member countries fell from 35 per cent in 1980 to 30 per cent in 1988.

**BCCI moves expected**  
New indications of the Bank of Credit and Commerce International and its top officials, covering money laundering and bank regulatory offences, are expected to be presented in the US in the next four to six weeks.

**Mubarak in Libya**  
Egyptian president Hosni Mubarak arrived in Libya on a surprise visit, accompanied by several ministers. The visit followed a telephone discussion "on mutual interests" between Mubarak and Libyan leader Muammar Gaddafi.

**Murder record likely**  
A record 23,700 people will be murdered in the US this year, 26 per cent more than in 1985, a Senate Judiciary Committee staff report predicted.

**Greens attacked**  
Green campaigners have too much influence in drawing up tough EC environmental regulations, according to a survey of the top 1,000 British companies.

**All clear**  
Belgian prime minister Wilfried Martens, 65, underwent minor eye surgery in Brussels to correct short-sightedness.

## Business Summary

## W.H. Smith to sell television interests in £45m deal

W.H. SMITH, the UK retailing group, is to sell its television interests - which include the European Sports Network - to a Franco-American consortium in a deal worth £45m (\$75.6m).

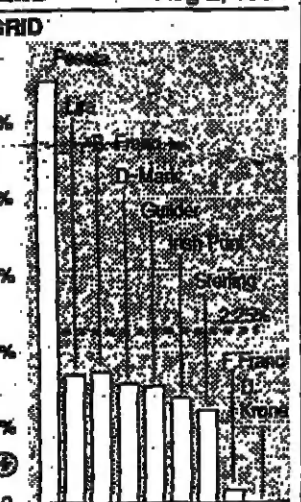
The consortium is made up of Canal Plus, the French paid-for television channel; ESPN, controlled by Capital Cities/ABC, the US communications group, in partnership with Hearst Corp; and Générale d'Images, the television TV subsidiary of France's Générale des Eaux water and services company. Page 15

**USINOR SACLOR**, French state-owned steel producer which is Europe's largest steel maker, is keen to explore the possibility of a joint venture with British Steel which could eliminate the need for the UK group to invest more than \$400m (\$672m) in a new plate-making mill. Page 15

**US BANKING**: Further changes to proposals for reform of the US banking structure are likely before the legislation is finalised in October or November. Page 14

**EUROPEAN Monetary System**: The only change in the exchange rate mechanism grid last week was that the Danish krone replaced the French franc as the weakest currency, but there was little difference between the two. Sterling remained third weakest and the D-Mark fourth strongest. Upward pressure on Madrid money market rates eased after action by the Bank of Spain to add liquidity. The top placed peseta was well within its ceiling against other ERM members.

EMS Aug 2, 1991



The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the EMS's narrow 2.25 per cent fluctuation band. In practice, currencies in the EMS narrow band cannot rise more than 2.25 per cent from the weakest currency in that part of the system. Sterling and the Spanish peseta operate with 6 per cent fluctuation bands.

**UK CONSTRUCTION**: There are no signs of recovery in the UK industry and job losses during the current recession will reach 250,000 by mid 1992, says the Building Employers Confederation. Page 6

**PAKISTANI government** is to sell a 26 per cent stake in the country's smallest public sector bank, to its employees for Rs490m (\$3.5m). Some shares in the bank are to be offered to the public. Page 3; Testing time for privatisation, Page 3

**EAST GERMANY**: proposals have been drawn up for a large white goods plant on a greenfield site in Saxony, eastern Germany, as part of a plan to privatise the former East German industry. Page 4

**KUWAIT's central bank** lifted restrictions on currency withdrawals and transfers. Page 3

## Clash likely over Japan's EC car quotas

By John Griffiths, Motor Industry Correspondent, in London

JAPANESE car manufacturers will be producing about 2m vehicles a year within the EC by the end of the decade, according to British government estimates. That is far more than the 1.2m assumed by last week's EC car trade agreement with Japan.

A copy of the agreement, obtained by the Financial Times, shows that there is no limit on the rate at which the Japanese might add new vehicle manufacturing capacity inside the EC. There will be no limits on circulation within

the EC of vehicles made at these "transplant" factories. The gap between the official figures in the agreement and the real scale of likely production will almost certainly lead to further clashes between EC states over Japanese penetration of the European car market.

British government estimates show that Japanese manufacturers could be making 900,000 cars and 100,000 light commercial vehicles a year in the UK alone by 1993. A further 1m vehicles a year will

be built elsewhere in the EC. The agreement to limit Japanese exports to the EC until the creation of an open market in 1999 was based on an assumed annual production from Japanese plants within the EC of 1.2m units.

The EC agreement with Japan, Elements of Consensus, does not put a formal ceiling on Japanese vehicle imports from Japan or elsewhere outside the EC. It provides only for twice-yearly monitoring through talks between EC and Japanese officials, based on a

forecast for imports of 1.23m in 1999. The disparity between the published figures for Japanese production within the EC and the British figures could lead to renewed clashes between the UK, which has taken the most liberal stance on sales from Japanese transplants, and Italy and France, which have pressed for tight restrictions.

French and Italian producers are keen to impede penetration of Japanese cars into their home markets, where Japanese market shares are lowest in

Europe. Bilateral restrictions, which must disappear by 1993, have limited Japanese sales to 3.5 per cent of the French market and less than 2 per cent of the Italian.

The conflict is likely to arise if the EC market slips below the size assumed to reach the deal. UK officials acknowledge that France and Italy are likely to seek formal curbs on transplant sales, prompting a big new Community row.

EC vehicle sales accord, Page 4  
Brussels gears up, Page 4

## Hashimoto faces intense pressure to resign over loans affair

By Robert Thomson in Tokyo

MR Ryutaro Hashimoto, Japan's finance minister, will come under extreme pressure to resign today in order to take responsibility for the country's securities scandals and to show regret for his private secretary's links to a fraudulent loans affair.

The scandals are likely to dominate a special two-month session of the Japanese parliament, which was called to consider proposals for the reform of the political system but which will be highlighted by a debate over financial reform and the ruling Liberal Democratic party's responsibility.

Mr Hashimoto has apparently told colleagues that he considered resigning, although he said publicly at the weekend that he was determined to reform the financial system, which has been shaken by revelations of brokers' compensation of favoured clients and their leading to gangsters.

The finance minister conceded that he faces a tough week, a period he compared to a "bed of nails". His secretary, Mr Toyoki Kobayashi, has admitted to introducing five people to a branch manager at Fuji Bank who was recently dismissed for his role in a ¥260bn (\$1.9bn) allegedly illegal loans scheme and who is said to have arranged for the five to borrow ¥1.27bn.

Loans were provided to companies and individuals by finance companies after the Fuji Bank manager allegedly issued fake deposit records as collateral.

Mr Hashimoto said at the weekend that his secretary, who tendered his resignation, was unaware of the alleged fraud, adding: "It is too much to expect him to discover irregularities. My supervision was insufficient. I strongly feel my responsibility."

Opposition parties will want Mr Hashimoto to resign and they will exploit an apparent rift between LDP officials and the Finance Ministry over the need to establish an independent securities agency similar to the US Securities and Exchange Commission (SEC).

Ministry officials oppose the SEC idea, while LDP members are under public pressure to take action against the industry and support the proposal.

Scandals involving compensation payments made by top Continued on Page 14

## EC peace initiative collapses after Serbian president snubs talks

## Yugoslavia 'faces tragedy'

By Laura Silber in Zagreb

YUGOSLAVIA faces "tragedy and catastrophe" following the failure of the European Community to secure a ceasefire in the republic of Croatia, Mr Hans van den Broek, the Dutch foreign minister leading the peace initiative warned yesterday.

The breakdown of the peace effort could bring Yugoslavia rapidly towards a full-scale war, which could go well beyond the present conflict between Croats and Serbs.

The EC talks, which began on Saturday in Belgrade, the federal capital and capital of Serbia, broke down after Mr Slobodan Milosevic, the president of Serbia, failed to turn up to a third round of talks yesterday morning.

The peace mission was seen as the last chance to implement a lasting ceasefire, which could have cleared the way for negotiations on the future of Yugoslavia's internal borders.

The collapse of the EC effort may mark a turning point in the crisis, which was precipitated following the declaration of independence by Slovenia and Croatia on June 25.

The failure of the talks prompted Mr Hans-Dietrich Genscher, Germany's foreign minister, to call for an emergency meeting of the 12 EC foreign ministers today.

A spokesman for Mr Genscher said: "The meeting should discuss the results of the EC talks mission comprising the Luxembourg, Dutch and Portuguese foreign ministers to Yugoslavia and decide on further steps by the EC."

Mr Franjo Tudjman, the president of Croatia, said it would intensify and broaden its efforts to involve international bodies in efforts to find a solution to the crisis. He said



Hans Van Den Broek (left), head of the three-man EC negotiating team in Yugoslavia, talks with Croatian president Franjo Tudjman in Belgrade yesterday.

Croatia would seek help from the Conference on Security and Co-operation in Europe, the deployment of peacekeeping forces from the United Nations and call for an international peace conference on Yugoslavia.

More than 300 people have been killed in clashes between Serbs and Croats since Croatia's declaration of independence.

Many of the Serbs, which make up 12 per cent of the

4.5m population of Croatia, do not want to live in an independent Croatia. They either want unity with the republic of Serbia or a wide degree of autonomy.

The violence continued yesterday when three Croat policemen were shot dead by masked gunmen, dressed in Serbian police uniforms, on the motorway about 100km south of Zagreb, the capital of Croatia, according to the Croat authorities.

Price of peace, Page 14

## Shamir wins cabinet backing for Middle East peace talks

By Victor Mallet in Jerusalem

ISRAELI'S coalition cabinet yesterday overwhelmingly endorsed the decision by Mr Yitzhak Shamir, the prime minister, to send a delegation to a Middle East peace conference in October on condition that the Palestinian representatives meet with Israel's approval.

The vote was 16 to three in favour of Mr Shamir's qualified acceptance of the conference, which is being sponsored by the US and the Soviet Union.

Mr Yasser Arafat, the Palestine Liberation Organisation leader, again rejected Israeli demands that the Palestinians should exclude from the delegation citizens of Israeli-annexed East Jerusalem. But significantly, Mr Bassam Abu Sharif, one of Mr Arafat's advisers, said he did not think any obstacle was big enough to prevent Palestinian attendance.

This provided further encouragement for Mr James Baker, US secretary of state and chief architect of the con-

ference. Mr Baker, in Tunis for talks with President Zine El-Abidine Ben Ali as part of his indirect efforts to persuade the Tunis-based PLO not to stand in the way of restricted Palestinian attendance at the conference, said he had only a brief look at Mr Abu Sharif's remarks, but added: "We think we have seen the process that has the potential to lead to a real and comprehensive peace."

The Egyptian government reinforced Mr Baker's efforts in discussions over the weekend at the Islamic foreign ministers' conference in Istanbul. Mr Amr Moussa, the Egyptian minister, urged Mr Farouk Kaddoumi, the PLO foreign affairs chief, not to allow procedural wrangles "which history will forget" to prevent Palestinian participation in the peace conference.

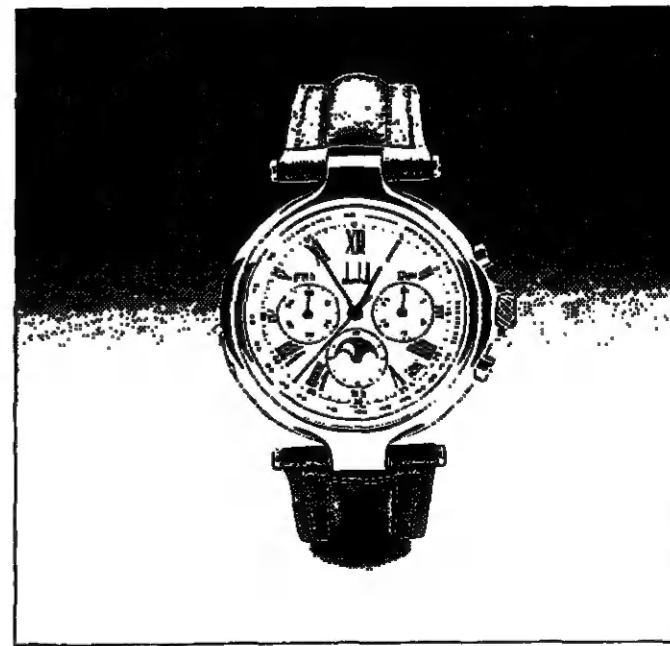
After the vote at the Israeli cabinet meeting Mr Ehud Olmert, the health minister, said: "This is a major move forward

and we have to be very careful about it. But I think the damage that might have been caused to Israel had we answered negatively was much greater than the risk."

Recent moves towards convening a regional peace conference have been made possible by Syria's agreement to face Israel across the negotiating table. Syria wants to win back the Golan Heights, lost to Israel in the 1967 war.

Israeli settlers from the Golan yesterday lobbied ministers in an attempt to secure a government commitment to keep the control of the heights in perpetuity.

Mr Shamir was opposed by three far-right ministers, Mr Ariel Sharon, housing minister in Mr Shamir's Likud party, Mr Yoram Neuman, the science minister who leads the Tehiya party, and Mr Rehavam Zeevi, minister without portfolio from Mokedet, another right-wing faction.



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Jacques Delors, president of the European Commission, discusses his big ambition - to see Europe taking on the new world role cast for it by the end of the cold war. He has in consequence revised former opposition to enlargement of the EC. Page 30

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Zimbabwe: 11 years after achieving independence, Zimbabwe is on the brink of momentous changes that will determine its economic performance in the 1990s.

## MALAYSIA

Above: buildings old and new in central Kuala Lumpur. See survey details, right



## INTERNATIONAL NEWS

Reluctance to send armed force to Yugoslavia limits Community

## Failure of EC peace mission shows up flaws

By David Buchan in Brussels

THE failure yesterday of European Community attempts to force a ceasefire agreement between Yugoslavia's leaders revealed not only the deep divisions among the country's politicians, but also the limited scope of the EC's mission.

The EC is clearly committed to putting diplomacy and money at Yugoslavia's disposal, but not to sending in an armed peace-keeping force to separate the warring parties if communal conflict worsens.

The 12 member states could only agree last Monday on their offer to quadruple the existing monitoring force from 50 to 200 and to send it into Croatia provided there was no serious danger of it being attacked. Before officials travelled to Yugoslavia at the weekend it was searching for such an assurance.

France's suggestion that only an EC armed peace-keeping force might prove a real buffer between warring Serbs and Croats has had little echo among its EC partners.

Mr Douglas Hurd, Britain's foreign secretary, said such a European force could not be ruled out as a future possibility, provided it came under the Western European Union (WEU) organisation.

But the UK remains reluctant, mindful of its own unhappy experience in northern Ireland, of such a force.

Almost all other EC governments seem deeply reluctant to send soldiers into Yugoslavia, diplomats say. Nor do they consider consensus for such an operation likely among the nine EC countries that make up the WEU.

Germany currently chairs the defence organisation. Mr Volker Ruhe, secretary general of the Christian Democrats, who dominate Bonn's ruling coalition, has been calling for a European buffer force in Yugoslavia.

However, most diplomats in Brussels believe his influence will be offset by Mr Hans Dietrich Genscher, the Free Democrat foreign minister, who would not want to upstage the newly created mechanisms of the Conference on Security and Co-operation in Europe (CSCE).

If the EC does not send armed peace-keepers into Yugoslavia, it may not be for want of an invitation.

The Yugoslav federal government, at least, has made it clear to Brussels it wants the EC to keep the lead in any further internationalisation of the crisis.

Mr Jacques Delors, European Commission president, has said the EC should be as fully committed to peace-making in Yugoslavia as the US is in the Middle East.

He promised last Monday a special Commission task-force to consider new forms of technical and economic aid for Yugoslavia. But by last week there was no sign of such a force.

Mr Hans van den Broek, foreign minister of the Netherlands, which presides over the EC Council of Ministers, said existing EC aid worth about Ecu500m (\$593m) would remain frozen until all-party talks on Yugoslavia's future started.

Brussels, in the meantime, has no intention of sending its constitutional lawyers out to draft a new constitution for Yugoslavia.

Despite Yugoslav interest in the quasi-federal machinery of the Community, "the EC is an analogy, not a model, for Yugoslavia", says one official.

This is because the Community, which is trying to bring its 12 states closer together, is taken by the Yugoslavs as "a model for disassociation, for becoming more, not less, separate".

## Anxious Croats watch and wait, expecting the worst

FEAR, anger and uncertainty grip Zagreb, the capital of Croatia, as Croats wait for their government to declare a state of war, writes Laura Silber in Zagreb.

"The general perception is that the government is unable to cope with the fact Croatia is at war," said Mr Tomislav Katic, a lawyer in the capital.

Croats are questioning what went wrong over the past year, since the ruling Croatian Democratic Union (HDZ), under President Franjo Tudjman, won a landslide election on a platform of independence for Yugoslavia's western republic.

Mr Darko Bekic, a former adviser to Mr Tudjman, summed up the problem in an interview with Danas, a Croatian weekly newspaper: "In the euphoria that followed the elections, it was forgotten that the Serbian minority in Croatia also had entered democracy and that Serbs also had the right, as did the Croat majority, to their flag and political interests."

While there is criticism of the Croatian government, it is Mr Slobodan Milosevic, president of Serbia, who is seen as the man responsible for the deaths of hundreds and the nearly 50,000 refugees who have fled strife-torn regions of Croatia.

Many Croats also see Mr Milosevic as the villain who prompted Croatia's 600,000-strong Serbian minority to rebel against the government, in order to establish a Greater Serbia.

"President Tudjman has made mistakes, but Mr Milosevic is trying to conquer and destroy Croatia. One cannot compare the two politicians," said Mr Katic, who supports Croatia's opposition Social Liberal party.

Although he did not vote for the HDZ, he says he feels, like most Croats, obliged to support the government while Croatia is at war.

"The war is very close, only 50km away. Yesterday I volunteered to help

the refugees. Some of my friends, who are professionals, have joined the national guard because they cannot stand any longer to watch the corpses of Croat policemen on television," Mr Katic said.

At least 200 Croatian police and national guards have been killed in fighting with Serbian militants and the Serbian-dominated federal army since Croatia declared independence on June 25.

While Croats seem to expect the worst and are waiting for war to come to Zagreb, they are also looking to the government for leadership.

"Most Croats, of all political hues,

are more frightened by the paralysis and indecisiveness of the government than of the looming danger," says Mr Sinisa Bubic, a Zagreb journalist.

Meanwhile, an eerie silence envelops Zagreb's city centre. The railway station, usually packed in the peak of summer, is deserted. The only train scheduled to depart yesterday morning for Paris was fully booked.

Many choose the uncertain fate of a refugee, rather than wait for war.

But Mr Katic says he will not abandon Croatia. "I always thought war was fought in deserts and far off places; I never thought it would happen here to me."

## Serbian nationalist who holds key to ceasefire

But diplomats are sceptical Slobodan Milosevic will negotiate lasting peace, writes Judy Dempsey

THE unofficial war now being waged against Croats by the federal army-backed Serb nationalists will spread rapidly unless Mr Slobodan Milosevic, president of Serbia, decides to speak out against fighting and declare his political intentions, according to western diplomats.

But they add that Mr Milosevic, one of the principal architects behind Yugoslavia's worst crisis since the Second World War, could be losing control over the Serbs living in Slavonia, eastern Croatia, and those living in the self-proclaimed autonomous republic of Knin, south Croatia.

Mr Milosevic was catapulted into power in Serbia in October 1987 by promising Serbs he would redress a decision made in 1974 by the late President Tito.

Tito carved out of Serbia two autonomous provinces - Kosovo in the south and Vojvodina in the north - precisely to contain the influence of the Serbs, the largest ethnic group in Yugoslavia, from dominating the federation.

But even during Tito's time Serbia wielded considerable influence, both in the federal army - in which 70 per cent of the officer corps are Serbs - and in Croatia, where it exerted considerable power in that republic's police and internal security forces.

Once head of Serbia's Communist party, Mr Milosevic moved quickly to boost his power base by exploiting the latent nationalism which Tito and the ruling communists suppressed for more than four decades.

By toppling the government in Montenegro in the autumn of 1988, and soon afterwards the government in Vojvodina, he secured enough clout on the collective eight-man state presidency to regain direct control over Kosovo.

The province, in which ethnic Albanians constitute more than 90 per cent of the population, was soon turned into a virtual police state. Prominent ethnic Albanian intellectuals were dismissed, the local party and security forces were purged, and instead Serbs were promoted to positions of power.

A similar, but less intense process, was carried out in Vojvodina.

The speed in which Mr Milosevic extended the power of Serbia served only to fuel the sense of nationalism in the two western republics of Slovenia and Croatia, who in free elections last year shook off communist rule.

Fearing a Serb-dominated Yugoslavia, the local party and security forces were purged, and instead Serbs were promoted to positions of power.

The Serbs in Krajina, a region south of Croatia which borders with the central Yugoslav republic of Bosnia-Herzegovina, have refused to join an independent Croatia and have carved out their own autonomous republic in the region.

It is difficult to see how this region, whose leaders openly say they want to join with the Serbia republic, can become reintegrated into Croatia in the future. Croatia, *de facto*, has already lost this territory.

The Serbs in Slavonia, in east Croatia, are now in a determined not to live in an independent Croatia. Desperate to legitimise their actions, their leaders keep recalling 1941, when the Nazi-backed Ustasha government in Croatia murdered tens of thousands of Serbs and Jews.

followed by Croatia.

The declaration of independence by both republics on June 25 was the final straw for the federal army, and for Mr Milosevic.

The army, deeply embedded in the Titoist ideology of maintaining the territorial integrity of a united and federal Yugoslavia, moved against Slovenia.

But the military offensive against Slovenia failed because the republic, which retains one of the best trained territorial defence units in the country, had earlier in the year refused to hand over weapons following an order by the federal army.

The Croatian government, much to its regret now, complied with the army command. This partly explains why Croatia's troops are so poorly armed, and why Hungary supplied weapons to the western republic earlier this year.

Mr Milosevic, recognising that the Serbs have been lost, remains determined to prevent Croatia from becoming a fully-fledged independent republic.

Unlike Slovenia, which is ethnically homogeneous, 12 per cent of Croatia's 4.5m population are Serbs.



Slobodan Milosevic: catapulted into power in Serbia in October 1987

Tragically, history is now the prime factor which today influences relations between Yugoslavia's ethnic groups.

Backed by Mr Milosevic and the federal army, the Serbs in Slavonia are waging a war of attrition against the poorly armed Croatian National guard.

Due to the proximity of the river Danube, the Serbs can escape across into Vojvodina, pick up supplies and continue forcing out Croats from villages close to the Serbian border.

Through such persistent fighting, informal borders, which are aimed at creating a greater Serbia, have been mapped out in recent weeks.

Officials from Croatia and Bosnia-Herzegovina believe that until Mr Milosevic has secured a corridor across Bosnia-Herzegovina, which would link the Serbs in Krajina with Serbian proper, Serbs are unlikely to lay down their

weapons. The aspirations of all Serbs living in one enlarged republic today dominates the agenda of the nationalists.

In Serbia itself there are few voices of moderation.

There is a virtual paralysis among the opposition Democratic party which is too small to exert influence and is no match for the intense media propaganda nationalism which grips the republic.

Against this background, Mr Milosevic is perhaps the only politician who could ensure the implementation of a ceasefire. This could be the first step towards opening up negotiations for the future of Yugoslavia.

But one western diplomat yesterday held out little prospect of Mr Milosevic diverting from his undeclared goal of creating a greater Serbia.

"He can continue to manipulate the Serbs. He can continue to wage war in Croatia by remaining silent. He can prevent military advisers from the European Community coming in because that would mean we would officially see for ourselves the exact relationship between the federal army and the Serb fighters."

"He will rein in his Serbs once he has carved out a new Serbia. He is the problem the EC faces," the diplomat said.



## GORBACHEV HAS HUGE PERSONAL STAKE IN UNION TREATY

### Soviet republics win concessions

By Chrystia Freeland and John Lloyd in Kiev

IN SOVIET president Mikhail Gorbachev's campaign to push through the Union Treaty the republics have gained last-minute concessions from central government. But while the most recent changes have won over the Russian republic, others, including Ukraine, are still holding out.

Mr Gorbachev says the latest will be open for signing from August 20. Many Soviets and western leaders believe economic reform is impossible until the struggle for political control between the centre and the republics - known as the "war of laws" - is resolved.

The most recent draft of the treaty was discussed by Mr Gorbachev and leaders from 10 republics on July 22 and is seen as a final chance to hold the Soviet Union together. It is a revised version of the Novo-Ogarevo accord negotiated in June, which devolved considerable powers to the republics.

The new draft, which is incomplete, goes further. It differs from the original in three general areas: government structure, control of the economy, and the role of autonomous republics. On the crucial issue of taxation the negotiators left a blank, which was filled in at the last minute.

Mr Gorbachev has a huge personal stake in the treaty. On principle, he is committed to preserving the union. Politically, he must prove he can still balance demands of hardliners, who favour a more centralised state, and separatists in the republic.

Overall the revised draft makes greater concessions to the republics, which in the first version were already granted right over their land, resources and waters, and a say in defence, budgetary and foreign policy.

The main changes are:

● Republics have a stronger voice in the federal government. The heads of the republics are full members of the federal cabinet, rather than just having the option to participate, and the Council of the Republics, one of the chambers of parliament, is given more authority, including a say in the formation of the cabinet.

● Although the most contentious issue, taxation, was left blank in the July 23 draft, last week Russian president Boris Yeltsin, Kazakhstan leader Nursultan Nazarbayev, Mr Gorbachev and Mr Valentin Pavlov, Soviet prime minister, came to an agreement whereby the republics are to collect taxes exclusively, then pay a fixed 10 per cent of their take to the centre. Ukraine, which is insisting on complete control over taxation, was not a party to the arrangement.

● The issue of control over money supply, which was

already to be undertaken jointly by the centre and the republic, must now also be "agreed" by the republic.

However, in two important ways the Union republics are weakened.

Autonomous republics, self-governing regions among the 15 Union republics, are given more power, thus enabling the larger Union republics. In the new accord they are able to go over the heads of the Union republics by appealing to the constitution of the USSR. The draft makes special reference to the Russian republic, which is most threatened by the autonomous republics.

Resources, such as oilfields, found on the territory of several republics come directly under the Union's jurisdiction. In general, the treaty is strikingly incomplete and haphazard. But Mr Gorbachev seems more concerned with signatures than substance.

## Yeltsin decree takes effect

By John Lloyd

A DECREE by Mr Boris Yeltsin, Russian president, banning political party branches at workplaces came into effect yesterday - amid signs that Soviet authorities may not be prepared to challenge him on the issue.

However, Mr Yeltsin will face a fight from within Russia, at least one of the 16 autonomous republics still run by a powerful Communist party.

Hardline communists have in the past few days made clear their objections to the decree but vowed loyalty to the Russian president.

Strong support at the weekend for Mr Yeltsin came from his new secret service chief, Mr Viktor Ivanenko, chairman of the Russian KGB.

Mr Ivanenko said the decree was aimed at promoting civil peace by making all parties

and movements equal.

Mr Boris Gidaspov, leader of Leningrad's communists and generally reckoned among the hardliners, characterised the decree as "another attack on the Communist party" - but added: "Still, it is a decree of the president, elected by the whole country."

However, Mr Mintimer Shaimiev, president of Tataria, an autonomous republic within Russia, has said he will refuse to carry out the decree and that the Communist party will continue to organise in enterprises within the republic. Tataria is the most independently-minded of the 16 autonomous republics but is not alone in having a Communist leadership which sees Mr Yeltsin as a threat rather than a liberator.

Continuing splits within the ranks of the Communist party are in any case reducing its

power to strike back against its tormentors. A conference over the weekend of the Communists for Democracy, led by Mr Alexander Rutskoi, the Russian vice-president, decided to create a party later in the year which would act as a democratic-Communist alternative to the Russian Communist party which - though a constituent part of the Communist party of the Soviet Union - is well to the left of it.

Mr Alexander Yakovlev, the former politburo member and close aide to President Mikhail Gorbachev, said in an interview that where Mr Gorbachev believed in the possibility of renewal for the party, he did not. He said that in deep thought about the Marxist faith which he has served all of his working life, he had concluded that it was Marxism itself which was flawed.

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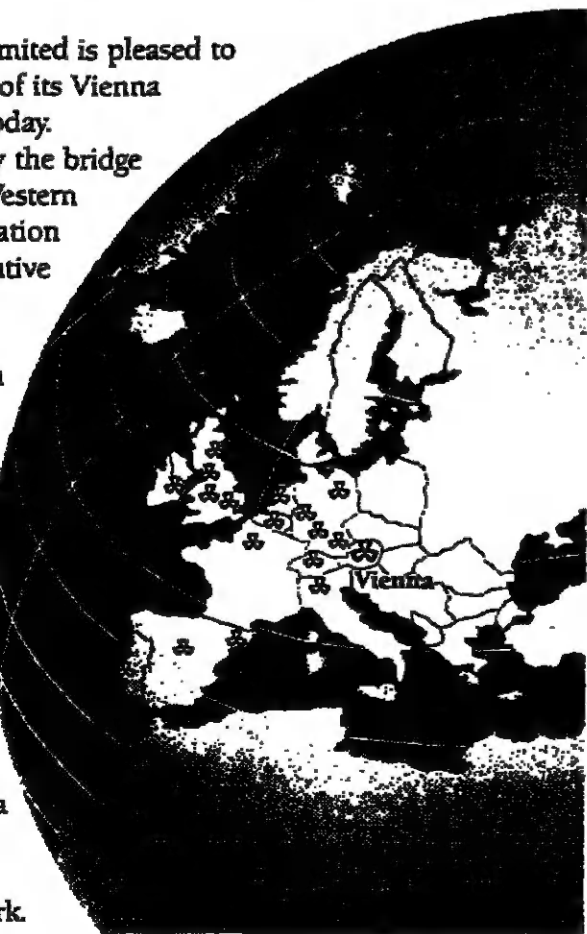
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## PLO struggle to win role in peace process

by Peter Hain in Cairo

THE PLO's Liberation Organisation stepped up its efforts to win a role in the peace process in the wake of the PLO's victory in the 1988 elections in the West Bank and Gaza.

Mr Arafat, the PLO leader, is expected to arrive in Cairo on Monday for a meeting with the Egyptian president, Hosni Mubarak.

The PLO's role in the peace process has been a subject of intense debate in the West Bank and Gaza, where the PLO is the dominant force.

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## PLO struggles to win role in peace process

By Tony Walker in Cairo

THE Palestine Liberation Organisation stepped up its campaign at the weekend to secure recognition of its place in any new Middle East peace effort. It was fearing a humiliating exclusion from a proposed peace conference.

Mr Yasser Arafat, PLO chairman, continued a round of meetings with North African leaders, begun in Rabat last Wednesday, to enlist their support as the US pushes on with plans for an October meeting of Israel and its neighbours.

He has held talks with King Hassan of Morocco, President Zine al-Abidine Ben Ali of Tunisia and was to meet President Chadli Bendjedid of Algeria just hours before Mr James Baker, US secretary of state, was due to arrive in Algiers today from Tunis and Morocco.

Mr Arafat, amid a growing chorus of criticism from hard-line PLO factions, insisted that the Palestinians receive a memorandum from the US stating clearly Washington's acceptance of "international legitimacy" as the basis for a settlement.

This was a reference to UN Security Council resolutions 242 and 338 that call on Israel to withdraw from territory occupied in the 1967 war - the West Bank and Gaza Strip, and the Golan Heights.

"We are for a just peace," Mr Arafat declared in Tunis, "but it is the first time in history that a party to a conflict wants to have the right of veto on the composition of its adversary's delegation."

Mr Baker has urged the PLO to take a "back seat" in the approach to the proposed peace conference, and to allow "non-confessional" Palestinian representatives to be grouped with Jordan so as to avoid an Israeli veto.

But the PLO, fearful that its hard-won status in the Arab world as the "sole legitimate representative" of the Palestinians was being undermined, is showing increasing exasperation over its almost invisible role.

The organisation has been

shunned by traditional backers, such as Gulf states and Egypt, in protest at its support for President Saddam Hussein in the Gulf crisis.

Mr Arafat's already shaky credibility in the west also suffered badly.

PLO officials say the organisation would be "very flexible" on representation if the US promises in writing that the proposed peace conference would be aimed to implement UN resolutions. A PLO official in Jordan said: "Arafat is needed if they want to make peace. He is the only one who can guarantee safe delivery on 242."

The PLO leader accepted the UN resolution in 1988 as the basis of a peace settlement, in the face of strong opposition from Palestinian hardliners who asked what Mr Arafat was doing in return. The PLO had long opposed 242 on the grounds that it implied recognition of Israel and treated the Palestinian problem as merely that of refugees.

Robert Maunther, Diplomatic Correspondent, reports: "The deal, backed by the Israeli government's objection to the inclusion of representatives from East Jerusalem in a Palestinian delegation to the proposed peace conference."

Senior Foreign Office officials who had talks in London on Saturday with two Palestinian representatives, Mr Faisal al-Husseini and Mrs Hanan Ashrawi, said that Britain had always regarded East Jerusalem as part of the Occupied Territories, rather than part of the capital of Israel.

The Palestinian representatives were in London as part of "the regular dialogue" which Britain had with Palestinians, a Foreign Office spokesman said.

Mr al-Husseini, who is closely associated with the PLO, is the leader of the Palestinian delegation which has met Mr Baker on several occasions since the end of the Gulf war. He and Mrs Ashrawi met Mr Baker in Jerusalem last Friday.

## China to set up more stock exchanges

CHINA'S central bank is committed to expanding stock markets in the country, the official China Daily reported yesterday. Reuter reports from Beijing.

The bank is drafting a big programme to encourage exchanges, including setting a regulatory framework, allowing new listings and opening the market for foreign investment, Sheng Ming, an adviser to the People's Bank of China, said.

"The State Council (China's cabinet) is paying close attention to the experiments of China's two stock exchanges in Shanghai and Shenzhen. We plan to expand the two markets this year," said Sheng, a former vice governor of the bank.

The newspaper quoted an

economist as saying the plan is a "decisive step towards putting our financial activities gradually onto the track of international norms."

The Shenzhen exchange, just over the border from Hong Kong, was allowed to open officially last month, after three years of grey-market trading.

The market in Shanghai, China's biggest city and site of the pre-revolution stock exchange, opened in December. Right companies now have shares listed in Shanghai, and six in Shenzhen.

One of China's most famous journalists, released this year after 20 months in prison, has been re-arrested, his brother said yesterday.

Zhang Weiguo, 34, was taken from his home in east China's Zhejiang province.



Women of the Pakistani opposition People's Democratic Alliance chant anti-government slogans yesterday in Karachi during a hunger strike against the arrest of opposition activists on charges of terrorism

## Allied Bank stake to be sold to employees

By Farhan Bokhari in Islamabad

THE PAKISTANI government is to sell a 26 per cent stake in Allied Bank (ABL), the country's smallest public sector bank, to its employees for Rs490m (US\$25m).

Some shares in the bank are to be offered to the public. The deal, backed by the bank's management, could mark an important step in government attempts to allay union fears that the privatisation programme will lead to heavy job losses.

Under the terms of the agreement announced in Islamabad by Mr Sarwat Aziz, finance minister, all 7,335 employees of ABL would become shareholders.

They would initially buy out 26 per cent of the shares in a deal to be finalised within a month.

A further 25 per cent of the shares would be sold to employees within six months, giving them a final 51 per cent stake. Also, 14 per cent of the shares would be offered to the public on the stock market.

ABL employees will be prevented from selling their shares during an initial five-year period.

Mr Aziz said his government would consider similar deals in other state sell-offs. Pakistan's government says that it plans to sell at least 115 public sector factories, plus such services such as banks.

A government official said recently that a few employee-management buy-outs would help to build confidence among workers during the privatisations.

## Testing time for privatisation

PAKISTAN'S privatisation programme has become an important test for the success of the new economic policies of the government of Prime Minister Nawaz Sharif.

Since it came to office last November, the government has said repeatedly it is committed to privatising public sector bodies so as to increase productivity and expand the free market. Officials say some government-owned units are inefficient and return meagre profits.

While the government says its plans are still on schedule, a lukewarm response from investors, because of a host of worries about the programme, has raised concerns that the drive towards privatisation may be slowing.

The government could raise some Rs150m (about US\$75m) - the figure put on the total paid up capital for all public sector holdings, including factories, development finance institutions and services.

Islamabad has announced various steps this year to encourage private sector investment. Liberal tax holidays have been introduced for new industries.

Complicated bureaucratic procedures in the way of permission for new investments have been pruned in most sectors. A government-sponsored international investment conference is to take place in Islamabad in November to attract foreign investors.

So far, the government has invited offers only from business groups, but some companies may be floated on the stock market and further employee or management buy-outs will be considered. There are no restrictions on foreign buyers, except in companies in defence related industries.

The government is considering initial bids for the sale of the Pakistan Telecommunications Corporation (PTC), the national telephone company, which employs 54,000. It is one

of the biggest companies to be offered for sale so far. Several foreign companies have expressed interest, including Cable and Wireless, AT&T, Ericsson and Telecom Australia. PTC gross profits last year were Rs6,500m (about US\$300m), say government figures.

Another of the larger companies for sale is Pakistan Steel, in Karachi, which employs 22,000 and produces pig iron, billets, hot rolled sheets/plates, cold rolled sheets and galvanised sheets.

Mr Saeed Qadir, chairman of Pakistan's privatisation commission, says that, so far, only 20 units have been advertised.

That sale is expected this year.

Mr Qadir says he expects these initial deals to generate confidence among investors. However, some observers say the government is overpricing the companies and that sale conditions are putting off buyers.

Mrs Salma Ahmad, a leading industrialist and former MP, says: "There is a popular lament among the business community that industries are overpriced."

Asking prices are higher than the productive worth of many industrial units, which are running at a loss, according to a senior official says privately that the fears "would not go away easily. There are many union leaders who believe that privatisation would mean massive job losses. Some union leaders at glass factories have said that they would not allow new investors to inspect their factories before submission of bids. The official adds: "This could create a complex situation. Buyers would be deterred if they are unable to go into factories where they want to invest."

There are also fears that a new government might renationalise. Mr Qadir says the present administration is about to introduce a parliamentary bill which would require any future government to secure at least a two-thirds majority in parliament for any renationalisation. Asked what would happen if a military government were to return to power, override the constitution and renationalise industries, he said: "Nobody can fully guarantee, in a country like this, but certain actions can preclude renationalisation."

He claims that no future government would be able to close its eyes to privatisation because this is the only avenue to make public sector units profitable.

However, a senior official says privately that, while the government may be heading in the right direction, its time frame for privatisation is ambitious and may need revision. "If privatisation takes off, that could create new opportunities for this country. But the question is whether the take-off can come as soon as what some politicians would like to see."

Qadir agrees.

Mr Qadir says the government is now encouraging a labour-management buy-out of factories, where possible, to avoid confrontation. Even where private investments are made, the government is trying to give 10 per cent shares to workers in factories for sale.

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## Mexico and Venezuela to widen oil concession

MEXICO and Venezuela have agreed to broaden the scope of the San José Pact, which offers oil on favourable terms to the cash-strapped nations of Central America and the Caribbean. Reuter reports from Mexico City.

In an effort to spur the poorer economies of the region, the two countries increased the amount of oil available under the pact to 160,000 barrels per day from 130,000.

The new terms, signed by Mexican President Carlos Salinas and Venezuelan President Carlos Andrés Pérez, were first proposed during the Gulf crisis when high oil prices put a severe strain on the economies of Central America and the Caribbean.

The renewal of the 11-year-old pact signalled a growing regional fraternity, spearheaded by Mexico as a counterweight to plans for free trade with the US and Canada.

## Singapore to hold election early

Singapore's next election will be held before it is required by law in late 1993, Prime Minister Goh Chok Tong announced yesterday. AP reports from Singapore.

Mr Goh said it had been his intention to use the government's full five-year term in office, but members of his cabinet and others urged that polling take place ahead of time.

The ruling People's Action Party has governed Singapore since 1959 and holds 80 of the 81 elected seats in parliament.

## Former policeman to govern Punjab

India's new government has appointed a former senior policeman to govern Punjab, the northern state torn by a Sikh independence campaign and now ruled directly from Delhi. Reuter reports from Chandigarh.

Surinder Nath succeeds retired general O.P. Malhotra, who resigned when Prime Minister Narasimha Rao's government postponed Punjab elections two days before they were due after death threats against candidates and voters.

## Prague signs pact with Baltic states

Czechoslovakia has signed economic agreements with Lithuania, Estonia and Latvia, the state news agency CTK said yesterday. Reuter reports from Prague.

The agreements make it possible to sell goods for hard currency and for companies to co-operate directly.

Czechoslovakia has already signed similar accords with the Russian Federation, Byelorussia and the Ukraine.

## Reform manifesto for Bulgaria

Bulgaria's former Communist Party unveiled a manifesto for cautious economic reform and good relations with Moscow and Washington when it launched its campaign for next month's elections at the weekend. Reuter reports from Sofia.

Party leaders said the programme aimed to stimulate Bulgaria's debt-ridden economy through production incentives and easing company tax burdens.

"We have worked out a manifesto that is neither right-wing nor left-wing but responds to national interests," said Mr Janyaliev, one of the platform's authors.

The elections, due on September 22, will be the second time the former Communist Party, now named the Socialist Party, has had to compete for power since it ousted the hardline leadership of Todor Zhivkov in November 1989.

The new poll will be the first in Bulgaria to use proportional representation, a system some analysts believe could help the Socialists hold on to their absolute majority.

## E German leader finds new role

Mr Egon Krenz, who led East Germany's ruling communist party in 1989 when the Berlin Wall opened, is training for a new career as a property manager in a reunited Germany. Reuter reports from Berlin.

A longtime stalwart in the East German power structure who became party chief in October 1989 only to be toppled six weeks later in a democratic revolution, said yesterday he had a new lease on life.

After 20 months without work, (real estate magnate) Mr Gerd Breuer has thankfully proposed to retrain in economics. I will take courses twice a week for the next six to eight months," he said.

Mr Krenz would then work for Mr Breuer as a manager responsible for investment in low-cost residential housing.

## Bush gears up for re-election campaign

By Peter Riddell, US editor, in Washington

ORGANISATION and fund-raising for President George Bush's re-election campaign in 1992 will begin after the summer holidays, although he might not formally declare until early next year that he will seek a second term.

Mr Bush met 30 close allies and political advisers for more than three hours over the weekend at his Camp David retreat outside Washington. No specific decisions were taken but the White House said afterwards that "political organising and fundraising will begin" in the autumn.

There is much speculation in Washington that Mr Robert Moshbacher, Commerce Secretary, will resign before long to serve as campaign chairman, assisted by Mr Bob Teeter, a political consultant, and Mr Fred Malek, both long-standing associates of Mr Bush.

Mr Moshbacher has made little mark at Commerce, where he has been noted more for affability and charm than deep grasp of policy. However, he was Mr Bush's very successful chief fund-raiser in his 1988 campaign.

Discussion of the prospects for the 1992 campaign has increased after Mr Bush's remarks on Friday that only a health problem, which he says he does not have, would deter him from seeking re-election.

While still receiving treatment for a thyroid condition discovered this year, Mr Bush is back to his usual energetic round of work and physical activity.

The president is a strong favourite to be re-elected, in view of his very high approval ratings and the disarray in the Democratic Party.

The polls show that Mr Bush scores highly for his handling of foreign affairs and his leadership qualities, underlined by the Gulf war, but is vulnerable to Democratic criticism of his apparent lack of interest in domestic policy.

Polls also show considerable unease among many Americans about the direction the US is taking.

Leading Democrats have been attacking Mr Bush recently for devoting too much attention to foreign policy and not enough to problems of health care, the economy and the inner cities.

Only one Democrat has formally declared his candidacy, former Senator Paul Tsongas of Massachusetts.

Several other leading candidates are considering whether to run, including Senator Jay Rockefeller of West Virginia, Senator Al Gore of Tennessee, Governor Bill Clinton of Arkansas, Governor Doug Wilder of Virginia and Senator Tom Harkin of Iowa.

## Peace move after Tamil siege ended

By Mervyn de Silva in Colombo

PRESIDENT Ranasingha Premadasa of Sri Lanka yesterday urged the separatist Tamil Tigers to accept his invitation to peace talks.

The appeal came a few hours after the army had broken a 25-day siege of the northern army base at Elephant Pass, where 800 Sinhalese troops - including 43 injured, and 21 officers - had been trapped.

Breaking the siege was the biggest operation by the Sri Lankan armed forces in the eight-year separatist insurgency. More than 200 troops and nearly 500 guerrillas died.

Elephant Pass lies at the northern neck of the island. The garrison there commands a causeway which is the only link by road between the Jaffna peninsula (the Tamil "homeland") and the Sinhalese-dominated main part of the island.

The Tigers had attacked in a bid to seal off Jaffna by road and to proclaim "ealam," an independent Tamil state.

Mr Harold Herat, the foreign minister, discussed the crisis of confidence last week with Mr Narasimha Rao, the Indian prime minister.

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# BT is bringing prices down.

Over the past year, retail prices have gone up by 5.8%. So you might expect BT prices to go up by much the same. Not so.

BT is committed to keeping its main price changes overall to 6.25% below the level of inflation. Which, in this year's case, means BT's main prices actually go down overall.

But we are doing more than that. For the first time, we're introducing flexible pricing packages designed to meet the differing needs of customers. There will be volume discounts for those who use the phone a lot. And, at the other end of the scale, there will be a special reduced price scheme aimed at those who need a phone, but don't use it much.

These are the changes, which come into effect from the beginning of September.

## Price of international calls cut to 199 countries.

In April, BT reduced the cost of calls within the UK by an overall 6%. Now it's the turn of international calls to be cut by almost 10% overall.

The most popular long-distance routes are being cut the most. Calls to Australia and New Zealand by at least 17%, and to the USA and Canada by at least 14%. (A cheap rate call to Canada, including VAT, will come down to just £2.57 for five minutes.)

Calls to Japan and most countries within Europe are being cut by over 6%.

In all, prices will be cut on 199 out of the total of 201 routes, with the lowest decreases being 4%.

## Discounts for high users.

From September 2nd anyone who spends over £117.50 a quarter, including VAT, on dialled calls will start receiving an automatic volume discount.

The discounts are on a stepped scale – the more you use the phone, the sooner you get to the next step and the less you pay for additional calls. For personal customers, the discount

could be up to 8% and for business customers up to 9%.

In addition, we will be introducing Customer Options for high users to give them even better value for money.

The Options offer a reduction in call charges of between 8% and 13.3% in return for a quarterly charge. We will be contacting customers directly with fuller details.

## Half price rentals for people who need a phone, but don't use it much.

We know that more than a million of our customers need a phone to keep in touch with the outside world, but don't use it very often.

These are people who regularly spend less than £27.50 a quarter, including VAT, on their phone bill.

We are offering to cut their line rental by half. And, in addition, to give them the first 30 units of phonecalls they make each quarter free of charge – enough to make almost 2 hours worth of cheap rate phone calls.

After that, the next 120 units will be charged at a rate of 18.7 pence each. (We're doing this to ensure that the benefits of the service go only to genuine low users.) After the 120 higher-rate units, subsequent units will be charged at the standard rate of 4.94p (all prices include VAT).

To illustrate the benefits: for someone using only 60 units per quarter, their quarterly bill will be cut by around £3.50 compared to the Low User Rental Rebate Scheme. We're calling this service 'Supportline' and will be contacting all our customers who may benefit from it. (In the meantime, the current Low User Rental Rebate Scheme will continue.)

Obviously, because the Supportline service is aimed at those in need, it does not cover usages such as second lines, business lines, and dedicated lines that monitor alarm systems.

## UK call charges either frozen or up by less than inflation.

The price of local calls and national cheap rate calls is going up by slightly under 5% – which is less than the rate of inflation.

The price of daytime national calls will not be changing. And the price of our most popular call – a three minute local cheap rate call – will remain at 4.94p (including VAT). This is the same price in pence as in 1981. Allowing for inflation since then, the cost of a three minute local cheap rate call has fallen by almost half.

## Line rentals increased to reflect more accurately the true cost of the service.

We're increasing the price of installing a new line and the quarterly line rental charge by 2% more than inflation. Even so the cost to BT of providing each line far exceeds what we are charging. Line rental charges include a continuous line checking system (we rectify most faults before users have even become aware of them), and free repairs – including call-outs.

Your BT line keeps you in touch with the world (with connections to over 700 million phones), and provides 24 hour access to the 999 emergency service.

## Overall prices that keep coming down.

Even though the rental charge is going up, main prices overall will be going down.

Nor is this anything new. Including these latest price changes, our main overall prices have fallen by 30% compared to inflation since 1984.

Which is just as it should be.

After all, since you're more than just a number, it's the numbers on your bill that should be less.

More details of our new prices will follow in a booklet accompanying your quarterly account. If you'd like to receive more information now and/or register for early notice of future price changes, phone our Pricing Information Service on 0800 800 891. Free of charge, naturally.



You're more than just a number.

CALL FREE 0800 800 891 ANYTIME

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## UK NEWS

## Lib Dems win best viewing figures

By Ralph Atkins

TELEVIEWED party political broadcasts for the centrist Liberal Democrats have beaten those of Labour and the Conservatives in audience ratings.

Figures for party political broadcasts before the May local elections and afterwards show that larger sums spent making the five or 10-minute broadcasts by Labour and the Tories have not won more viewers.

Besides boosting Liberal Democrat morale, the figures highlight how programmes scheduled before and after party political broadcasts are as important, if not more so, than the broadcasts themselves.

Labour, in particular, has won critical acclaim for recent fast-moving and glibly broadcast.

Figures compiled by the Broadcasting Audience Research Bureau show the Liberal Democrats had an audience of 14m for a broadcast on the Monday before the May 3 local elections. The day after, a Tory broadcast reached 13m and a Labour broadcast on the eve of polling reached 11.5m.

Similarly, figures for a batch of party political broadcasts in May, June and July put the Liberal Democrats on 10.1m, Labour on 9.5m and the Conservatives on 8.5m.

Party political broadcasts are shown usually on three channels before the main evening news programmes.

Mr Shaun Woodward, the Conservatives' head of party communications, said: "The number of people who watch depends very heavily on the programmes preceding, and after, the party political broadcast. To an extent it is quite arbitrary. However, there is no doubt that if you make a bad broadcast, people switch off."

The Conservative party does not disclose how much it spends on making its broadcasts. However, it is unlikely to be less than Labour where latest figures suggest about £20,000 per broadcast was spent in 1989.

In contrast, the Liberal Democrats local election broadcast cost £7,500. Its broadcast in May cost £12,500.

A party political broadcast by Dr David Owen, leader of the remaining three Social Democrat MPs, is to be shown even though their party was wound up last year. It will appear on September 12, the day Mr Paddy Ashdown, leader of the Liberal Democrats, speaks at the party's conference in Bournemouth.

Mr Owen said: "The party is not yet dead. It is still alive and kicking. It is still a force to be reckoned with. It is still a party that can make a difference."

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## Pay settlements in manufacturing fall sharply

By Diane Summers, Labour Staff

THE SHARPEST drop in manufacturing pay settlements for 10 years is revealed today in the latest pay survey by the Confederation of British Industry (CBI), the UK employers' organisation.

The downward shift in pay settlements, which is confirmed by other independent surveys, is evidence that the depth of the recession and the growth of unemployment is feeding through into slower wage inflation.

The fall in pay settlements will be welcome news to the government in the wake of last week's CBI Industrial Trends survey which said there was no evidence that the recession had bottomed out.

The CBI pay survey found manufacturing settlements had dropped from an average of 8.1 per cent in the first quarter of the year, to 6.5 per cent in the second quarter.

British pay settlements in the second quarter were below those in Germany at 6.6 per cent. Although the CBI says this is "a remarkable development", it acknowledges it may reflect Germany's economic difficulties rather than the flexibility of the UK labour market.

The employers' organisation also pointed out that pay rises in France averaged 4.4 per cent in April. Service sector settlements fell from 8.9 per cent in the second half of last

year to a provisional 7.3 per cent in the first half of this year, according to the CBI figures.

The downward shift in pay is confirmed by a survey from Incomes Data Services, the pay research group. However IDS says the bulk of settlements is still higher than the annual rise in the retail prices index.

Almost one in seven employers in manufacturing industry froze pay for up to six months during the first quarter of the year, according to the CBI. About one in 10 employers in the service sector was said to have frozen pay.

The CBI also reports a slight improvement in manufacturing pro-

ductivity growth, from 3.2 per cent growth figures at the end of 1990, to 3.4 per cent in the first quarter of this year and a provisional estimate of 4.2 per cent in the second quarter.

Evidence that pay costs are being controlled is welcomed, says the employers' organisation, although "unit labour cost growth must be brought down much further to be sure of winning orders and benefiting from the recovery when it comes".

● Late payment of debts is the biggest single difficulty for businesses in the recession, with small companies the worst payers, according to a survey by the Chamber of Commerce and Industry in Manchester, writes Ian

Hamilton Fawcett.

Two thirds of businesses said they were having increasing difficulty in collecting money. Some were in a vicious spiral of ever later payment, putting off their own creditors until they had money coming in.

In a league table of problems, high interest rates ranked second equal alongside tougher competition, but only 15 per cent of the 400 businesses in the sample listed either.

For 42 per cent, the impact of late payment on cashflow was the worst difficulty they faced. Bad debts from liquidations were troublesome for 9 per cent, but only 5 per cent said they were having trouble with their banks.

## Seeds of the squeeze sown in fertile ground

James Buxton on an area where recovery is only on the surface

FALKIRK lies roughly midway between Glasgow and Edinburgh in an area sometimes called the Scottish Midlands. Like its name, Falkirk's recent economic performance has been middling.

While Mr Terry Lawson of the region's chamber of commerce admits that the area is "fertile ground for recession", it is debatable whether the full-blown recession has arrived in Falkirk. The people pouring along the town centre's attractive pedestrian streets on a Saturday afternoon do not seem short of spending power.

But the notion that recession has somehow been halted at the Antonine Wall, the ramparts at the top of the town which was the Roman's advance position north of Hadrian's Wall, is misleading.

Falkirk, with many places in Scotland, never enjoyed the excesses of the post-1986 economic surge. Unemployment in the Falkirk travel-to-work area fell steadily from about 16 per cent in 1986 to 10 per cent last year. Now it is up to 10.7 per cent - hardly a big increase, but still higher than the Scottish national figure of 9 per cent.

The Carron ironworks and foundries closed in 1982 and the town centre deteriorated so much that the shoppers had to go to Stirling.

The turning point came after 1986 when businessmen and local politicians combined to form Think Falkirk, a partnership to revive the town. The chairman was Mr Bill Hughes, who lives in Falkirk. He is chairman of Grampian Holdings, the mini-conglomerate, and a former chairman of the Confederation of British Industry in Scotland.

Faced with the apparently inevitable decline of manufacturing, Falkirk decided to revive its retailing and improve the look of the town.

The Labour-led council pedestrianised the town centre, built roads and installed ample car parking, and set up a public-private partnership to manage the area. The Howgate shopping centre opened and

## Impact of recession



FALKIRK

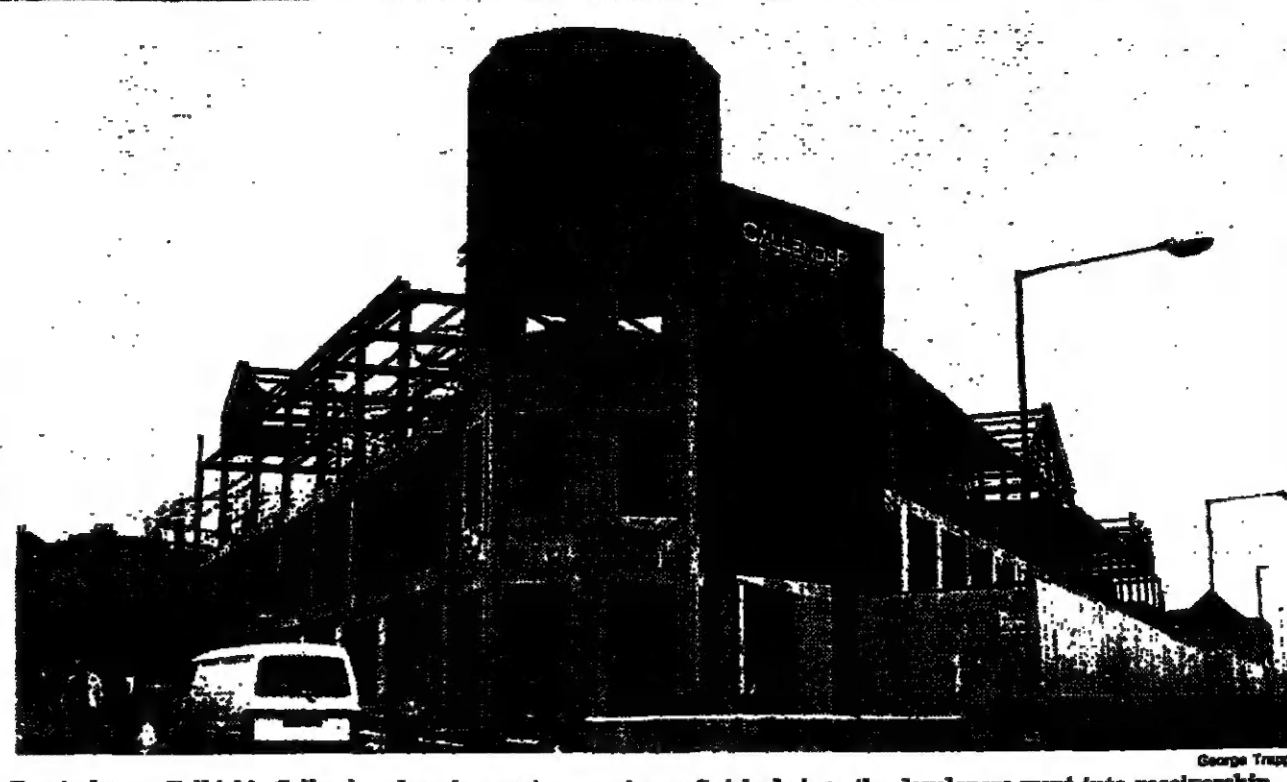
within a short time tens of millions of pounds worth of retail spending had been won back from Stirling.

Yet recovery went only so far. Mr Lawson says: "There are not enough self-sustaining businesses."

"There are too many subcontractors and companies with their headquarters elsewhere."

Christmas retail spending in 1989 rose 36 per cent, but last year was only narrowly above inflation at 10 per cent. Painted panels in the Howgate centre disguise the fact that part of it is still under construction.

Worse of all, a big shopping development at the other end of the town centre, the Callendar complex, has been left half-finished since the developers



Empty hopes: Falkirk's Callendar shopping centre remains unfinished since the developers went into receivership

Rush & Tompkins went into receivership in 1990. Residential property is still selling, though you may have to wait six to eight weeks for a sale, compared with two weeks a year ago when property was still booming here, says Mr Tom Anderson of GA Property.

"Prices are not going down, but the rate of increase is very slow."

Mr Dennis Canavan, Labour MP for Falkirk West, argues that Falkirk has been "very badly hit by recession".

The unemployment figures are fiddled, he says. "Deep down there's a lot of misery and deprivation."

Mr Bill Ewing, district council development officer, points out that the only sizeable new "industry" in Falkirk in the

past 15 years has been an Asda distribution centre, although he says there is only a 3 per cent vacancy rate at the 500 small factories the council rents out.

Behind the 19th century facade of the Carron ironworks, now likely to be demolished, Carron Phoenix, maker of kitchen sinks and acquired last year from its management buy-out team by the private Swiss company Franke, is expanding.

But the town's biggest industrial employer, Walter Alexander, is going through difficult times. It makes buses, for which the UK market has collapsed because of the recession.

Employment has fallen from 763 in April 1990 to 525, of

which nearly 400 are on a three or four-day week.

"There is no sign of an improvement in the UK, but we're chasing export orders," says Mr Ian Galloway, chief executive. "It's a long hard battle to survive."

At the council Mr Ewing lists the town's new strengths: good communications, leafy suburbs now getting executive housing and a new office park nearing completion east of the town, with the Inland Revenue set to take space. In the scramble for investment, however, established places such as Falkirk are up against new towns like Cumbernauld and Livingston.

Mr Ewing says: "People don't realise what we've got here."

## Reform urged for Next Steps agencies

By Andrew Adonis

THE quasi-autonomous Next Steps agencies set up to manage the service-providing role of Whitehall departments are flawed and urgently need reform, according to a report published today.

The report, by the left-wing Institute for Public Policy Research, is highly critical of the ad hoc nature of the agencies. It argues that they are too constrained by the Treasury, and not properly accountable to parliament and proposes they be put on a statutory footing.

The Next Steps initiative was launched in 1988 by Mrs Margaret Thatcher, the then

prime minister, to improve Civil Service efficiency. There are 45 Next Steps agencies, employing more than a third (230,000) of civil servants.

With their own budgets, which will take the total to more than a half.

The agencies range from the forensic science service (580 civil servants) to the social security benefits (88,000).

The report's authors, Ms Anne Davies and Mr John Williams, who is now public policy editor of the Financial Times, say that the essential aim of the Next Steps programme - greater efficiency, responsiveness and flexibility in the

delivery of public services - is worthwhile. However, they add: "If the government intends to break up the unified Civil Service it must state its case unequivocally and fully address the implications."

The report recommends:

● Legislation to specify the agencies' remit and to set out public redress procedures and rights to information.

● Greater powers for parliamentary select committees and the National Audit Office to monitor agencies.

● A redefinition of the role of civil servants to reflect increased managerial responsibility.

● Greater freedom from Treasury control. "Once the Treasury and departments have set policies and fixed budgets, agencies should be allowed to get on with it."

Establishment of an Office of Executive Agencies to promote improvement in public sector management.

The report calls for "a degree of self-reliance on the part of ministers, departments and the Treasury so that agencies have an opportunity to prove themselves."

What Next: Agencies, Departments and the Civil Service, IPPR, 30 Southampton Street, London WC2E 1RA, £10.

## Influence of 'greens' criticised

INDUSTRY believes "green" campaigners are having too much influence in drawing up tough new EC environmental regulations, according to a survey of the top 1,000 British companies, John Hunt writes.

Nearly half (46 per cent) of the companies said that forthcoming EC legislation in this area was biased too much towards the environmentalists' viewpoint. None thought that new UK legislation was biased in this way.

However, local authorities take a very different view. They have the job of policing many of the environmental regulations governing industry and the survey found that none of them thought UK or EC legislation was too heavily influenced by environmentalists.

In fact 64 per cent felt British legislation was biased towards industry and 11.4 per cent that EC legislation was similarly biased.

The survey was conducted by Decision Makers, the political consultancy specialising in environmental legislation, and CH2M Hill, the engineering consultancy. It says the use of environmental audits is growing, with 49 per cent of companies carrying them out regularly.

Mr Gareth Gimblett, leader of Berkshire county council and chairman of the consortium that has been co-ordinating development of the training scheme, says in the latest issue of the Journal Personnel Today: "The Department of Employment is anxious to get the project completed because it is a vital part of its strategy for completing the National Vocational Qualifications framework by the end of 1992."

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## Midlands revival plan faces delay

By Paul Chesswright, Midlands Correspondent

BLACK Country Development Corporation (BCDC), the statutory body set up in 1987 to regenerate 10 square miles of rundown urban and industrial districts in the west Midlands, is unlikely to complete its task within the 10-year target period, its chairman warns.

Sir William Francis makes his warning in the BCDC annual report, published today. But his statement comes against the background of changes in government policy towards urban revival which clouds the financial future of the development corporations.

The Thatcher government set up a series of urban development corporations in decayed areas of England and Wales, endowing them with funds and fast track planning powers. BCDC so far has received around £100m of funding and expects to receive a further £100m by the end of fiscal 1993-1994.

Nearly half of the BCDC area was derelict or affected by landfill and landfill gas, awaiting reclamation.

The higher standards of treatment now recommended by the government will involve the corporation in much greater expenditure in dealing with reclamation and landfill issues," Sir William says.

BCDC will not state how much more expenditure is involved, but the extra demands of this coincide with the need to finance a £25m share of the costs of a new road to open up the Black Country. Delay in starting construction are a factor behind Sir William's warning that BCDC is unlikely to finish its work by 1997.

Although BCDC's government funding is secure until April 1994, after that it will have to justify spending plans on a project-by-project basis. But the government has introduced competition among authorities seeking funds from a limited national urban development budget. And the urban development corporations have all been put on alert to prepare for their own demise.

Sir William faces a difficult task in negotiating an increased budget with the Department of Environment to meet its target 21.2m of private investment, 15m sq ft of new industrial and commercial floorspace, 30,000 new jobs and 4,000 new homes.

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BCDC will not state how much more expenditure is involved, but the extra demands of this coincide with the need to finance a £25m share of the costs of a new road to open up the Black Country. Delay in starting construction are a factor behind Sir William's warning that BCDC is unlikely to finish its work by 1997.

Although BCDC's government funding is secure until April 1994, after that it will have to justify spending plans on a project-by-project basis. But the government has introduced competition among authorities seeking funds from a limited national urban development budget. And the urban development corporations have all been put on alert to prepare for their own demise.

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## Ambulance service seeks a single-union agreement

By Lisa Wood

NORTHUMBRIA Ambulance Service, a self-governing health service trust, is seeking a single-union agreement with its 700 staff.

It is thought that the deal would be the first by either an ambulance self-governing trust or a hospital trust. The NHS public service union, which is the largest union at the Northumbria trust, said it was "very unhappy" with the idea, and that there was "no reason to de-recognition any of the unions".

Under the rules laid down by the government for transfers to self-governing trusts, they are obliged to recognise existing trade union agreements. These can cover a number of areas, including grievance procedures, but exclude pay and

conditions which in the past have been covered by national agreements.

North



## THE BCCI SHUTDOWN

## Gleaming building that reflects Pakistani anger

Christina Lamb on the mood among Muslims who see BCCI's closure as a Western Zionist conspiracy

THE GLEAMING blue glass and white marble BCCI building which houses the troubled bank's Pakistan headquarters would not be out of place on a New York plaza.

In dusty downtown Karachi it stands out like something alien amidst crumbling Victorian Gothic buildings on a road choked with ancient taxis, rickshaws and occasional camels.

On the polished steps the claw-like hand of a beggar woman clutches at the skirt of a passing customer and a small crowd gathers round a crazed Sindhi woman waving his stick and muttering curses.

"This" says Mr Sultan Ali, one of BCCI's clients, gesturing at the impressive edifice, "is the problem. The West couldn't tolerate us poor Muslims having something as great as this, just as they can't stand the

idea of us having a nuclear bomb. They wouldn't have closed BCCI if it was a Western bank."

Mr Ali's view reflects a growing consensus in Pakistan. Politicians, intellectuals, taxi drivers, businessmen and shopkeepers all see BCCI's closure as a direct attack on the Third World in general and Pakistan in particular by a First World which couldn't stomach the idea of an alien institution bidding for a place in the premier financial league.

BCCI was founded by a Pakistani and run by Pakistanis and is thus regarded locally as a Pakistani bank. What the western world sees as irregularities in giving loans without collateral, payments to politicians and the employment of many relatives of directors, is seen in Pakistan as normal practice.

Pakistanis, not unlike Gulf Arabs, tend to be wary of large, impersonal institutions. They are used to being greeted by their banker with a cup of tea and enquiries about their family.

This vast cultural gap explains, in part, the growing rift in perceptions in Pakistan and Britain over the root of the problem at BCCI.

Aga Hassan Abedi, BCCI's founder, is regarded locally as a hero who gave Pakistanis something to work towards and brought the country exposure to international banking.

More than 12,000 Pakistanis had jobs with BCCI while thousands of poor Pakistanis benefited from Mr Abedi's charity work through the BCCI Foundation into which, until last year, almost 90 per cent of the profits of the Pakistani operation was ploughed.

The Bank of England's action in closing BCCI, followed by a flood of allegations about its illegal practices has brought to the fore all the anti-Western sentiment that in Pakistan is never far from the surface.

Academics say anti-western feeling in the country has never been so high and are calling the BCCI closure, "a second Rushdie affair" referring to the bitter controversy over Mr Salman Rushdie's novel *The Satanic Verses*, which began in Pakistan.

Professor Manzoor Ahmed at Karachi University describes the situation as "alarming". He says: "If nothing is done to counter the perception that the West is not favourably inclined towards Muslims then the rift between the West and the Islamic world, even the First and Third World will

strengthen."

The Pakistani media, particularly the widely-read Urdu press, is full of reports that the Bank of England's action was part of a Western Zionist conspiracy against the Islamic world. Some draw parallels with action taken against Saddam Hussein, claiming "first Iraq now Pakistan".

In the tea-houses and lunch clubs of Karachi the talk is of "Western prejudice". Mr Tariq Shafi, director of the Crescent Group, one of Pakistan's largest businesses, complained bitterly of being detained at Los Angeles airport recently when he was accused of travelling on a forged visa.

Mr Shafi and his colleagues speak of what they call "the new world order" in which they say one of the commandments is "thou shalt not create a Muslim bank". One business-

man protests: "they have made sure no Muslim can run a bank now because of the BCCI stigma that would surround it."

Until recently the world's third-largest recipient of US aid, Pakistan now finds it easy to blame the country for anything. The army chief is focusing on forming a strategic alliance with Iran and Afghanistan and an inquiry has been reopened into the death of President Zia in a mysterious air crash in 1988 after falling out with his American backers. Many Pakistanis hold the CIA responsible.

Mr Hishar Ahmed, who runs a cotton spinning plant in Multan, says: "The CIA used BCCI as long as it was useful and now they see it has outlived its usefulness. They feel we are here to be used and not to create our own things."

Mr Jam Sadiq Ali, Sindh province chief minister, who admits receiving money from Mr Abedi when he was in exile in London, recently spoke out publicly against "a Western Zionist conspiracy" - and received poems, phone calls and more than 800 telegrams in support.

Meanwhile inside the BCCI building a line of journalists waits to interview Mr Basir Ahmad, the Pakistan manager, about an alleged "black network" reported by Time magazine as operating from Karachi.

For the tenth time this week he explains patiently: "We were just banking. If there were irregularities all banks commit them... \$200bn in drug money is laundered each year why not close all those banks involved, why pick on us?"

## PRICE WATERHOUSE

## Report will aid criminal inquiries

By David Lascelles, Banking Editor

THE DISCLOSURE last week of the details of the Price Waterhouse report into BCCI's fraud is likely to help the many criminal and other inquiries into the scandal. It will also reduce any chance that the provisional liquidators will be able to rescue the business.

In the weeks ahead, three US congressional committees will hold public hearings. The Senate foreign relations committee expects to hear from Mr Masihur Rahman, BCCI's finance director, who has so far been silenced by a UK court injunction obtained by BCCI before it was shut down last month.

In the UK, the Bingham inquiry will begin in private. The UK's Serious Fraud Office will also be under pressure to make charges, following indictments filed last week in the US.

As well as detailing the many frauds in which BCCI was engaged, the PW report sharpens questions about the handling of the affair by the auditors and regulators, and about the extent of involvement in the fraud of Abu Dhabi, the leading shareholder.

The report shows that BCCI was engaged in at least five big frauds:

- The fundamental fraud over its own capital resources. The bank gave money to accomplices to buy its own shares and those of important subsidiaries, such as ICIC, the Cayman Islands finance operation, to create the impression that it was strongly capitalised.
- The creation of fictitious assets. BCCI accomplices supplied the auditors with confirmation that they had been given loans. These sums, according to PW, run into "several billions of dollars".
- Use of unrecorded deposits. BCCI took in money from unsuspecting depositors to place losses rather than record on its balance sheet. This Ponzi scheme drew in \$600m.
- Treasury fraud. The treasury department used a wide range of frauds and accounting tricks to conceal losses over many years and create artificial profits. Altogether, \$1.8bn of questionable transactions passed through the treasury, PW estimates.
- The use of nominees to make the illegal acquisition of Financial General, the US banking group. This involved fake loans of \$1.45bn plus fake interest and charges of \$370m.

The unprecedented extent of the fraud presents the liquidators with a gargantuan task as they explore ways of reviving the bank with the help of Abu Dhabi, whose ruler and government own about 77 per cent of the shares. This has been made harder by the report's strong suggestion that Abu Dhabi knew about the fraud.

If this is proved, any revival prospect would be doomed as no banking supervisor in a leading western nation would grant a licence to a successor bank which had Abu Dhabi backing - and without such backing BCCI cannot be rescued.

One big question still to be answered is just when Abu Dhabi learnt of the fraud, and within the emirate establishment knew about it. In a particularly pointed passage, the PW report says: "The relationship between Abedi and laterally Naqvi [founder and chief executive of BCCI respectively] with the major shareholders, being the ruling family of Abu Dhabi, goes back a substantial number of years and has been a very close one." The report suggests that Abu Dhabi knew of the fraud in April 1989, and still agreed to take bad loans off the bank and recapitalize it.

Another big question is over when BCCI's supervisors and auditors began to suspect fraud. Although two other PW reports on BCCI in April and October last year make no reference to fraud as such, this omission looks ingenious in light of the highly questionable and manipulative practices described in them.

POLITICS  
Labour steps up attack on Major

By Ralph Atkins

LABOUR yesterday intensified its attack on the government's handling of the BCCI affair, accusing Mr John Major, the prime minister, of going back on his promise to MPs of an "open" inquiry.

Mr Roy Hattersley, deputy Labour leader, said there were "still the most serious facts" to be revealed about BCCI - in particular about the role of British security services.

The prime minister said in the House of Commons that it would be an open inquiry and it is clearly not going to be," he said.



Lord Justice Bingham: Labour alarm over his role

Speaking on BBC Radio, Mr Hattersley said questions had still to be answered about what intelligence officers told ministers about BCCI.

"If the security services had kept the information to themselves, then it is the best argument I know for having our security services answerable to parliament in the way that they are in other democracies," Mr Hattersley said.

Labour has protested at the decision to hold the inquiry in private - although the conclusions will be published. It is also alarmed that Lord Justice Bingham will be working on behalf of the Treasury and the Bank of England.

Mr Chris Patten, chairman of the Conservative party, replied that all information would be made available to the inquiry, and that ministers would answer questions put to them.

"I don't think that anyone has it in their own interests to try to cover up what has happened. It is in everyone's interest to be as open as possible about what has happened," Mr Patten said.

Speaking later yesterday in Newbury, Mr Hattersley said it remained unclear what early warnings the government had received or whether "the bank was allowed to slide to slow collapse rather than risk causing offence to a friendly government."

He added: "Our charges are direct. The prime minister acted with intellectual complacency. That is why he evades the questions."

## VIPs quake over arrival of Sheikh Zayed

Richard Tomkins finds a strange exodus from Abu Dhabi on the eve of the ruler's anniversary

A CURIOUS imbalance between arrivals and departures was evident at Abu Dhabi airport yesterday.

On the arrivals side, Sheikh Zayed bin Sultan al-Nahyan, Abu Dhabi's ruler, returned to the emirate after a four-week private visit to Europe and Morocco. The departures lounge, meanwhile, was witnessing the tail-end of an exodus as the last few ministers, government officials and courtiers disappeared, pleading illness or long-planned summer holidays.

"Nobody wants to be around when the old chap gets back," a local explains. "The betting is that he's going to be pretty angry."

Understandably so: for as the festivities begin for the 25th anniversary of Sheikh Zayed's accession tomorrow he is returning to find the celebrations marred by scandal over Abu Dhabi's alleged involvement in the BCCI affair.

In the US, two of his 18 sons and two advisers were implicated last Monday when an indictment alleged that they had been used as nominees to disguise BCCI's secret build-up of shares in three US banks during the 1980s.

Then on Friday, the publication of the Price Waterhouse report in the *Financial Times* on the banking scandal further implicated the Abu Dhabi government by claiming that its representatives knew of the massive fraud at BCCI long before it was reported to the banking authorities earlier this year.

Scandal is not unexpected

denied at the court of Sheikh Zayed. In 1982, an investigation into the disappearance of nearly \$100m from the royal coffers was allegedly traced to unauthorised transactions on the commodities markets by Mr Abdullah Darwazah, then head of the sheikh's department of personal affairs.

Coincidentally, Mr Darwazah is one of the two Abu Dhabi advisers named in last week's US indictment - which had nothing to do with the emirate's scandal.

Mr Darwazah's career in Abu Dhabi was blighted by the commodities scandal. He was quietly removed from his post as head of the ruler's department and now lives well outside the royal circle.

The difference between that episode and the current one is not just a matter of scale. As one prominent businessman remarks: "We are used to solving our problems in our own way, internally. But this has taken on an international dimension, and once you start playing an international game, the rules are different."

For Sheikh Zayed, believed to be aged 76, having the reputation of his family, his government and his country sullied by international scandal and the threat of investigation by overseas authorities must be almost too much to bear.

As western expatriates remark, face is everything in the Middle East - and nowhere more so than in the Gulf of the proud Arabs of the Gulf.

Abu Dhabi, this is advanced as a hypothesis to explain an apparent contradiction.



Celebrations: Sheikh Zayed returned for festivities to mark the 25th anniversary of his accession

tion in the Price Waterhouse report's central proposition. For if the Abu Dhabi government was, as is claimed, aware of the BCCI fraud from the outset, why did it take its stake in the bank to 77 per cent and persist with the reconstruction?

A simple answer would be that that there was already too much to lose through the bank's failure. A collapse of BCCI would bring not only the loss of Abu Dhabi's equity stake but also the write-off of

government and ruling family deposits worldwide, including \$1.4bn (\$235.7m) in local BCCI branches alone.

But more pertinent, perhaps, was the question of face. As one expatriate businessman remarks: "That is the way of solving problems here: throwing money at them. It would have made more sense to try to paper over the cracks than suffer the indignity of being associated with public failure."

This, however, throws up another contradiction. One

universal point of agreement in Abu Dhabi is that Sheikh Zayed's integrity is unimpeachable: that there is no circumstance in which he would knowingly have allowed himself to be linked with fraudulent activity, even to protect his own reputation.

In a small country which has only been self-governing for 20 years, Sheikh Zayed does not have a large pool of experience from which to draw, and some appointments are made less on the basis of talent than on the

need to assuage the pride of important families.

The inference being drawn by some in Abu Dhabi is that BCCI's clever Pakistani founder and chief executive charmed the presidential advisers. "By the time they realised what a dangerous game they were in, it was too late," says one expatriate. "After all, would you be the one to go and tell the sheikh you'd landed him in the middle of the world's biggest ever banking fraud?"

## ACCOUNTING PRACTICE

## Difficulties of auditing highlighted by the affair

By Richard Waters

AUDITING banks is different. Just how different is clear from papers obtained by the *Financial Times* concerning the events leading to the closure of BCCI. Depositors, employees and other creditors, it seems, can expect little help from bank auditors.

The theory that auditing banks is not like auditing other companies is well-known to accountants, if not to most bank customers. For an auditor to express reservations and qualify the accounts of a bank, the theory goes, would lead to a panic withdrawal of cash by depositors - bringing down the bank and harming the bulk of depositors who could not get their money out in time.

That explains why auditors don't qualify banks' accounts, however concerned they may be. But it doesn't help customers when an auditor fails to make public his fears - and the bank collapses anyway.

This interpretation of bank auditing was tested to its limit during April 1990. In a letter to BCCI's directors on April 18 1990, Price Waterhouse, BCCI's auditors, said they had un-

covered huge bad loans at the bank, and transactions through which the bank's own money had been channelled through nominees before being used to buy its own shares.

The auditors also said they had not been given important information, including confirmation of some substantial loans, financial information on a related company to which the auditors had been denied access, and legal opinion on certain US regulatory issues.

For good measure, Price Waterhouse added: "Certain accounting transactions... have been either false or deceitful." It listed a series of further audit procedures that would be needed before it could complete its audit.

Just 12 days later, on April 30, Price Waterhouse felt sufficiently confident to express a "true and fair" opinion on BCCI's accounts. Its audit report drew attention to a note to the accounts which said that the bank's planned reconstruction was dependent on the continued support of its Abu Dhabi majority shareholders.

This, though, was not technically a qualification.

With hindsight, the accounts displayed other hints of the depth of the problems at the bank: a \$300m bad debt provision, and a note revealing that the bank's shareholders had been lent \$370m.

How could the auditors have felt confident enough to sign the accounts, given the depths of their misgivings - and the scarcity of detail in the accounts about what had been discovered?

They may not have known the extent of the fraud at the bank at that time, but neither could they have assured themselves that past problems were behind it: a follow-up report by Price Waterhouse in October, for instance, showed that the same practices that had troubled the auditors in April had continued and further undermined the bank.

Price Waterhouse refuses to comment on its audit work, except to suggest that its responsibility is to report to shareholders, not depositors.

The implication is that, because BCCI was privately-held and its majority shareholders, the Abu Dhabi government and ruling family, had already received reports from Price Waterhouse about the troubles at the bank, there was no need to provide greater warning in the accounts. That some representatives of the majority shareholders are alleged by Price Waterhouse in a report this June to have been a part of the fraud adds to the irony.

It is also clear that, in the crucial 12 days, Abu Dhabi agreed to underwrite the bank's troubled loans. It effectively wrote a blank cheque to support BCCI - and the auditors relied heavily on this when passing the bank's accounts.

What about depositors, who now stand to lose much of their money? Financial professionals had already heard talk of dubious practices at BCCI, and many would have been able to decode the hints provided by Price Waterhouse in the bank's 1989 accounts and get out of the bank.

The general public, however, remained blissfully unaware. The

auditors' decision to act pragmatically to prevent what they feared would be a run on the bank, rather than insisting on the accounts revealing a full picture of BCCI's plight, ultimately did nothing to protect small depositors and employees.

If Price Waterhouse is right, and the general public should rely on the regulators of banks rather than on banks' published accounts, it puts even more pressure on the Bank of England to justify its actions over BCCI - first in accepting Abu Dhabi's offer to underwrite the bank, then in closing BCCI when that offer was still in place.

However, that may give Price Waterhouse little protection if any of the losers from the BCCI collapse try to sue it for negligence. The Bank of England offered Price Waterhouse an indemnity when it carried out its investigation this year which led to the closure of the bank. But it offered no indemnity against claims arising from its audit in justifying how it acted. Price Waterhouse will have to stand alone.

## WORLD ROUND-UP

## Renamed bank expected to take over activities

THE newly-named Union National Bank will try to take over some of the regional operations of its disgraced parent, BCCI. Gulf bankers said yesterday, Reuters reports.

BCCI's subsidiary in the United Arab Emirates, BCC Emirates (BCEC) changed its name to Union National Bank in a gesture to disassociate itself from BCCI.

Sheikh Khalifa bin Zaid al-Nahyan, the Abu Dhabi crown prince, ordered the change, according to the

official UAE news agency WAM.

Abu Dhabi's ruling Nahyan family, and the emirate's main financial institutions control 77.1 per cent of BCCI Holdings.

Sheikh Nahyan bin Mubarak al-Nahyan, the Union National Bank chairman, said last week that a team of auditors was studying taking over BCCI's operations in Pakistan, the home of BCCI's founder Aga Hassan Abedi and most of its senior management.

NEW YORK: A federal bank-

ruptcy judge ruled on Friday to block temporarily legal efforts by BCCI creditors to get at the bank's remaining assets. Judge James Garrity agreed to an injunction request from London accounts Toulon & Co. restraining government agencies from liquidating assets.

Lawyers for BCCI argued at the New York court hearing that since the High Court in London had given them until December to work out an arrangement to distribute

BCCI assets they wished a similar ruling in the US. Judge Garrity said that he would hold a further hearing on Friday.

BCCI's money and influence may have helped keep Centrust, the failed Miami savings and loan bank, that was effectively controlled by BCCI, open at least 12 months longer than necessary, according to Time magazine.

It reports that BCCI's involvement with Centrust may have cost US taxpayers an

additional \$1bn in bail-out costs.

Mr Gaith Pharron, the Saudi investor who US authorities allege bought Centrust shares on behalf of BCCI, assured bank regulators in Florida and Washington that "rich Arab investors" would keep Centrust afloat, according to Time.

This delayed the closure of Centrust from late 1988 until last year and boosted the cost of the collapse from \$700m to \$1.7bn, the magazine says.

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## MANAGEMENT

Barbara Durr explains why a US multinational thinks small is beautiful

## ITW: ultimate widget group fastens on to bright ideas

When the chairman of Illinois Tool Works, a manufacturer of engineered components and systems, is asked how he keeps track of the vast array of products made by ITW's more than 100 operating units, his answer is simple. "I don't. Nobody can."

This answer is not the irresponsible and off-hand comment it might seem for the chief of a multinational company with \$2.6bn in revenues last year. Instead, the reply is at the heart of ITW's management philosophy. To John Nichols' mind, creating a complex bureaucratic structure to track every widget would bring nothing but trouble.

He prefers to keep it simple. ITW is "a very horizontal organisation. Each operating layer is short. So if there's a problem it's going to show up right away," says Nichols. He is confident that if he needs to know what is happening in a given unit, the plant manager can quickly tell him.

This avoids going through layers of bureaucracy that can distort the real picture, he says, and it imbues plant managers with a real sense of being directly in touch with the top.

Nichols' confidence in this technique even extends far afield from the company's Chi-

cago spawning ground. In the belief that the company can serve customers best by being close to them, ITW has located units in 35 countries overseas, many of them in Europe - particularly in France, Germany and the UK. These generated more than 46 per cent of its 1990 operating revenues.

The extraordinary decentralisation has other important benefits besides easy management. It helps to keep overheads low and creates a corporate culture of involvement and creativity. ITW's corporate headquarters in the Chicago suburb of Glenview is an example of its no-frills philosophy.

Housed in a plain-Jane sort of office building, ITW's corporate headquarters in the Chicago suburb of Glenview is an example of its no-frills philosophy.

Nichols' office is a box with a glass door like that of every

other executive. The overall impression is of Midwestern wholesomeness and good old-fashioned American values like democracy and hard work. And the effect is achieved without guile.

The other key benefit to keeping operating units on a humanly digestible scale is that the creative juices seem to flow more easily at that level. The company currently holds more than 4,000 active patents worldwide.

ITW has invented some of the most basic things that we use in everyday life, such as the two-pronged plastic buckle that is on virtually every piece of sporting equipment made today from life-jackets to the immensely popular new belly-packs.

It also developed the plastic ring-packing for holding together six or twelve packs of soda bottles and cans which is photodegradable - that is it

breaks down in light and thus causes less harm to the environment and animals.

Creativity is encouraged by what David Heminger, vice president and general manager of one of ITW's larger divisions, Fastenal, calls the 80/20 rule.

That means that 80 per cent of a design engineer's time must be spent on a major application, but 20 per cent can be used to play around with off-beat ideas.

The freedom to toy with ideas has meant the engineers are "working longer hours and enjoying it more. They're having fun," says Heminger. The practice lead recently to one of the company's newest products: a cordless hand-held nailer or stapling gun that can be used for construction sites where dragging around a generator is a bother.

To honour individual employees for their innovative

achievements management includes them in its own in-house "Patent Society", which carries a particular cachet within the company.

The scope for new inventions at ITW, the ultimate widget company, is extremely broad. It makes everything from plastic and metal fasteners to industrial tooling systems. Its products often seem low-tech and geared to basic applications, but they are highly engineered.

They also frequently emerge from close contact with customers. In working with both the British and French companies involved in constructing the Channel tunnel, for example, it developed an easily replaceable anti-corrosive anchor which enables equipment to be attached to the tunnel's concrete walls.

This application-focused product approach is part of the management's strategy. While

he has carried on a spate of acquisitions over the last decade, Nichols still believes firmly in growth from internal development of products.

ITW's well-crafted management wins kudos from analysts. Robert Bartels, for example, of William Blair of Chicago, says ITW is "prototypical of what a manufacturing company must be to succeed in the 1990s and beyond."

"The methods, structure and culture which enabled the company to increase sales and profits threefold and fourfold, respectively, during the 1980s, and built ITW into a highly profitable (18 per cent return) manufacturer with sales of \$2.6bn, should carry the company forward strongly in the current decade."

While the acquisition of Signode from its management and other outside shareholders for \$52m in 1986 doubled ITW's sales, the traditional pattern of acquisition has been of small companies, with sales \$5m to \$50m, that fit snugly into ITW's existing operations.

Nichols says that acquisitions are "platforms for us to restart internal development". Without this heavy emphasis on internal growth, he says, "we'd just be another guy buying stuff."

And Nichols is clearly not "just another guy".

## Why it can pay to offer a choice

Andrew Jack reports on the growing popularity of flexible benefit schemes

Flexible benefits schemes, which allow employees to pick and choose between some of the components in their salary and perks package, may be on the verge of rapid growth in the UK.

Sometimes known as cafeteria benefits, the schemes allow employees to negotiate benefits from a "menu" and select, say, a larger pension contribution or more elaborate medical cover instead of a more expensive company car.

While some top executives have long been able to determine their own package of benefits, very few companies have extended the offer below their most senior staff. One exception is the Mortgage Corporation, a provider of home loans, which introduced a programme called Options for its 400 staff in August 1990.

According to a recent survey of leading companies by Hewitt Associates, a compensation and benefits consultancy, only 6 per cent said they offered flexible benefits to a specific group of staff and only 1 per cent offered them to the entire workforce.

Yet Hewitt, which advised the Mortgage Corporation, believes that more companies may be on the threshold of offering flexible schemes. When asked if there was "any current prospect" of introducing a scheme, 37 per cent of companies said there was for specific groups, and 16 per cent for all staff.

That may seem a touch optimistic on the basis of a questionnaire which generated only 180 responses out of a total of 1,800 sent to businesses employing more than 700 staff, and given that intentions often differ widely from practice.

Yet the trend is endorsed by others in the field. Brian Friedman, managing director of Stay Benefits Consulting, says: "Until now it has been dismissed as a nice idea in theory. Now suddenly companies are revisiting it seriously."

Friedman estimates that about a dozen large employers currently operate flexible benefits, but that nearly 200 are examining the idea. "We are working actively with 12 employers who say it is high

on their agenda, or on their budget for next year," he says. Schemes soon to be launched include two in National Health Service trust hospitals.

In a flexible benefits package, there will normally be a "core" range of benefits on top of salary, including a pension contribution. Staff can then select options up to the value of a set allowance. Benefits might include childcare, school fees or mortgage assistance, season ticket loans and holidays.

There are a number of reasons for the recent interest in such schemes. Personnel managers have often been dissuaded from offering flexible schemes because of the difficulties of administering them. That was the main hindrance cited by one third of respondents to the Hewitt survey. More sophisticated software to handle the details and a new generation of personnel staff willing to use computers are beginning to change this.

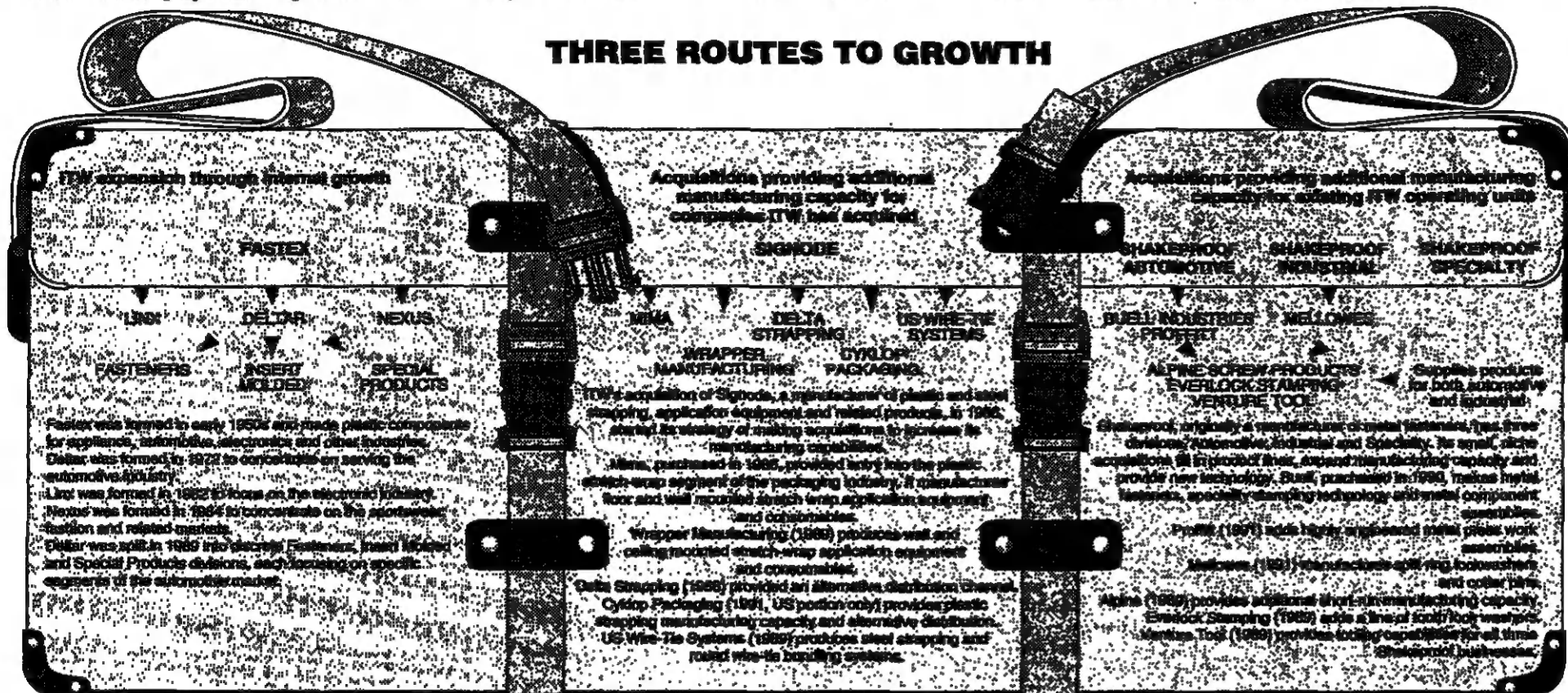
Second, as the cost of providing benefits rises year by year, companies are becoming increasingly aware of the need to tailor packages precisely to their staff's needs, says Philip Murray of Hewitt Associates.

Third, demographic changes in the labour force are bringing pressure to bear on companies to offer employees more flexibility. In the Hewitt Associates survey, 42 per cent of companies said the main advantage of a flexible scheme would be as an aid to retention of staff and 26 per cent thought it would help with recruitment.

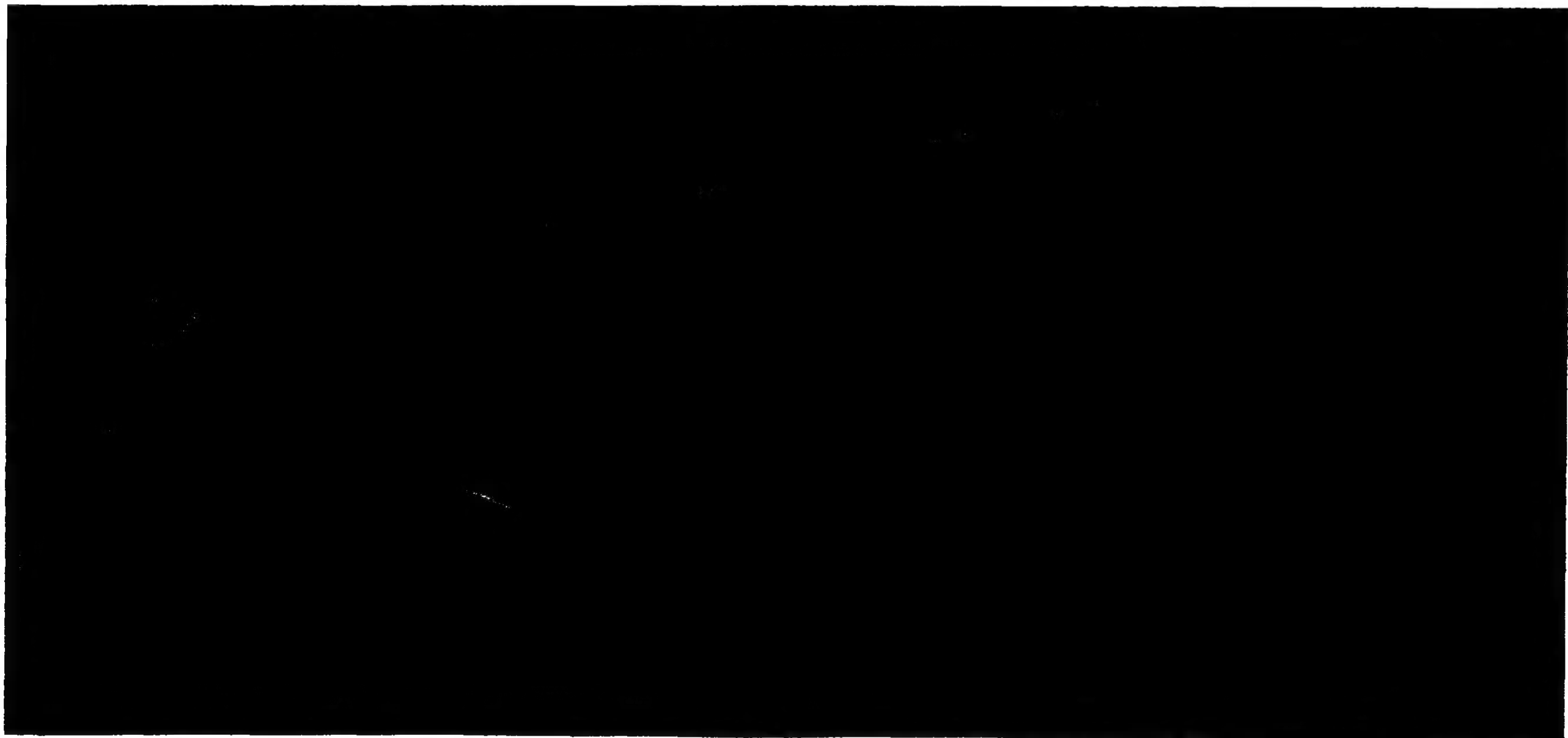
Murray argues that the benefits are partly a response to new styles of participative management in British companies. He also draws hope from the US, where he says 60 per cent of the top 100 industrial companies now have flexible benefits.

Both consultants estimate that the additional costs of providing flexible benefits over conventional fixed packages are now negligible. Brian Friedman says: "Conventional packages are certainly paternalistic and probably patronising. There's a growing recognition of the fact that choice itself is a benefit and it is fair enough to pay a cost for it."

## THREE ROUTES TO GROWTH



"I Think We Can Build A Better Airplane." Wm. Boeing, 1914



It was sleek and dark. And streamlined beyond belief. The Boeing Monomail has been called the first modern air transport. Its design, revolutionary. All-metal construction. A single, cantilevered lower wing. Retractable landing gear. Gone was the notion that only brute power could increase a plane's performance. Aerodynamic design had come of age.

It is being designed entirely on computer. With direction from the leading airlines of the world. It is being built by thousands of people who live aerodynamics and breathe payloads. Systems will be unsurpassed, testing unmarred. Airlines will have more seating options than ever before. And passengers more head room and comfort than ever imagined. Simply put, the 777 will be the most advanced jetliner ever to take flight.

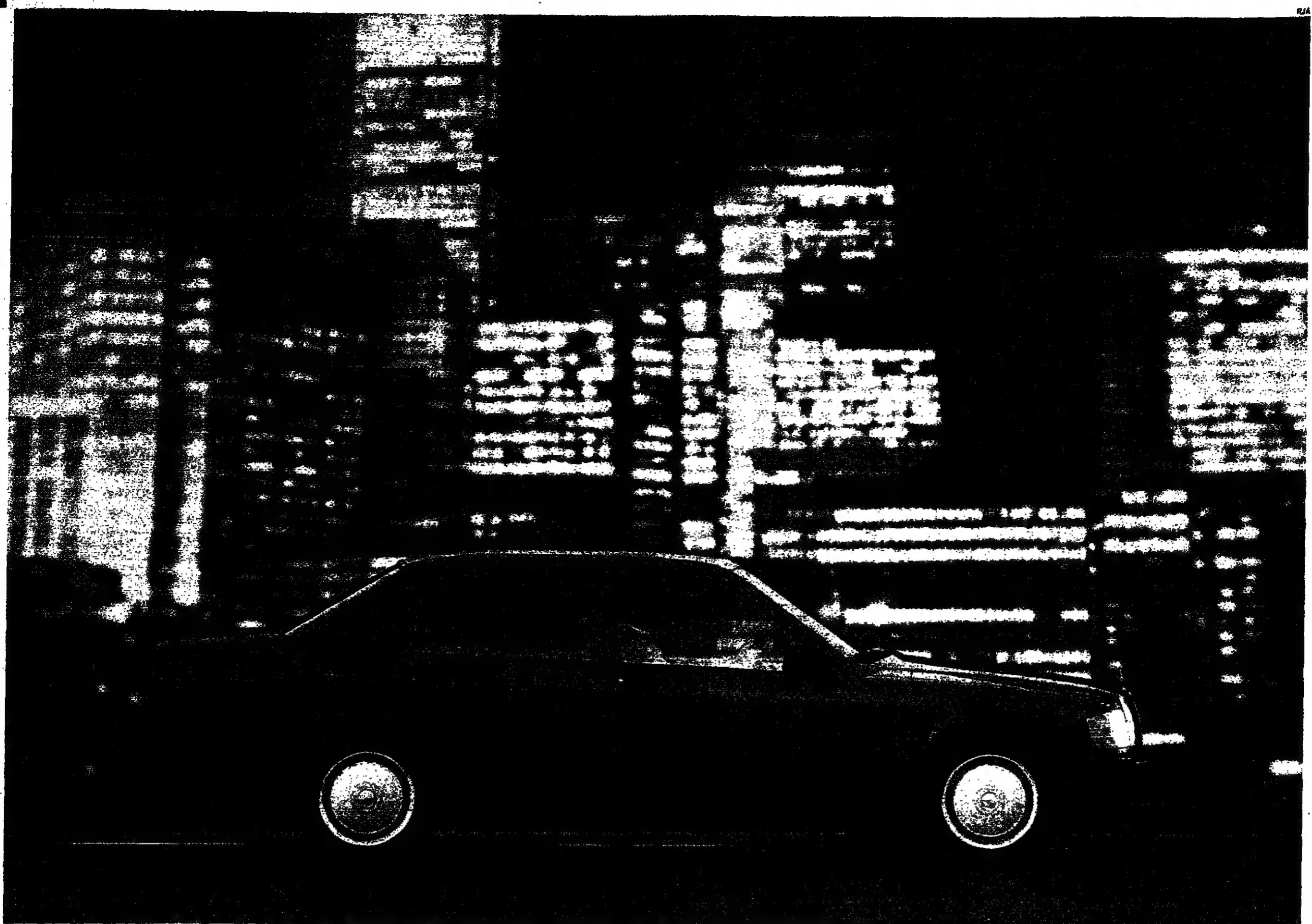
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190 series: front seat-belts automatically lighten their grip in an accident; all petrol models have catalytic converters.

There's an uncanny feeling of unity about a car that's supremely well built. As many thousands of individual parts combine in a common purpose, the car takes on what motoring journalists call a "hewn from the solid" feel. And there's no car they say it about more often than a Mercedes-Benz - every Mercedes-Benz, including the compact 190 series.

TWO TAX-BREAK WINNERS

Which is all very appealing. It's even more appealing, however, if price and engine capacity put you, as a business driver, behind the wheel of such a car without breaching the twin tax-break thresholds of £19,250 and 2.0 litres. And two petrol models in the 190 series beat that barrier: the 190E 1.8 (£16,300) and 190E 2.0 (£18,400)\*.

So now that you're feeling financially comfortable, try testing the 190 for physical comfort. Drive any 190 over a stretch of broken tarmac and the aptness of the journalists' "solidity" claim becomes clear. The rigid body shell has such strength and architectural integrity that road shocks are

# Compact without compromise

absorbed and dismissed with a nonchalant shrug. But there is so much more. From the luxury-pile velour carpeting that swathes the footwells, to the dynamically aligned molecular grain of the spin-forged crankshafts, the only yardstick that Mercedes-Benz apply to 190 quality is a time-honoured one - the best or nothing.

MERCEDES WON'T LEAVE YOU STRANDED

Like all Mercedes drivers, 190 owners also benefit from the full range of Mercedes dealer services, including the European-wide Touring Guarantee. This emergency assistance, only a phone call away, ensures you'll never be stranded by a mechanical problem. If prompt repair is not possible, free overnight accommodation and/or alternative transport can be arranged.

Test drive a 190 at your local dealer. The six-model series perfectly expresses the highest ideals of Mercedes-Benz - in compact form. Without compromise. And two of them do so without being too generous to the taxman.



ENGINEERED LIKE NO OTHER CAR  
IN THE WORLD

\*Recommended retail prices excluding delivery charge (£235) and number plates.

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## THE WEEK AHEAD

## ECONOMICS

## Markets wary of German interest rates

WARINESS OF another Lombard rate rise in Germany is taking hold of the markets this week ahead of the Bundesbank council meeting on August 15.

Though the German economy is expected to slow in the second half of this year, traders expect the Lombard rate to be raised by half a point to 9% per cent before mid-September.

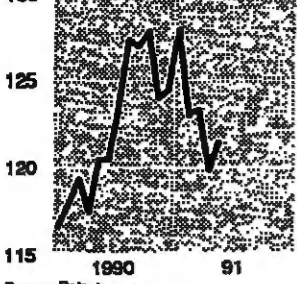
This has led many to think that the Bundesbank council will raise the discount rate currently at 6% per cent - on August 15, to narrow the differential between the Lombard and discount rate.

Inflationary pressures have picked up in Germany, with wage settlements running at 7% per cent, and the year-on-year cost of living rate at 4.5% per cent in July.

The authorities are expected to override fears of a sharp slowdown and keep monetary policy tight. Mr Helmut Schlesinger, the bank's new president, has already spoken of his

## Germany

Manufacturing new orders volume (1985 = 100)



fears of a wage-price spiral. In the UK, talk is of a possible recovery from the continuing recession. But the markets have no reason to expect a base rate cut this week, with no UK data likely to provoke the authorities into action before next week's retail prices index.

In the US, the Treasury mar-

ket has to stomach a record quarterly refunding, with \$38bn of bonds being auctioned.

Monday: US Congress recesses until September 10, July 21-31 auto sales. San Francisco Fed president Pauly discusses economic outlook at the Fresno Rotary club. Spain, regular central bank repo.

Tuesday: UK Bank of England releases details of Ecu Treasury Bill tender. Halifax building society releases house price index for July. US, three-year note auction, total volume \$14bn, preliminary 2nd quarter non-farm productivity. Germany, July unemployment (west, flat), June employment (west, 30,000), July unemployment (west, 230,000), short time workers. Canada, July foreign reserves (down \$900,000), May leading indicator.

Wednesday: US, 10-year note auction, total volume \$12bn, FOMC meeting. June wholesale trade, consumer credit

(\$0.5bn). Australia, 2nd quarter consumer prices index (quarterly 0.5 per cent, yearly 3.8 per cent). Canada, July help wanted index.

Thursday: US, 30-year bond auction. Switzerland, BIS meeting. US, money supply, initial claims. Australia, June unemployment rate (5.6 per cent), June employment (down 10,000). Canada, May labour income.

Friday: US, July producer prices index (0.0 per cent), excl. food and energy (0.2 per cent). Canada, July unemployment rate (10.4 per cent), July employment growth (0.2 per cent), housing starts (down 155,000), new housing price index, motor vehicle sales, department store sales.

During the week: Germany, manufacturing orders (flat), money supply, June retail sales (9 per cent). Switzerland, July consumer prices index (0.5 per cent).

Rachel Johnson

## APPOINTMENTS

## Promotion at Dairy Crest



Mr John Houlston, deputy chief executive of DAIRY CREST, has been promoted to chief executive from November 1. He will succeed Mr Geoffrey Bar who is retiring. Mr Houlston joined Dairy Crest in January 1990, and previously was managing director of Rose-Youngs, part of United Biscuits.

■ **WELLGROVE TIMBER SYSTEMS**, part of the Stewart Milne Group, Aberdeen, has promoted Mr Philip Rowson to managing director. He joined the company in 1976 and was assistant managing director. He takes over from Mr Hugh Mackay who will now devote himself to his post on the main board.

■ **WILLIS WRIGHTSON NORTH**, Bradford, has appointed Mr Trevor Sutton as deputy managing director, and Mr David Cartwright as divisional director. The company is part of Willis Corroon.

■ Mr Neville Rayner has been appointed managing director of the electronic products group of MITSUBISHI ELECTRIC UK, Hatfield. He joined the company in 1983, and was director of electronics.

■ **BLETCHLEY MOTOR GROUP**, Milton Keynes, has appointed Mr Stephen Potter as group financial director. He was group financial controller.

■ **AEROSOLS INTERNATIONAL**, a Swallowfield subsidiary, has appointed Mr Robert Conche

as sales and marketing director. He was national sales manager with L'Oreal Group.

## Financial director of Hardy Oil

■ Mr Anthony S. Whyatt has been appointed financial director of HARDY OIL & GAS. He was senior assistant treasurer of Occidental Petroleum Corporation, vice president and treasurer of Occidental Financial Services Inc, and a director of various Occidental subsidiaries including its North Sea operating company.

■ Mr Patrick Mill, vice president, corporate marketing, NCR Corporation, will take over as managing director of NCR Ltd on September 1. He will succeed Mr Rex M. Fleet as chairman following the latter's retirement on December 31.

■ Mr Alick M. Rankin, chairman of Scottish & Newcastle Breweries, has joined the board of SECURITIES TRUST OF SCOTLAND. He is a director of other companies including Christian Salvendy, and the Bank of Scotland.

■ Mr Peter Goodwin has been promoted to managing director of S&M MAGAZINE DISTRIBUTION. He was deputy managing director, and succeeds Mr Geoff Hoyle who has been promoted to managing director of the Reading Newspaper Co. Mr Hoyle remains a director of both S&M and South London Press.

## Henderson post

■ Mr Nick Banch, head of pooled pension funds at HENDERSON, has been appointed to the board of Henderson Pension Fund Management.

■ HERTZ EUROPE has appointed Mr Albert Nahm as director of marketing.

■ **RANK HOVIS McDUGALL** has appointed Mr Patrick A. Metaxa (pictured) to the board. He continues as chairman of the cereal division, but in addition will work with Mr Tim Howden, managing director, on RHM's European plans.



## RESULTS DUE

COMMERCIAL UNION will kick off what is likely to be a grim season of results from the leading insurance companies when it reports half-year figures on Wednesday. Analysts are expecting a pre-tax loss of about \$30m, compared with a profit of \$18m last year. CU will be by no means the worst, however, in a sector which is feeling the full force of recession.

National Westminster, the last of the big four clearing banks to report, is expected on Tuesday to hold its dividend and reveal a drop in interim profits from \$425m to around

\$20m-\$50m, and had debt provision up from \$425m to \$750m.

The week also sees first-quarter figures from two private companies, British Airways and British Telecom. Passenger traffic for British Airways, reporting on Wednesday, is still suffering from the recession and the after-effects of the Gulf War.

After the company's warnings with the last full-year figures, analysts are looking for a small loss in the first quarter to the end of June.

More interesting will be any hints about trading in the

all-important current quarter. British Telecom on Thursday is expected to make pre-tax profits of around \$800m against \$741m in the same quarter last year. Call volume growth will have dwindled but savings from cost reduction programmes, such as large staff cuts, should more than offset that.

British Petroleum and Shell, the Anglo-Dutch oil company, will report their second-quarter results on Thursday. Both companies are expected to see a drop from first quarter results which were boosted by strong refinery profits. But analysts

projections put BP on a slightly higher level than during the same period last year while Shell's result is expected to be lower than this time last year.

Unilever is expected to report second quarter pre-tax profits of between \$450m and \$465m, down from \$479m a year ago.

Though operations in most of continental Europe are thought to have fared well, the UK remains depressed and there has been little firm evidence yet of recovery in North American consumer products markets.

## UK COMPANIES

## TODAY

COMPANY MEETINGS: ACT, The Hyatt Regency Hotel, 2 Bridge Street, Birmingham, 10.00. Durham (D. G.), 39 Scotch Lane, E.C., 12.00. Explaura, The Waldorf Hotel, Aldwych, W.C., 2.30. Hanover Druce, 21 Manchester Square, W., 10.30. Safeland, 144 Great North Way, N.W., 3.30. BOARD MEETINGS: Final: BBA. Sensons Crispe. Edinburgh Oil & Gas Transport Development. Charter Consolidated, The London Int. Press Centre, 78 Shoe Lane, E.C., 12.00. Millshaw, Ring Road, Beeston, Leeds, 12.00.

## Feedback, Winston

Manor Hotel, Cromwell, East Sussex, 12.00. Oxford Instruments, Eynsham, Oxford, 11.00. Scanlon, The Foundry's Hall, 1 Cloth Fair, E.C., 12.00. Admiral Law Debenture Corp. Metal Bulletin. TR Pacific Inv. Trust. Whitgate Leisure. WEDNESDAY. Alpine Group, The Holiday Inn, Holiday Street, Birmingham, 10.00.

## 10.00

BTP, The Cafe Royal, 68 Regent Street, W., 12.00. Racal Telecom, The Institution of Electrical Engineers, Savoy Place, W.C., 11.45. BOARD MEETINGS: Interim: Beales Hunter. Commercial Union. Mid Wynd Int. Inv. Trust. Property Security Inv. Trust. Resort Hotels. Final: Ansbacher (Henry). Brabant Resources. Conroy Pet. & Nat. Res. GKN. Heywood Williams. Reicon. Rotork. Simon Eng. Standard Chartered. Wickes. THURSDAY. August 8. August 8. Bristol Evening Post. Holiday Inn, Lower

## Castle Street, Bristol,

12.00. Castings, Forte Post House Hotel, Chapel Lane, Great Barr, Birmingham, 3.30. Edbro, White House Hotel, Albany Street, Regent Park, W., 11.30. Microlec, Unit 11, Camp Hill Ind. Estate, West Byfleet, Surrey, 12.00. Shelton (Martin), The Parkway Hotel, Otley Road, Leeds, 12.00. Tams (John), North Stafford Hotel, Stoke-on-Trent, 12.00. Vistec, The Midland Hotel, Derby, 1.00. Yorkshire Water, The Harrogate Conference Centre, Kings Road, Harrogate, 11.00. BOARD MEETINGS: Interim: Firth (G. M.). TR City of London Trust. Final:

## Anglo &amp; Oseas Trust

Jacobs (John I.). Kinta Kella Invs. Kleinwort Benson. Kode Int. Rotork. Smith & Nephew. Thornton Pan European WPP. FRIDAY. August 9. Essex Water, Hall Street, Chelmsford, Essex, 11.00. Racal Electronics, The Institution of Electrical Engineers, Savoy Place, W.C., 10.45. BOARD MEETINGS: Interim: West Trust. Wholesale Fittings. Final: Ayrshire Metal Products. Beta Global Emerging Mkts Inv.

## Company meetings are

annual general meetings unless otherwise stated.

## DIVIDEND &amp; INTEREST PAYMENTS

## TODAY

Amersham Int. 8.1p. Archimedes, 1st. 9p. Brown Shipley 5p. Cons. Bultmann Mine 4.25c. Continuous Stationary 2.8p. Courtauld 5.5p. DAB Invs. 34c. De Beers Cons. Mines 40% Pft. (Reg.) 100c. Do. 40% Pft. (Br.) 100c. Do. 2% 2nd Pft. 4c. Dwyer 1.5p. Electronic Data Proc. 1.75p. GEI Int. 4.85p. Heavtree Brewery 0.5p.

## Do. A 0.5p

Johnson, Matthey 6.25p. Tiger Cabs 5 1/2 % Pft. 5.5c. TOMORROW. Barmat 2p. Electric Inv. 1st. 3.2p. Grindlays Eur. BV Gld. Pft. Rate Nts. 1994 \$342.52. PCT 4p. Staveley Inds. 5.5p. Tinsley Robert 0.25p. Whitbread 7 1/2 % Red. Deb. 89/94 3.875p. WEDNESDAY. August 7. Baggeridge Brick 0.75p.

## Bristol &amp; West Bldg. Soc.

Fig. Rate Nts. 1994 £283.01. British Petroleum 4.2p. CSR 18c. Deakins Gold 10c. Drielfont Cons. 35c. Gold Fields Coal 40c. Gold Fields of S. Africa. Cnr. Red. Pft. 145c. I & S Optimum Inc. 1st. 1.8p. Kinn Gold 50c. LPA Inds. 1.65p. Midlands Radio 1.5p. Optical & Medical Int. 3.40p. Powell Duffryn 16p.

## River &amp; Merc. Amer. Cap.

& Inc. 1st. 1.5p. THURSDAY. August 8. Bristol Evening Post 7.75p. Brown & Tawse 2.85p. Marubeni America Corp. 7.3% Nts. 1996 3.85p. Natl. Westminster Bank Var. Rate Cap. Nts. 2008 \$71.22. Polar 2p. Renold 2.5p. Shopbank Sers. B Und. Var. Rate Nts. \$7.5. Sumitomo Bank Int. Fin.

## NV Gld. Fig. Rate Nts.

2000 \$18.72. Willoughby's Cons. 1p. Do. Pft. 1p. FRIDAY. August 9. American Express 23c. Bermuda Int. Bd. Pft. 30c. Brooke Tool Eng. 0.25p. Cape 7.5p. Castings 2.52p. Clarke Foods 0.75p. Grainger 1st. 1.2p. Hosiery 0.75p. Visteo 0.2p.

## TRADE FAIRS, EXHIBITIONS &amp; CONFERENCES

## AUGUST 8 - SEPT 9

Public Sector Pay Workshops. A series of workshops to be held on Health Pay, Civil Service Pay, Teachers Pay, Local Govt Pay, Police Pay & Armed Forces Pay, at CIPPA's Public Finance Foundation, 1130-1430 hrs. £20 per workshop or £100 for all six. Tel: 071 895 8823, Ext 255 Gail Mait or Ext 344 Chris Tisdale.

LONDON

## SEPTEMBER 2

ALMA-CITY OF LONDON 5 YEARS BEYOND BIG BANG. Mick Seddon, Justice O'Connor, Michael Cray, QC, Andrew Whitaker, Jonathan Pym, Barbara Mills QC, Moony Raphael, Martin Karmel, QBE. Contact: Christian Richards, INC, 071 637 4383.

LONDON

## SEPTEMBER 3

COMMERCIAL VEHICLE COMMUNICATIONS TODAY & TOMORROW. Comprehensive overview of simple/sophisticated voice and data communication and control systems for distinctive companies operating commercial vehicles in the UK/Europe. Contact: Hilary Keeble, NMHC, Cranfield Inst. of Technology. Tel: 0234-750372 Fax: 0234-750376.

LONDON

## SEPTEMBER 19

DIPOXINS, PCBs AND FURANS. Seminar & Workshops. With Prof Charles Rappaport, University of Umea, Sweden, on Sources of Human Exposure and Sources Previously Unknown: Environmental Levels of PCBs, PCDDs and PCDFs in the UK by Dr Colin Cooper of East Anglia University. Two sessions followed by intensive workshops. Palace Hotel, Buxton, Derbyshire. Contact: Pamela Shinnell, IEA, Tel: 081 876 3367.

LONDON

## SEPTEMBER 16-17

COMPETITION AND CHANGE IN EUROPE'S TELECOMMUNICATIONS MARKETS. THE PORTMAN INTER-CONTINENTAL HOTEL. The telecommunications policies currently being pursued by regulators in the UK, EC and Eastern Europe and the business opportunities they create will be examined. Contact: Jo Bradley 071 976 6565.

LONDON

## SEPTEMBER 18

INTRODUCTION TO PENSIONS. The course will incorporate worked examples and provide ample opportunity to question the speakers on particular areas of personal concern. The Chesterfield Hotel, London. Contact: The Registration Department - 0256 394234.

LONDON

## SEPTEMBER 20

MAKING THE MOST OF YOUR MARKETING BUDGET. A no-nonsense conference for senior executives, managers and sales for money - to get the most from the Marketing Budget. High level speakers from British Airways, Rover, Thames TV, FCO and the Chambers of Publicity, Bill Lancaster, Charles Rogers and Michael Peters. At the Institute of Directors. Call Chris Kobus. 071-344 8884.

LONDON

## SEPTEMBER 26-27

FINANCING PROPERTY TRANSACTIONS IN EUROPE. CFS Conference Centre, London W1. Speakers: Helen Jackson, Henry Stewart Conference Services. Tel: 071 933 2382. Fax: 071 486 7083.

LONDON

## OCTOBER 3-4

FINANCING QUALITY. UPPER MANAGEMENT'S Role. Conducted by Dr Blamond Godfrey, CEO of Juma Institute Inc - an action oriented course designed to provide delegates with valuable strategies to attain and sustain quality leadership. Contact: Sales & Conference Dept, David Hutchins Associates Ltd Tel: 0344 28712 Fax: 0344 25968.

LONDON

## OCTOBER 8

DOING BUSINESS IN ITALY. A comprehensive guide to corporate strategy. Sponsored by: Coopers & Lybrand Europe. Covering the strategic, legal, M&A, accounting and personnel differences when operating in the UK. Contact: FBESX Tel: 071-489 9944 Fax: 071-236 6140.

LONDON

## OCTOBER 17-18

The European Community's Environmental Auditing Regulations - Seminar & Workshops. Guest speaker: Bernardo Delgado, DG XI, Commission of the European Communities, who drafted the Regulations. Chairman Lord Clarendon. Two sessions followed by intensive workshops. Palace Hotel, Buxton, Derbyshire. Contact: Pamela Shinnell, IEA, Tel: 081 876 3367.

LONDON

## DECEMBER 5-6

CORPORATE GOVERNANCE ROYAL GARDEN HOTEL. Institutional investors, shareholders and executive and non-executive board members from companies worldwide will put forward their perspectives on the highly topical debate on corporate governance. Contact: Jo Bradley 071-976 6565.

LONDON

To advertise in this section please call Mark Hall-Smith on 071-873 3580

## CONTRACTS &amp; TENDERS

## REPUBLIC OF GUYANA

## Management Contract for Bauxite Industry

1. The Bauxite Industry Development Company (BIDCO) and its subsidiary Guyana Mining Enterprises (GYMINE) are considering appointing a qualified and experienced engineering/mining company to undertake the restructuring and day to day operation of its principal bauxite operation located at Linden, Guyana.

2. The objective of the management contract is to put the Linden operation into a viable commercial position with view to the divestment of the Linden facilities - as a separate corporate entity - in the medium term. In addition to managing the operation, it will include specific tasks in the areas of production normalization, equipment rehabilitation, financial restructuring, labor rationalization and accounting. The assignment is expected to last a period of 18 months and to require about 120 man months effort. It should begin by end-1991.

3. The Linden operations have a current annual capacity of about 400,000 tons per year of mostly refractory bauxite from open pit mines, plus calcining plant, power generation and port facilities. The present labor force is about 3,000 employees.

4. This announcement is to invite letters of interest from qualified and experienced firms who wish to be considered for the assignment. Those firms who are interested should submit brief information supporting their experience and qualifications in the fields of mining and corporate restructuring and relevant experience in developing countries. Those firms which may be interested in seeking an equity interest in the divested company should also indicate so.

5. The Government of Guyana has applied to the World Bank Group for partial financing of this assignment.

6. Letters of interest, with accompanying material, should be submitted by September 12, 1991 to Mr. Bernard Crawford, Chairman, BIDCO, 71, Main Street, Georgetown, Guyana. Fax 59-2268513.

Please note this is not a request for proposals. After a review of the Letters of Interest, BIDCO/GYMINE will invite 4-6 firms to submit proposals for evaluation.

## LEGAL NOTICES

## ORCHARD LIMITED

Registered number: 248587. Nature of business: Property Developers and Managers. Date of appointment of joint administrative receivers: 24 July 1991. Names of persons appointed to the joint administrative receivers: British & Commonwealth Merchant Bank Plc. Christopher John Hughes and Christopher John Barlow. Joint Administrative Receivers (Office holder no 2041 and no 352). Gork Gully. Shelley House. 5 Temple Street. London EC2Y 7DQ.

## BAMBURY PROPERTIES LIMITED

Registered number: 224023. Nature of business: Property Developers and Managers. Date of appointment of joint administrative receivers: 24 July 1991. Names of persons appointed to the joint administrative receivers: British & Commonwealth Merchant Bank Plc. Christopher John Hughes and Christopher John Barlow. Joint Administrative Receivers (Office holder no 2041 and no 352). Gork Gully. Shelley House. 5 Temple Street. London EC2Y 7DQ.

## WALES

The FT proposes to publish this survey on 16 September, 1991. It will be of particular interest to the 130,000 directors and managers at the UK who read the FT. If you want to reach this important audience, call Chris Radford on 0272 229265. Fax 0272 229774 or write to him at Merchants House, Wapping Road, Bristol BS1 4RW.

Data source: BMRC BusinessSurvey 1990

## FT SURVEYS

## CONSTRUCTION CONTRACTS

## Waterloo terminal project Croydon retail scheme



The major projects division of BRIGGS AMASCO has won an \$8.75m contract on the \$120m Waterloo international terminal project. The division will work with its sister company, MAG Briggs Amasco, to supply the roofing and glazing package. The bow string frame roof (model pictured), which will have 35 bays and be more than 400 metres long, will contain over 20,000 sq metres of stainless steel.

## Refurbishing Victorian mansion block

A Victorian mansion block in Paddington is to be restored to its former glory under a £2m refurbishment contract awarded to LAING LONDON by Westminster City Council.

The building dates back to 1840 and English Heritage will be offering guidance on the reproduction of the original fittings such as windows and cornices.

Each of the 85 flats at 108-132 Westbourne Terrace will be thoroughly repaired and improved and an additional 13 flats created in the basement area and one on the ground floor.

New wiring, plumbing, storage heating, kitchens and bathrooms will be installed in each of the flats and, externally, the building will be re-roofed and re-rendered in the traditional style.

Work will be divided into two phases with final completion programmed for January 1993.

## Retail development in Glasgow district

The development of large new retail and business parks for Glasgow and Cardiff has meant contracts worth more than \$5m for TARMAC CONSTRUCTION.

The first phase of the Strath Kelvin Retail Park, comprising six stores, is being built for the developer, Caledonian Property Investments, at a cost of £3.2m. The park, at Low Moss, Bishopbriggs, serving the northern area of Glasgow and surround-

## communications for fitting out

its office block, Guidon House, Anells Park, Fleet in Hampshire.

Other projects include the installation of tanks and piping at the Wimborne works of Wessex Water Services (£287,000), and an electric control and switch room with site works for Manweb at the Deslisle industrial park in Clwyd, Wales.

## BARNARD SUNLEY &amp; SONS

has been awarded the construction contract for a \$30m retail development at Croydon's Whitgift Centre by developer Chartwell Land.

The 55,000 sq ft scheme will comprise 12 units and two kiosks on space made available by the redevelopment of the Woolworths store and the addition of three units on North End Road, one of which was completed earlier this year.

Completion will be phased to enable tenants to begin trading by early 1992.

Construction orders worth £17m have been won by JACKSON GROUP, including an \$8.4m road improvement on the A13, dualling of a road at Southern Hay, Basildon, sea defence contracts and a £2m distribution centre.

Three companies in the construction division of TETALGAR HOUSE have won contracts worth about £14.15m. Willett has contracts for two three-storey extensions and a leisure spa at the Runnymede Hotel worth £3.2m, a £3.15m contract for the design and construction of passenger facilities and a £1m contract from Derwentside District Council for small business units in Consett.

Mine Engineering Services has new work valued at £2.45m and contracts worth £2.85m have been awarded to Cementation Piling and Foundations.

HENRY BOOT has won contracts worth £8.5m. Heading the list is the construction of offices and depot for British Gas in Hertford Road, East Ham. The 50-week project is valued at £4.4m. The company has also won a £1.8m contract for a fitting out to a new extension and alterations to a Littlewoods store in Bromley.

## Hall &amp; Tawse

## Group Limited

## CONSTRUCTION

## REGIONAL MARK

## SPECIALIST WORKS

Hall & Tawse Group Limited. 4000000 Road, Macclesfield, Cheshire SK10 4JH. Telephone: 0235 234747 Fax: 0235 234748.

2000







## FINANCIAL TIMES

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Monday August 5 1991

## The Yugoslav imbroglio

AN undeclared war in Yugoslavia is now raging. After the fighting in Slovenia between the federal army and the Slovenes, where a ceasefire is holding, attention has switched to the conflict between the Serbs and Croats. Together with Slovenia, Croatia declared its independence on July 25. But in Bosnia, which is an ethnically-homogeneous republic, Croatia is not doing so well. It is unclear whether Mr. Milosevic, the president of Serbia, would support a Yugoslav goal in the region of a greater Serbia in which Serbs, Yugoslavia's largest ethnic group, would all live.

It is that goal which is now being systematically realised in Croatia. Day by day, villages in ethnically-mixed communities in that republic are being taken over by Serb nationalists, backed by the federal army, which was supposed to have provided a buffer between the communities, are carving out the boundaries of a greater Serbia. Even if the fighting ended in Croatia, Mr. Milosevic would continue to cause disruption in the central republic of Bosnia-Herzegovina, part of which the Serbs are already planning to annex. The war in Bosnia and death has not deterred Mr. Milosevic and his supporters from their goal.

## Serbia's intransigence

In order to put an end to the fighting, Croatia's government, and Mr. Ante Markovic, the federal prime minister, asked the European Community to extend its mandate from monitoring the ceasefire in Slovenia, to Croatia. Yesterday, following talks with Yugoslav leaders, the EC troika of foreign ministers said their mission had not succeeded, clearly implying that Serbia's intransigence was responsible. Besides refusing to attend one of the joint sessions, Mr. Milosevic had also ruled out any suggestions that the EC might, as a last resort, deploy an armed peacekeeping force.

The motives of the Serbian leader appear clear. He did not want EC officials to see at first

hand the way in which the Serbian army are trained, or the extent of their co-operation with the federal army. The breakdown of yesterday's talks, will now prompt the EC into questioning its future role in the Yugoslav imbroglio.

## EC intervention

The EC has an interest in well as a political responsibility to do all it can to prevent the Yugoslav crisis from escalating into a full-scale war. It could lead to Balkan instability throughout the Balkan peninsula between Yugoslavia's neighbours, including territorial disputes in the republics. It is in the EC's interests, for instance, that Greece, a member of Nato and the Community, should become embroiled in a territorial dispute with Albania, a Yugoslav republic. This could happen if the fighting between Serbs and Croats spreads to other parts of the country.

But the EC, the only viable mediating force, has options. It could provide financial assistance to the embattled federal government, which would enable Mr. Milosevic's position, it could be argued, to be maintained in military operations because Serbia and its supporters on the EC presidency would vote it. Even if such an opportunity were, there are no clear demarcation lines in the region. The EC could monitor a ceasefire, but there are no guarantees that a ceasefire would be respected.

If EC officials try again to mediate, and they should be encouraged to do so, they would be asked to convene a meeting of the country's leaders, including the representatives of the Serbian republic. The EC would be found until all the main players sit down with independent outside observers. The EC would be found until all the main players sit down with independent outside observers. The EC would be found until all the main players sit down with independent outside observers.

## Competition for the Post Office

THE government's proposals to open the Post Office to more competition have all the makings of a messy compromise. Having decided to further liberalise the mail market, Mr. Peter Lilley, the Conservative secretary of State for the Post Office, said yesterday that the government is required to impose tougher regulation and much more open competition. Instead, the UK is likely to see a regulated and limited competition.

Under the proposals, which are set out in the Charter, the Post Office will be allowed to set its own prices, but it will be under stronger obligations to compensate disadvantaged customers. These proposals largely formalise arrangements which were already in place. But the strategy has doubts in the government's attempt to break fresh ground. In particular, it wants to retain the Post Office as the main provider of the public's postal services, while promoting the interests of consumers.

An apparently independent regulator, dubbed Ofpost, will be created, to be modelled, apparently, on the bodies as Ofcom in the telecommunications industry. The danger is that Ofpost will prove no more than a puppets' regulator. It will merely rubber-stamp the secretary of State on how to regulate his policies, adjust prices, standards of service and financial targets. Surely Mr. Lilley has enough to do as secretary of State, and his own civil servants? It is difficult to see what Ofpost could add beyond political window dressing.

## Fundamental problem

The fundamental problem is that the government is both the recipient of the Post Office's services and its ultimate regulator. These two roles must be separated, with the government handing over its regulatory powers to the regulator.

The government seems uncertain about the nature of the monopoly. At the moment it has a monopoly of the postal service, but the gov-

ernment proposes a further contraction of the protected monopoly area by lowering the price at which competitors can enter the market. The threshold, which will be decided in negotiations between the Department of Trade and Industry and the Post Office, will be set at the price of a first class letter.

## Monopoly profits

But Mr. Lilley has said that competition will be allowed if it could be shown that the Post Office's ability to offer a uniformly priced, universal service, that it needs monopoly profits to maintain a national network, in particular in subsidising the making rural services.

There is an argument that by other monopolists to protect their position. Admittedly, postal services differ from telecommunications, where competition is uncoordinated. The government has cleared the way for competition. New technological innovations will transform the economics of transporting rural mail.

Even so, the government is wrong to have set this ground. Monopolists usually overestimate both the costs and the scope of natural monopoly, where competition is uneconomic. The government should not make these claims rather than let the market decide. Nor can an entirely uniform pricing structure survive the pressure of greater competition and the growth of new services. It would be better to acknowledge that the Post Office's monopoly will be eroded, including possibly the separation of the Post Office's main constituent parts: parcels, retail services and bulk mail.

Of the main reasons why the UK has the most efficient postal utility in Europe is that it has one of the most liberal postal markets. With the European Commission putting the finishing touches to the green paper proposals for liberalising the postal market, the UK should be much better in setting a market in favour of competition than the continent.

After recent scandal, Japan's securities industry will be judged by the standards of Nomura, the top broker, says Stefan Wagstyl

## Reforms may lead to respect

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## One more go for Harold

It may seem hard to believe, but 81-year-old Harold Genuen, the champion conglomerate builder, is back on the acquisition trail again. The man who bought, sold and merged over 350 companies during his time at the top of IFT, has his eye set firmly on that most unlikely of prizes - the German machine tool industry.

Backed by a group of US and German investors, under the grandly-named World Machine Tool Corporation, the irrepressible Genuen hopes to implement a restructuring of part of the industry. Quite why he wants to do this is not clear. Associates say he loves a challenge. Critics say he never knows when to quit.

Genuen and his team have talked with the Trade and Industry, the main body responsible for the industry's restructuring. The industry is on its feet. Talks continue, though the Trade and Industry emphasises "this is not yet a done deal". It is the only party involved who has not yet said "yes".

Whether or not WMC's bid comes off, Genuen has already impressed the Trade and Industry. "It's interesting to talk with him," says an official. "He knows what he wants." A good 14 years after he stepped down as America's most highly paid businessman, Harold Genuen doesn't sound like he has melted much.

## Electoral punt

With less than a year to go before the next British general election, it is worth recording what the smart money tells us about the outcome and

first time gone outside its traditional line of succession and appointed as honorary chairman, 67-year-old Mr. Yukio Aida, formerly an adviser to Nomura Investment Trust, the group's fund management affiliate. Mr. Aida spent his working life at Nomura Securities and was an executive vice president before being moved into the investment trust company in 1982.

In an interview with the Financial Times, Mr. Aida made no bones about his commitment to reform. He argued that the origins of the crisis lie in the excessive pursuit of profit of the past five years. The bull market created an atmosphere in which traditional standards evaporated, he claimed.

"Too much of our energy was centred on pursuing profits. We were so successful that we became arrogant not just in our business but in our attitudes to the whole world," said Mr. Aida. The line between what was acceptable and what was unacceptable became blurred. "We were not consciously doing wrong. On the other hand we were not unconscious either."

The day after he took office, Mr. Aida called a meeting of Nomura's top managers and urged them to remember the company's history and the standards of some former presidents, including Mr. Yukioichi Nomura, the founder, and Mr. Kichiro Kikuchi, head of the company in the 1970s. Mr. Nomura's motto, Mr. Aida told his staff, was "Prosper with your client". Mr. Kikuchi's was "A stream of clean water runs through Nomura."

The problem is that Mr. Aida has a very different vision of the company's future. The attitude which spawned the scandals dates back much further than the past five years. Cozy relationships between brokers and big clients have characterised Japanese financial markets since before the second world war. The US Occupation authorities recognised this when they introduced legislation separating brokers and bankers. Japanese officials of the Ministry of Finance first warned companies about compensating clients for losses as long ago as the 1960s. A directive instructing brokers against buying shares for one favoured client and then recommending the same stock to others dates back to 1974.

The scandal has shattered the different records created because the Ministry of Finance prefers to enforce its will by administrative guidance: unpublished exhortations and warnings. So it was rarely possible to prove that a particular company broke or bent the rules - until the current scandal forced admissions from the likes of Nomura, Daiwa, Nikko and Yamato. The four brokers that dominate the market.

Mr. Aida says Nomura's executives are now busy planning changes but have yet to decide exactly what to do. The delay is hardly surprising given

the scale of the problem and the complexity of the task. The departure of Messrs. Tabuchi, who together headed the company for more than 12 years. Branch managers complain that they are getting no hint of what to do from the company headquarters in Nishi-Shinjuku, Tokyo. One Japanese fund manager says: "There's great uncertainty at Nihonbashi."

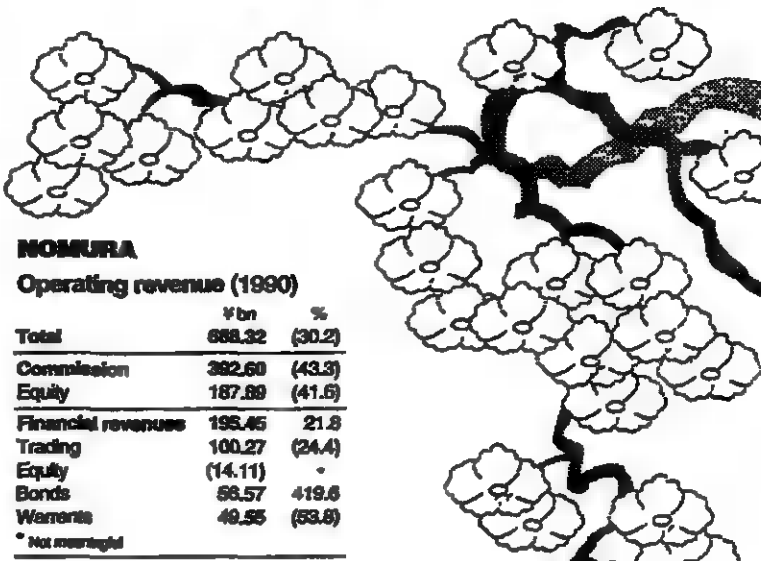
The plan will include a concerted public relations campaign, aimed partly at foreigners and partly at the Japanese public, who feel the industry has betrayed their trust. Foreigners are important to Nomura still believes it has to pay special attention in the broking division. Among other things, it has a large

portfolio of a Swedish fund manager. Even the world's premier fund manager would have a hard time investing in a single stock. Hence, it is hard to accept that the Koito has been a permanent resting place, especially since they equal to more than four times the funds under management of the firm in question. Observer awaits the next move with interest.

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**Out of fashion**  
Chinese police have a new life. Not only do they have the challenge of tracking down anti-government subversives, they must watch out for their T-shirts too.

At the weekend police burst into a factory printing T-shirts with "unhealthy slogans" such as "I'm Only Trying To Feed My Family" and "I'm Depressed, Leave Me Alone". The authorities are said to be unimpressed with the slogans that the T-shirts were merely copies of imports from London.



NOMURA		
Operating revenue (1990)		
	¥bn	%
Total	688.32	(30.2)
Commission	382.60	(43.5)
Equity	187.89	(41.5)
Financial revenues	195.45	21.8
Trading	100.27	(24.4)
Equity	(14.11)	-
Bonds	58.57	41.8
Monetary	49.55	(53.8)

Operating expense (1990)		
	¥bn	%
Total	450.71	(8.2)
Management costs	398.46	(11.9)
Financial	54.25	33.1
Recurring profits	233.53	(52.0)

Major securities companies		
1990 (¥billion)	Revenue	Profit
Nomura	688.32	128.17
Daiwa	578.57	81.23
Nikko	360.78	72.26
Yamato	188.51	41.17

Source: Japanese Ministry of Finance

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## BRITISH DIABETIC ASSOCIATION RESEARCH GRANTS

AWARDED JUNE 1991

- DR F M ASHCROFT, UNIVERSITY LABORATORY OF PHYSIOLOGY, UNIVERSITY OF OXFORD  
"Regulation of ATP Sensitive K<sup>+</sup> channels in isolated pancreatic islets."  
£86,366 over 3 years
- DR D S W HOAM, DEPARTMENT OF BIOCHEMISTRY & MOLECULAR BIOLOGY, UNIVERSITY OF MANCHESTER  
"Tissue-specific and hormonal regulation of insulin gene expression."  
£78,284 over 3 years
- DR A COOKE, DEPARTMENT OF PATHOLOGY, UNIVERSITY OF CAMBRIDGE  
"An investigation of the role of macrophages in IDDM."  
£65,963 over 3 years
- DR M E LEAN, DEPARTMENT OF CLINICAL NUTRITION, UNIVERSITY OF GLASGOW  
"Development of a barcode system for nutrient analysis."  
£29,805 over 3 years
- PROFESSOR P E THOMAS, R H M KING, DEPARTMENT OF PHARMACOLOGY, QUEEN MARY & WESTFIELD COLLEGE, LONDON  
"The endocrine environment in diabetic polyneuropathy."  
£89,037 over 3 years
- PROFESSOR D R TOMLINSON, DEPARTMENT OF PHARMACOLOGY, QUEEN MARY & WESTFIELD COLLEGE, LONDON  
"Neurotrophic factors and gene expression in diabetic neuropathy."  
£73,464 over 3 years
- PROFESSOR E E THOMAS, DEPARTMENT OF CLINICAL BIOCHEMISTRY, QUEEN MARY & WESTFIELD COLLEGE, LONDON  
"Aspects of retinal microvascular function in special reference to pathogenesis mechanisms in early diabetic retinopathy."  
£73,985 over 3 years
- DR P J WATKINS/DR M E EDMONDS, DIABETIC DEPARTMENT, KING'S COLLEGE HOSPITAL, LONDON  
"The pathophysiology and treatment of diabetic autonomic neuropathy and the diabetic foot."  
£142,500 over 3 years

A charity helping people with diabetes and supporting diabetes research.

BRITISH DIABETIC ASSOCIATION

## When s money

Mr Peter Spence, a former Conservative MP, has been awarded a grant of £10,000 by the British Diabetic Association for research into the effects of diet on diabetes. The grant is part of a series of awards given to researchers who are working on the prevention and treatment of diabetes.

The British Diabetic Association is a charity which aims to help people with diabetes and to support research into the disease. It has a long history of providing support and advice to people with diabetes, and it is committed to continuing this work in the future.



# Sink or swim at the deep end

Question-marks hang over the future of the mobile telephone industry, says Paul Abrahams



One by one, icons of the 1980s have toppled. The mobile telephone industry is no exception. Now, even the mobile telephone - hailed as a great British success story, championed by government as a demonstration of the advantages of competition, and acknowledged as an essential accompaniment - is in trouble.

Three technologies are competing - cellular, telepoint and Personal Communication Network (PCN).

Cellular, operated by Cellnet and Vodafone, uses old technology and works by connecting users to a network of receiving stations.

Telepoint is a digital system designed to provide a lighter, cheaper and more reliable service than cellular. Its main drawback is that subscribers cannot make incoming calls.

PCN is also a digital system aimed at a mass market, which can receive incoming calls.

Dark clouds hang over all three rival systems. Cellnet and Vodafone have slowed and, for the first time, subscriber numbers have fallen. At the same time telepoint has reached a plateau. The original four consortia licensed by the government have pulled out after a year.

The question for the industry is whether these problems are merely a consequence of recession or whether the sector has simply run out of steam.

The answer is crucial for the operators and investors. Licences for PCN are high. At least \$40m will be required to set up the digital networks necessary for PCN and cellular's next generation of services based on GSM, a pan-European digital standard.

The potential rewards - if the early outstanding success of cellular can be repeated - nonetheless remain great.

For the government, too, the success of PCN is critical. The technology represents the key to its ambitions to create competition against BT in local telecommunications.

Doubts about the mobile industry were first voiced in 1989 when the government asked companies to apply for PCN licences. Corporations worldwide fell over themselves to do so. The industry winners included Mercury PCN, a consortium of Mercury Communications, Motorola of the US and Telefonica of Spain; Unifone, made up of STC, US West, Thorn EMI and Deutsche Bundespost; and Microtel, a subsidiary of British Aerospace.

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Mercury PCN and Unifone agreed to merge some of their infrastructure in a move to

great danger for the PCN industry is that they will fall into the trap of the British satellite broadcasting companies, which ended up investing ever greater sums to maintain their original investment.

"PCN's business plans just do not add up," says Mr Chris Gent, Vodafone's managing director. "They need to cover the country and will be open for low-margin subscribers. At best it will be 10 years before the PCN operators are profitable."

However, if successful, PCN could significantly erode the position of cellular companies which have been the world's most profitable private sector mobile telephone operators. The danger is that Cellnet and Vodafone's margins could be threatened by low-margin PCN operators. Both the cellular companies are attempting to respond to the danger by investing in GSM which will be cheaper and more reliable than existing cellular technology.

The telecommunications industry will be cheaper than those for PCN because GSM's wave-length permits stronger signals. With fewer base stations required to cover the UK, Cellnet and Vodafone will have nationwide networks well within the PCN operators.

Nevertheless, observers are concerned that the cellular operators could find themselves making a painful transition from low volumes and high margins to high volumes and low margins. Even if the PCN operators fail, they could hit cellular business hard.

For all groups in the telecommunications business, the future looks bleak. The crunch between PCN and cellular will come in the next few years. However, Mr Harper at Unifone questions whether it will be the cellular companies that will suffer the most from PCN, or BT.

The new wave of technology, if successful, could fulfil the government's ambitions by eroding BT's dominance of 99 per cent of voice traffic and its virtual monopoly of local networks, he argues.

Of course, Mr Michael Lamont, the chancellor, was disappointed by the success of the mobile industry. He was disappointed at the thought of the mobile industry as a symbol of the success of the mobile industry.

Further, the mobile industry is a symbol of the success of the mobile industry. Further, the mobile industry is a symbol of the success of the mobile industry.

## Why pressure from Hanson may help ICI

By Paul Marsh



"We're from head office. We're here to help you," is a statement which ranks alongside other great business lies.

ICI is the UK's largest chemical company. It is a world-class manufacturer. Hanson, on the other hand, is a world-class manager of the bid and deal. The public interest in Hanson's bid for ICI is well known.

ICI commentators have been on the prospect of a bid for ICI. This is not surprising, since Hanson's bid is a world-class manager of the bid and deal. The public interest in Hanson's bid for ICI is well known.

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Unless there is a continual drive for greater productivity, businesses become uncompetitive, ultimately leading to job losses.

If ICI improves productivity, it will clearly benefit. But Hanson's presence may also prove to be a catalyst which helps ICI in other ways. It may, for example, encourage management to implement options they might otherwise prefer not to. Companies can have imperial tendencies. Growth and the acquisition of full control over all their dominions can become important, almost for their own sake.

Businesses may be worth more in the hands of joint ventures, or if focused, shut off or even closed. ICI has been considering such options.

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## LETTERS

### When standard monetary theory says money stock is demand determined

From Mr Peter Spencer.  
Sir, Tim Congdon observes (Personal View, July 31), that we are now experiencing a worrying deceleration in the monetary growth. He claims that the government wants to investigate the causes of this slowdown. The inquiry, he says, should attempt to establish the idea of "rooted in standard monetary theory".

However, standard monetary theory is quite clearly that in a creditable exchange rate regime such as the ERM, the money stock is demand determined and is influenced by monetary policy instruments. In other words, it is not the government's business to control the money stock.

In case this looks like "doctrinal foolishness", let me say that this model is founded on strong assumptions, which are only likely to be approximated in practice. But we should be clear about what theory says and accept the broad conclusion that there would be strong tendency for changes in funding to be offset by external monetary purchases of gilts. M4 would only be affected to the extent that this affected interest

rates, activity or prices and that this encouraged people to hold more money.

Turning now from theory to evidence, it is surely misleading to say that the slowdown was the key cause of this recession, since the slump was at its most severe during the second half of last year, when M4 still grew at an annualised 9 per cent. This is in the middle of the range Mr Congdon recommends. It is certainly wrong for him to say

that economy-wide monetary growth was found in the recession of 1980. The growth of sterling M2, the wide-money indicator used at the time, accelerated from 12 per cent in December 1979 to 21 per cent in April 1981, just as output was stabilising. Broad money growth may decelerate after a steep fall in output, but what use is that to anyone?

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### Competitive interest rates in UK banking

From Mr Paul Worth.  
Sir, Immediately before the BCCI affair hit the headlines, the UK high street banks were coming under increasing attack for their uncompetitive interest rates.

If, as a result of the Western Isles and other public bodies having lost funds with BCCI, a list of "approved banks" should be forthcoming, it is the placing of public funds, it is to be hoped, that it will be maintained in the UK.

These rates fall and banks widen their spreads to take up the slack, the chancellor can expect only the banks and FT-100 companies and the like with their treasury departments to be able to benefit. But what about the rest of the economy?

The Office of Fair Trading is apparently in look at UK banking, but what of the Monopolies Commission? It seems one will soon be able to buy a pint of beer in the UK at a competitive price - but a £100,000 loan still costs the same in Land's End as in John O'Groats.

Paul N Worth, *chief financial officer, American Express Bank (Luxembourg) SA, 34 Avenue de la Porte Neuve, L-2227 Luxembourg*

Paul N Worth, *chief financial officer, American Express Bank (Luxembourg) SA, 34 Avenue de la Porte Neuve, L-2227 Luxembourg*

### Tito's Yugoslavia no less calamitous than other one-party states

From Nora Beloff.  
Sir, The FT will not contribute towards "clarifying the ultimate political objective" in Yugoslavia (Foreign Affairs, July 31) if it clings to Titoist imagery and continues spreading the hoary myth that his "market economy" was "relatively successful".

The record shows, on the contrary, that in misallocating resources, in inflicting the damage in exacerbating corruption, it was no less calamitous than any of the other brands of one-party collectivism now being so painfully eliminated. It was true that during the post-war period, while the peasants were being driven into the

cities and provided cheap labour, there was a period of rapid industrial growth comparable to the industrial boom in the USSR under Stalin.

After his breach with Stalin, Tito could depend on the west for unconditional aid and repayable loans and, when this dried up in the 1970s, on an influx of petrodollars from western banks and businesses. They had to learn the hard way that Tito's system could not and would not guarantee repayment.

As elsewhere in the communist world, factories produced goods that nobody wanted and workers were - and still are - paid nominal wages for nominal work.

Under Tito's dictatorship, mitigated by cronyism, intelligent Yugoslav with any professional abilities had to shut up and get out. The best of them.

Not that Robert Maunthner is by any means the only western reporter to be misled by the facade of self-sufficiency. As the distinguished sociologist from Novi Sad, Professor Ivo Jovanov, wrote, two years before Tito died, in real life the enterprise level were taken by communist-sponsored bosses: the director and his staff, the chairman of the party and the chairman of the workers' council. The latter would have the job

of getting the workers to stamp its approval.


Having failed to introduce a viable economy, Tito was forced to allow a large proportion of the population to leave the country, for themselves and their country, by becoming guest workers in the West. The price was high. The state, which no amount of communism could damage, was Yugoslavia's sunshine and natural beauty. Millions of Yugoslavians have loved and known anything of the misery and frustration of being a "reluctant emigrant".

Nora Beloff, *11 Belsize Road, London*

# HEATHROW

TO DUBAI

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## COMPANIES AND FINANCE

## Interest charges push up Airedale loss to £119m

By Daniel Green

AIREDALE, the private holding company for the Magnet Kitchen retailing business, incurred a pre-tax loss of £116.8m for the year to March 31. Operating losses at Magnet were £24.6m over the previous nine months, on turnover of £191m. There is no dividend.

Mr Louis Sherwood, chairman, expressed "cautious optimism" on trading. He added, however, that "there is no clear indication that the current slump in the economy is bottoming out".

The result of a £530m management buy-out in July 1989, Magnet's loss was £116.8m. Its interest charge has jumped to £96.3m, from the nine month figure of £51.2m.

Since a financial restructuring last year, interest payments have been rolled up. The £116.8m is wholly repayable within five years.

Closure costs of £59m pushed Airedale's negative net worth to £453m. But Magnet, which is shielded from the parent's debts, has made a £10m in

stock and property. It has no borrowings. As part of an agreement with its bankers, Magnet cannot pay interest or pay down Airedale's debt until it has a positive £30m balance of £30m for the following six months. Under these circumstances, the board of Magnet would not be able to make the payments.

The next formal re-examination by the company and bankers of the terms of the loans is in November.

## SD-Scicon's UK profits record under fire

By Richard Gourlay

ELECTRONIC Data Systems, the subsidiary of General Motors bidding for SD-Scicon, has attacked the computer services company's UK profits record and questioned whether the current board can manage its recovery.

SD-Scicon's UK profits, margins and sales fell in the first half of 1990 as had profit margins at GFI, the French subsidiary. KDS told shareholders in a circular following last week's increased and final offer.

KDS bought a further 8 per cent of SD-Scicon on Wednesday, raising its stake to about 34 per cent after lifting its offer to 60p per ordinary share in an improved bid that values the company at £126m.

Mr John Jackson, the SD-Scicon chairman, advised shareholders not to sell out to KDS but to "come along for the ride".

If the KDS bid failed, leaving the US group with a third of the company, it was unlikely the shares would fall below the 30p level they reached earlier this year before the bid, he said. UK profit margins had fallen from 14 per cent in the six months to June 1990 to 1.2 per cent a year later, KDS said. In France margins had fallen 11 percentage points to 6.4 per cent.

The US company questioned whether SD-Scicon was a "software company still in decline". It doubted the "old guard" of executive directors, who over-

## The good and bad news for creditors

David Owen updates the situation at fallen Atlantic Computers

MR JOHN SODEN of Price Waterhouse has some good news and some bad news for the creditors of Atlantic Computers.

The bad news is that their dividend will be "very small". It is unlikely to exceed a few pence in the pound. The good news is that there definitely will be a dividend. "In the early stages, it looked like there might be nothing at all," he says.

Mr Soden and his colleague, Mr Peter Padmore, are now well into their sixteenth month as administrators of Atlantic. The once high-flying computer services group which collapsed itself some six weeks later.

Just two weeks after their appointment, they said that claims against Atlantic could total £200m and £10m and that the company would "run right through the 1990s".

Though the spotlight will only switch to claims - in accordance with formal requirements - once the main Atlantic companies have been put into liquidation some months from now, Mr Soden

currently sees little reason to revise either statement. The following points emerge from the administrators' latest report to the creditors of Atlantic Computer Systems (ACS), the principal UK subsidiary, and Atlantic Computers (ACP), the main holding company. Both are dated 26 July.

The Department of Trade & Industry investigation into the Atlantic collapse is continuing and the administrators understand that inspectors have yet to submit a formal report. It was announced last June that DTI inspectors had been appointed under Section 432 of the 1985 Companies Act.

The administrators have still not decided whether or not to pursue legal claims on behalf of Atlantic in "a number of areas concerning the conduct of the company prior to its appointment". The final decision will hinge on their assessment of the likely cost-benefit position, Mr Soden says.

Unsecured creditors of Atlantic Computer Systems Inc (ACSI) are working to apply principles of "equitable subor-

dination" to a sum of £140.9m (£88m) due from ACSI which constitutes ACP's most significant asset. This would effectively subordinate the ACP claim to those of other creditors. "If we are not subordinated, the ACP dividend could be 55 cents in the dollar, but if we are in theory we get nothing," Mr Soden says.

He expects the equitable subordination issue to be addressed when ACSI produces its Chapter 11 plan, which is expected by the end of this year. An out-of-court settlement is on the cards. The cost of the US system is such that there is a strong incentive for people to settle, he says.

Mr Soden says the administrators have entered into more than 110 transactions with individual lessees and funders involving some 210 leases. These have generated some £19m of receipts and removed about £21m of liabilities. "It has been very much a period of consolidation," Mr Soden says.

The directors' statement of affairs put ACS's unsecured liabilities at £171m and total

approximately £250m. 147 of the 156 vehicles taken over have been sold for a total of more than £1.3m or nearly \$9,000 apiece.

Administration fees in connection with ACS have to date come to £1.7m. What these statements scarcely hint at is the effect of the collapse of what was once the world's third-largest company in its field on the underlying computer leasing market.

Since Atlantic's demise, two other major equipment leasing groups - Blackspur Leasing and ICS - have followed it. The trading position of another Capital Computers - has deteriorated to such an extent that it has been considering the sale of all or part of its lease portfolio to third party companies, according to the most recent directors' report filed at Companies House.

All four companies offered various forms of the "flexible" concept pioneered by Atlantic. When the group's corpse is finally laid to rest some time towards the end of the millennium, "Après moi le déluge" may prove a fitting epitaph.

## £24m injection for Direct Line

By John Allthorpe

ROYAL BANK of Scotland has expanded the capital base of Direct Line, its insurance subsidiary, by 50 per cent.

A cash injection of £24m means that Direct Line now has a capital base of £62m.

Direct Line is the only arm of the bank to have made profits this year, although the

improvement in marginal (from 23.2m to 23.7m). It has pioneered direct selling, which allows insurance companies to cut distribution costs considerably, usually leading to lower premiums.

The telephone sales approach has been well received with allowing Direct Line to

expand, against the trend for the British insurance industry. Premium income in the year to September 30 last was £84.1m, and the Royal Bank expects this to increase by around 50 per cent this year.

The injection into Direct Line's expansion.

BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT
Investment Management (Sweden)	Manufacturing (US)	Chemicals	Est \$100m	Complete takeover
Industries (UK)	Technologies (UK)	Food & Drink	\$25m	Complements existing assets
Porter (Holland)	Unit of Mutual Benefit	Insurance	Max \$100m	First step in buying competitor
Yasni Tree (Spain)	Lilley (UK)	Construction	\$24m	Must needed fresh cash
Chocolate (Holland)	Saporiti (Italy)	Biscuits	n/a	Sale by Allied-Lyons
TNT + five	GD (JV)	Delivery services	n/a	For TNT
International consortium	Independent (JV)	Energy	n/a	Increasingly popular
Midlands Electricity (US)	Midlands (JV)	Energy	n/a	For Gas
Pringleton (UK)	Isolant (France)	Glass	n/a	First significant move
Laporte (UK)	FMP (US)	Feed additives & preservatives	n/a	Laporte developing

Source: FT Mergers &amp; Acquisitions International

## Cluff improves to £1.09m

CLUFF RESOURCES, the gold and oil company, has a marginal increase in taxable profits from £1.01m to £1.09m in the first half of 1991 in spite of its gold mining operations in Zimbabwe being hampered by temporary restrictions on foreign exchange allocations.

The restrictions, imposed because of the Gulf war's impact on the price of oil imports, kept Cluff short of essential mining equipment. Consequently, although gold production from Zimbabwe in the first half was about the same as in the first six months last year at 34,548 ounces, Cluff has revised downwards its estimate for 1991 from 30,000 to 70,000 ounces.

The Zimbabwean government increased significantly the availability of foreign cur-

rency in May and equipment is now on site at the Freda mine but operations will not return to normal until the fourth quarter. Cluff is quoted on the USM and is 34 per cent-owned by Hutchison Whampoa, the Hong Kong-based conglomerate.

Adam & Co slightly higher at £0.92m

Adam & Co, the Edinburgh-based private bank, announced operating profits of £925,000 for the year to June 30 1991, against the previous £882,000. The results were described by the company as "particularly encouraging". They followed a sharp fall from £485,000 to £188,000 in the first six months. The dividend is being lifted from 2.35p to 2.5p.

Wm Jackson falls 29% to £2.98m

William Jackson & Son, the Hull-based operator of discount stores and food markets, expe-

rienced a £1.34m fall in profits to £2.98m pre-tax for the year to April 27. The 29 per cent shortfall was struck from a turnover £11.75m ahead at £307.75m. Cost of sales increased by £181.81m to £1,181.81m, while operating expenses for £2.66m (£3m).

The share of profit of the associate £1.34m (£314,000) (£660,000) while interest charges took £270,000 more at £1.34m.

J England shares suspended at 22p

Shares of J England Group, the Telford-based potato wholesaler and quickie market, were suspended trading on Friday pending the announcement of an acquisition and further clarification of the company's financial position.

The financial details will include the group's results for 1990. In the first six months it reported an unchanged pre-tax loss of £182,000 on turnover of £3.82m (£1.82m). The shares have generally

fluctuated within a narrow 30p-30p range since sliding from a peak of 50p last August.

Oceana again urges Etam to accept bid

Investment Corporation, the South African-controlled retail group, has written to shareholders in Etam, the fashion retailer, urging them to accept its £121m bid.

It has bought 125,789 shares through the stock market, taking its holding in Etam to 31.7 per cent. It also has arrangements covering 1.46 per cent of Etam's shares. Oceana is offering to buy shares at 18p each. Its own settlement until 1 pm today. The general offer is open until August 12.

## TECK CORPORATION

## Notice to Unitholders Distribution Date August 6, 1991

On July 3, 1991 Teck Corporation issued pursuant to a Short Form Prospectus dated June 20, 1991 Units comprised of one Class B Subordinate Voting Share and one-half Class B Subordinate Voting Share Purchase Warrant.

The Prospectus provides that the Units are delivered by way of a legend certificate evidencing the Class B Subordinate Voting Shares and the Warrants, which Warrants become exercisable on or before September 30, 1991 on a date to be determined by the Directors of the Company, the Underwriters and the European Manager (the "Distribution Date"). They have determined August 6, 1991 as the Distribution Date and, accordingly, the legend certificates evidencing the Class B Subordinate Voting Shares and the Warrants will, after the close of business on August 6, 1991, represent only the number of Class B Subordinate Voting Shares set forth on each certificate. Unitholders of record at the close of business on August 6, 1991 will be mailed, during the week of August 6, 1991 certificates representing the Warrants to which they are entitled.

The Class B Subordinate Voting Shares and the Warrants into which the Units become separable on August 6, 1991 have been listed and posted for trading on the Toronto, Montreal and Vancouver Stock Exchanges. For additional information, please contact your broker or the Transfer Agent, National Trust Company, at its principal offices in Toronto, Calgary, Winnipeg, Vancouver and Montreal or Connaught St. Michaels Ltd. at its offices in London, Bedfordshire, England.

During the period commencing the Distribution Date and ending December 15, 1993, each whole Warrant entitles its holder to subscribe for one Class B Subordinate Voting Share of Teck Corporation at a price of \$25.00 per Class B Subordinate Voting Share.

DATED at Toronto, Ontario, August 1, 1991

R.F. Moynihan, Secretary

US\$175,000,000 Floating Deposit Receipts due 1997 Issued by

The Law Debenture Trust Corporation plc evidencing entitlement to payment of principal and interest on deposits

London Branch

Notice is hereby given that the receipts will bear interest of 6.33125% per annum from 1 August, 1991 to 1 February, 1992. Interest payable on 1 February, 1992 will amount to US\$175,000,000 principal amount of US\$175,000,000 plus interest of US\$175,000,000 x 6.33125% x 1/2 = US\$5,581,250.

Agent: Morgan Guaranty Trust Company JPMorgan

SPAREKASSEN SDS

(a savings bank established under Dutch banking law)

US\$5,000,000,000

Floating Rate Notes Due 1993

Notice is hereby given that the interest on the Floating Rate Notes will be payable on 1 August, 1991 to 31 February, 1992. Interest payable on 1 February, 1992 will amount to US\$5,000,000,000 principal amount of US\$5,000,000,000 plus interest of US\$5,000,000,000 x 10% x 1/2 = US\$250,000,000.

Agent: Bank The Long-Term Credit Bank of Japan, Limited Tokyo

compagnie bancaire

US\$10,000,000,000

Floating Rate Notes Due 1995

Notice is hereby given that the interest on the Floating Rate Notes will be payable on 1 August, 1991 to 31 February, 1992. Interest payable on 1 February, 1992 will amount to US\$10,000,000,000 principal amount of US\$10,000,000,000 plus interest of US\$10,000,000,000 x 10% x 1/2 = US\$500,000,000.

Agent: Bank The Long-Term Credit Bank of Japan, Limited Tokyo

compagnie bancaire

US\$10,000,000,000

Floating Rate Notes Due 1995

Notice is hereby given that the interest on the Floating Rate Notes will be payable on 1 August, 1991 to 31 February, 1992. Interest payable on 1 February, 1992 will amount to US\$10,000,000,000 principal amount of US\$10,000,000,000 plus interest of US\$10,000,000,000 x 10% x 1/2 = US\$500,000,000.

Agent: Bank The Long-Term Credit Bank of Japan, Limited Tokyo

compagnie bancaire

US\$10,000,000,000

Floating Rate Notes Due 1995

Notice is hereby given that the interest on the Floating Rate Notes will be payable on 1 August, 1991 to 31 February, 1992. Interest payable on 1 February, 1992 will amount to US\$10,000,000,000 principal amount of US\$10,000,000,000 plus interest of US\$10,000,000,000 x 10% x 1/2 = US\$500,000,000.

Agent: Bank The Long-Term Credit Bank of Japan, Limited Tokyo

compagnie bancaire

US\$10,000,000,000

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compagnie bancaire

US\$10,000,000,000

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Agent: Bank The Long-Term Credit Bank of Japan, Limited Tokyo

**AKZO**

The Board of Management of AKZO N.V. announces that on August 2, 1991, the results of the 1st half year 1991 were published. Copies of this report may be obtained from the London Paying Agents:

Barclays Bank PLC  
Stock Exchange Services Department  
54 Lombard Street  
London EC3P 3AB  
Tel: 020 7611 2111  
Midland House  
Paying Agency  
5 Lombard Street  
London EC4A 3DF  
Tel: 020 7611 2111

or at the office of  
AKZO N.V.  
Velperweg 76  
P.O. Box 100  
6800 SB Arnhem  
The Netherlands

A summary of the results is presented in the August 19 issue of this paper.

Arnhem, August 5, 1991  
AKZO N.V., The Netherlands

**To the Holders of Nissho Corporation**

shares of common stock of Nissho Corporation

U.S. \$120,000,000

100% Guaranteed Bonds due 1992

Notice of Adjustment of Subscription Price

Pursuant to the provisions of sub-clause (C) of Clause 4 of the Instrument dated September 1, 1990 relating to the captioned Warrants (the "Warrants"), notice is hereby given that the Board of Directors of Nissho Corporation (the "Company") at its meeting held on 18th July and 19th July, 1991, has resolved that the Company issue new warrants in conjunction with the existing warrants (the "new warrants") on 18th July, 1991, which shall entitle the holder to subscribe for shares of Common Stock of the Company initially at the exercise price of 1.997 Japanese yen per share.

As such initial exercise price of the new warrants is less than the current market price per share of Common Stock of the Company as of 18th July, 1991, the day on which such initial exercise price was fixed, the Subscription Price (as defined in the Instrument), currently 2,306.8 Japanese yen per share, will be reduced to 2,529 Japanese yen per share pursuant to Condition 7 of the Terms and Conditions of the Warrants, effective on 1st August, 1991, Japan time, which is the day immediately after the calendar day in Japan of the Issuance of the new warrants.

The Dairei Bank, Limited on behalf of NISSHO CORPORATION

5th August 1991

**Notice to Holders of 18,600 Warrants to acquire Ordinary Shares of Tate & Lyle PLC**

(Incorporated in England under the Companies Act 1982 to 1990 with registered number 78855)

In accordance with the provisions of the deed poll dated April 23, 1991, notice is hereby given that the provisions of the deed poll were amended by a supplemental deed poll on July 18, 1991 to take account of an issue of 18,600 further warrants made on that date.

By: **Clifford Smith Pricewaterhouse** as Agent

August 5, 1991

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**CONTRACTS & TENDERS**

**CYPRUS PORTS AUTHORITY**

**INVITATION TO CONTRACTORS TO PREQUALIFY**

1. The Cyprus Ports Authority intends to implement phased development of Limassol Port within the overall master plan.

2. The first phase of development will include two sections of works. (a) dredging and reclamation works; (b) quay and breakwater construction works hereinafter called "the main civil works". Depending on the phasing of the work, which has yet to be determined, the Works may be let as a single contract, or as two separate contracts, the one covering dredging/reclamation works and the other the main civil works. In the case of a single contract, it is possible that the dredging/reclamation work may be let as a nominated sub-contract to the civil works main contract.

Contractors may apply to prequalify for both sections of the works or for one of them. Contractors prequalified for only one section of the works would be able to tender for both sections of the works in joint venture with a contractor prequalified for the other section of works. In the event that the works are let as a single contract but with the dredging/reclamation work being let as a sub-contract to the main civil works contract, only contractors prequalified for the dredging/reclamation works will be able to tender for such sub-contract work and the main civil works contractor need not have been prequalified for the dredging/reclamation work.

Contractors must specify in their application the value of the work for which they apply for prequalification.

3. (a) Dredging and reclamation works  
Total volume to be dredged is approximately 5,000,000m<sup>3</sup> of which 3,000,000m<sup>3</sup> may be reclaimed.  
(b) Quay and breakwater  
Construction of 550 metres breakwater extension in up to 20 metres depth of water.  
Construction of 670 metres of quays in 10 metres depth of water.  
Earthworks and revetments.

4. Applications for prequalification are invited from contractors who are interested in participating in a restricted tender for the contract works. The contractors should be well experienced in works of the nature described above and be of sound financial status and repute. Contractors who wish to seek prequalification for the project should apply for Prequalification Forms to the Employer for the Contract.

The General Manager  
Cyprus Ports Authority  
P.O. Box 2007  
Nicosia  
Cyprus  
Telex: 2833 CYPAC Y Fax: 02 2222

or to the Consulting Engineer:  
Messrs Oodes and Partners  
Royal Oak House  
Brighton Road  
Purfrey Quarry CR8 2BG  
England  
Telex: 947020 COODES C Fax: 081 689 4216

Completed Prequalification Forms with enclosures should be forwarded for delivery not later than 12 noon on Friday 27th September 1991 to the Employer for the Contract at the address above, with a copy to the Consulting Engineer.

**3 Mount Saboteur**

Currency & FF  
Contact David Kelly  
at Chart House  
UK, &  
International Equities  
Tel: 021-232 2121  
Fax: 021-232 2126

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Aug 30/65/30/18 -8  
Sept 30/12/30/24 -8  
7pm Prices. Change from previous 3pm close

HOW WELL DID YOU JUDGE THE MARKET?



## Petro-Canada deeper in red with loss of C\$97m

By Robert Gibbons in Montreal

PETRO-CANADA, the big integrated oil company privatised in June, lost money in the second quarter but is taking action to improve performance in the second half.

Second-quarter loss was C\$97m (US\$64.3m) or 41 cents a share, against a loss of \$12m a year earlier. First-half loss was C\$149m, against a profit of \$23m. Revenue figures were not given. Petro-Canada is one of the largest integrated companies in Canada.

Most of the integrated companies have reported losses this year because of low crude

oil prices following the Gulf war and highly competitive downstream markets.

Petro-Canada has trimmed staff and cut C\$115m out of capital spending. It is rationalising its downstream systems — where losses were heavy in the second quarter.

Lower natural gas and crude oil prices, particularly for heavier oil grades, hit BP Canada in the first half, though the company improved in the June quarter. Production declined because of asset disposals.

Mining results, both in Quebec and Newfoundland, were

also down, mainly because of weak metal prices. BP Canada posted a first-half loss of C\$15.8m, or 31 cents a share, against a profit of C\$3.5m, or 7 cents a share, a year earlier. Revenues were \$167m against \$195m.

Metallgesellschaft, the German metals giant, has taken a stake in a petrochemicals company being spun off from Calgary-based Imperial Oil.

Imperial Oil & Gas is an oil and gas properties in south-eastern Saskatchewan from Imperial Oil for

## Alcatel Kirk axes 300 from Jutland plant

ALCATEL Kirk, the Danish subsidiary of France's Alcatel, has announced the dismissal of 300 of its 675 employees in Denmark, writes Hilary Barnes in Copenhagen.

The 300 are among the 550 employed at the Kirk telephone factory in Jutland, which Alcatel acquired in 1987.

The Jutland plant, which at its peak employed 1,300 people, is the town's biggest industrial employer.

The management blamed the dismissal on the liberalisation of the European telecoms market and cheap imports from the Far East.

Alcatel said it would attempt to sell what was left of the phone and transducer manufacturing operation and would re-organise the rest of its Danish business.

Unemployment in Denmark in June was 10.4 per cent or 391,800, seasonally adjusted, which is a record figure.

## S&P affirms Citicorp rating

STANDARD & POOR's, the US ratings agency, has affirmed the ratings on Citicorp and its units, but changed the outlook to negative from stable, to reflect concerns about asset quality, Reuters reports. About \$25bn of debt and preferred stock is affected.

## Imasco anticipates better second-half performance

By Robert Gibbons

IMASCO, the tobacco, fast food, retailing and financial services group which is controlled 40 per cent by BAT Industries of the UK, said that although first-half profits

13 per cent due to the recession, "encouraging signs" had appeared and performance in the second half would be better.

Second-quarter profit was C\$95.5m (US\$74.3m) or 86 cents a share, down 7 per cent from \$92m or 72 cents a share a year earlier. Revenues were \$1.5bn, up 9 per cent.

First-half profit was C\$137.4m or \$1.04 a share against \$158.6m or \$1.22 a share a year earlier, an improvement of \$2.57bn against \$2.44bn.

The tobacco subsidiary, which now holds 50.5 per cent of the Canadian cigarette market, continues to be the largest contributor, followed by

financial services, fast food and retailing.

Hardee's, the US fast food operation, met tough competition and its contribution was sharply lower.

Imasco's equity method in accounting for Canada Trust, its financial services arm which is one of Canada's two largest trust companies. On a consolidated basis, Canada Trust would be the biggest contributor.

Mr Purdy Crawford, Imasco chairman, said Canada Trust would be a major contributor to recovery.

Imasco said Hardee's was profitable in the second quarter and was fighting back with new competitive products.

Imperial Tobacco could successfully manage massive tax increases, while retailing should feel an improved consumer climate soon.

## HK airport benefits not yet set in stone

Angus Foster finds construction groups afraid of missing the promised work boom

LAST month's agreement on Hong Kong's new airport led to a flurry of activity among the colony's construction companies. Two, Hain Chong Construction and Yau Lee Construction, are now preparing public listings. Hain Chong's share price rose nearly 13 times subscribed.

Share prices of construction stocks rose strongly after the announcement of hopes for the new airport which is expected to be completed in 1995.

However, enthusiasm has since waned. Government contracts for non-airport work, delayed pending a decision on the airport, will take time to come through. Work on the airport and related infrastructure will not be in full swing until 1993.

Even then, there are worries about inflation and a labour shortage which makes bidding for large contracts

risky.

The airport "should keep the industry buoyant for the next few years, although you are guaranteed the volume of work," says Mr Fred Ma, executive director of Kumagai Gumi (Hong Kong).

The company is a 35 per cent-owned associate of the Japanese construction group and has won two airport-related contracts.

Construction is one of Hong Kong's largest industries, accounting for 10 per cent of annual gross domestic product. This year the government estimates total retail con-

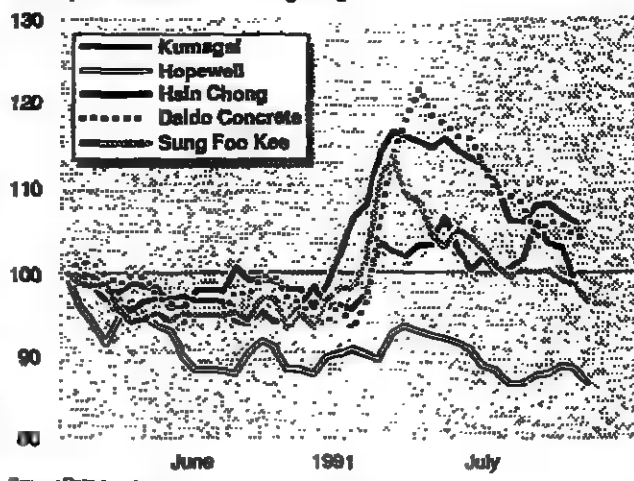
struction spending will be close to HK\$4bn (US\$2.5bn), compared with HK\$3.5bn last year. Private sector construction of housing, offices and industrial buildings account for 60 to 70 per cent of total spending. At the HK\$4bn airport project gets underway, the proportion of private sector investment will fall to about 50 per cent.

Leading Hong Kong construction companies, such as Hopewell Holdings, which is closely involved in the airport project, have seen their share price fall since a HK\$5.64bn rights issue was announced in May. The local subsidiaries of international groups, such as Dragages et Travaux Publics (HK), part of the French Bouygues group, and Gammon Construction, a joint venture between Trafalgar House of the UK and Jardine Matheson, are in consortia bidding for large contracts.

These companies say the airport project is so large that the whole industry will benefit. Hong Kong construction and subcontractors will have to be brought in because only they can supply labour. They also have good links with the government, which is likely to provide cheap skilled workers and materials.

But local construction companies are not so sure. They are worried they will receive little of the increased government spending. Even Hong Kong's largest companies lack the experience to compete for the two biggest airport projects, such as a HK\$6.4bn container terminal and a 1,400m suspension

Share prices relative to the Hang Seng



Source: DataStream

bridge, which will have to withstand typhoons.

Mr Patrick Chan, secretary of the Hong Kong Construction Association, says that with projects as complex as the bridge, Hong Kong companies do not expect to be able to compete. But his members fear that even the simpler projects will be won by international contractors.

Each contract is so large, local companies will compete in smaller, related infrastructure projects, such as waterworks and interchanges, or join international consortia as local partners with responsibility for less profitable subcontracting and labour supply.

Despite all the uncertainty generated by the airport, the fortunes of most Hong Kong construction firms remain firmly

tied to the colony's economy and its often volatile cyclical property market.

Profit margins have come under slight pressure this year, due to the slowdown in government contracts and wage increases, but have remained within a 3 to 5 per cent band for larger contractors. The industry's labour shortage remains a concern.

In the short term the outlook for the residential property market remains good, as there is a shortage of supply. Some agents reported 5 to 10 per cent price rises in the wake of the airport decision. But real estate prices have been rising since 1985, prompting fears of a correction.

Meanwhile, commercial property and office space are

approaching a period of oversupply, leading to worries that private sector building will slow in the middle of this

Mr Chan says there is another problem. "If the government diverts all its resources into the airport, local contractors may find their regular business drops off too."

Projects which could be at risk include a HK\$200m environmental improvement project and the government's housing programme, which provides more than half Hong Kong's population with subsidised accommodation. Under the programme, 40,000 flats are due to be built each year until 2000 and provide steady work for more than 50 contractors approved by the housing authority.

These fears are misplaced, according to Mr D.J. Messing, acting director of the housing authority. "Some contracts were delayed during the airport stalemate, but the authority is almost financially sound from the government and will not slow down its building programme."

But with government resources limited, construction companies with strong balance sheets could benefit. Some analysts expect the government to try to privatise some of its environmental programmes, such as waste disposal and landfill, on a build, operate and transfer basis. From this viewpoint, the rush of companies to the stock market listings is more an attempt to raise capital for new projects rather than to cash in on airport sentiment.

## Macarthy urges holders to wait and see

By Clare Pearson

MACARTHY, the pharmaceuticals maker and retailer, has told shareholders to sit tight in the face of the \$74m (US\$25m) offer from UniChem, the Scottish mini-conglomerate, when it was launched on July 11.

UniChem is waiting to hear whether the Office of Fair Trading will refer the whole offer to the Monopolies and Mergers Commission, the UK mergers watchdog.

Mr Ian Parsons, Macarthy's chief executive, said that Macarthy recognised, "the

commercial logic of a merger with UniChem", but added that "it would have been disingenuous of us not to". Macarthy made an unsuccessful bid for UniChem in 1988.

Mr Parsons said the company had not talked recently with the other parties. "It is now up to them to act if they want to."

UniChem's offer valued each Macarthy share at 265p, compared with their Friday closing level of 253p on the London stock exchange.

## Singapore bank reaches record

UNITED Overseas Bank (UOB), the largest of Singapore's big four local banks, yesterday announced its annual after-tax profits for the six months ended June 30 had improved by 4.5 per cent to \$145.4m (US\$44m), writes Joyce Quek in Singapore.

The result was a record for the bank, which last year saw its first fall in profits since the 1985 recession.

UOB's adjusted group earnings per share rose from 25.1 cents to 26 cents and from 14.3 cents to 14.6 cents at the bank level, while after-tax profits

rose to \$881.7m from \$879.1m.

Analysts welcomed the improvement to the Singapore economy's recovery after the Gulf war and the bourse being the world's best performer in the first quarter of 1991.

For the year, group after-tax profits are forecast at between \$820m and \$830m. UOB declared an 8 per cent interim dividend on its enlarged share capital.

At subsidiary United Overseas Finance, group operating revenue rose to \$620.5m from \$615.5m, but pre-tax profits fell 20.9 per cent to \$85.5m.

THE WORLD  
MAY BE IN  
A RECESSION  
BUT NOBODY  
TOLD  
THAILAND.

While most of the world wrestles with recession, Thailand's economy is booming.

It is enjoying a period of unparalleled prosperity, with one of the fastest growing economies in the world.

This boom period is being export-led and investment driven, attracting leading foreign investors. In particular it appeals to those looking to relocate their production bases in preference to Japan, Taiwan and South Korea.

Incentives like tax-free periods make investing in Thailand an enormously attractive proposition.

Tourists, too, are being attracted in ever increasing numbers, contributing a total of US\$3,855m to the economy in 1989.

Thailand is exceptional in the diversity of interests it offers tourists, and so is unlikely to fall out of fashion after several years, as usually happens with destinations enjoying such popularity.

Thailand's growth is mirrored by that of its airline, Thai Airways International.

In 1990 it was the fastest growing airline in the world, and it continues to grow rapidly.

This success has prompted Thai Airways International to seek privatisation through listing on the stock market later this year, and it is predicted it will be one of Thailand's most sought after stocks.

As a sign of endorsement of Thailand's continuing importance, The World Bank has chosen to hold its annual international conference in Bangkok in October.

As you see, Thailand's economic prospects look extremely attractive.

No wonder it's known as the Land of Smiles. Thai



INTERNATIONAL CAPITAL MARKETS

UK GILTS

Traders await a 'super-long jumbo'

THE government's return to borrowing has led to speculation the Bank of England may extend the maturity profile of government debt by issuing more long-dated gilts.

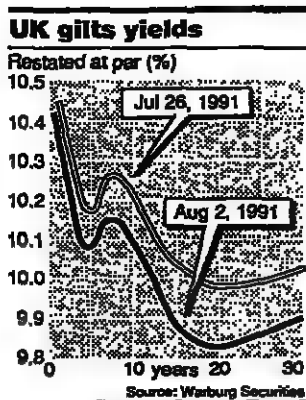
Rumours have circulated for weeks that the Bank will issue a "super-long jumbo" gilt, with the market anticipating about £20bn of a 25- to 30-year bond issue in the next few months - possibly in September when the next gilt auction is expected. The Bank of England has stressed instead that it is considering a range of funding practices and maturities.

However, fund managers and traders point out that a super-long jumbo issue could prove popular. Although there are already some long-dated conventional gilt issues maturing in 20-25 years' time, these are not particularly large or liquid following the Bank's buying-in programme in the late 1980s.

One pension fund manager pointed out that a super-long issue would be useful for pricing sterling bonds. He argues that the existing long-dated gilts fall short for one reason or another: the 9 per cent cent stock due 2011 is not a long enough maturity; the 10 per cent Treasury stock due 2008/12 has too low a coupon; while the 12 per cent exchange stock due 2013/17 has too large a coupon. He would prefer a gilt maturing between 2015 and 2020.

However, some fund managers point out that it is simple to price corporate sterling bond issues off the 9 per cent gilt due 2008, especially given that the yield curve is quite flat in this area.

Also, a 30-year gilt would help to allow direct comparisons with other government bond markets such as the



French and US markets which have 30-year paper.

Finally, fund managers point out that a long-dated issue would be popular with insurance companies which are writing term life or unit-linked policies and, to a lesser extent, pension funds. Fund managers say that, due to the Bank's buying-in programme, there has been a shortage of long-dated gilts for insurance companies to buy.

Many fund managers are considering whether to increase their fixed income holdings. They are worried about the slow growth in dividend yields at UK companies, which are equities which are attractive. Others point out that as the Bank has started to issue gilts again, they are bound to increase their fixed income holdings accordingly.

So far this year, the gilt market has been supported largely by investors who have bought £3.6bn of stock. Mr John Kendall, economist with Baring Sterling Bonds, says that if the Bank were to issue a super-long jumbo gilt, it would need to wait until the current stock market rally was out of steam.

The Bank has avoided heavy

issuance at the long end of the gilt market, leaving it open for corporate bond issues. But that is not the case with insurance companies which are writing term life or unit-linked policies and, to a lesser extent, pension funds. Fund managers say that, due to the Bank's buying-in programme, there has been a shortage of long-dated gilts for insurance companies to buy.

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Sara Webb

NEW ZEALAND BONDS

Budget adds incentive for foreign investors

THE NEW ZEALAND government's budget has added to the tough, sweeping changes in Tuesday's budget, which included an announcement of an unexpectedly large NZ\$4.3bn tender programme for four months, was indecisive. Rates firmed sharply before easing towards the end of the week.

The budget, which included social welfare cuts, had been largely anticipated by financial markets, and initially received a warm response. However, its complexity meant the markets barely responded on Wednesday as analysts attempted to reconcile government intentions and the response from the Reserve Bank, which operates under an Act of Parliament giving it independence in economic matters affecting inflation.

This act, which has the support of Minister of Finance Ms Ruth Richardson, was passed by the previous Labour govern-

ment expressly to stop politicians interfering with the bank in areas such as interest and money supply. It gave the governor Dr Don Brash the power to set the bank's own policy. Inflation is now at a 25-year low, and is negative on some measures.

On Wednesday night, Dr Brash declared his support for the budget, which he described as "the right direction" with its focus on cutting the deficit and the nation's debt ratios.

In a subsequent interview he said it gave scope for further falls in wholesale interest rates, and also the introduction of a positive real return on bonds which are due to mature later this year.

It is assumed that given domestic liquidity difficulties a high proportion of the bonds will be bought by overseas investors, particularly from the US.

It is assumed that bond rates will stay at around present levels till the bulk of the present

programme is completed in November.

Present bond rates are lower than in other countries, and this is causing some government critics to suggest there could be difficulty in attracting sufficient international support.

However, the deputy governor, Mr Peter Nicol, said international soundings by the bank had confirmed there was strong support, in part due to a recognition that New Zealand's real interest rates were the highest in the world and that efforts were being made to strengthen the economy. As it is to ensure that extra and essential degree of support, in the budget Mr Richardson relaxed the 24 per cent withholding tax requirements for overseas investors, which gives the New Zealand offerings an edge over those from Australia.

Terry Hall

US MONEY AND CREDIT

Reactions differ to jobs figures

THE different interpretations of last Friday's jobs data by the money people and now the US President suggest that the divide between New York and Washington is greater than suggested by the physical distance between them.

When the Labor Department announced last Friday that non-farm employment fell by 51,000 jobs in July - expectations of a gain of about 100,000 - the bond market reacted with an immediate rally, based on the view that the US economy's recovery was now looking sluggish at best.

But President George H.W. Bush, seizing upon the less reliable percentage indicator of unemployment in July - which fell from 7 per cent to 6.8 per cent - announced this was "very good news" and proclaimed that the economy was "moving forward".

No one knows whether the market or the president is right. Ms Janet Norwood, head of labour statistics in Washington, said the jobs market was "in number terms the is right".

What is more, the number of people employed now stands at 8.6m, which on a seasonally adjusted basis is 1.6m more people than a year ago.

On Wall Street the market reacted to the worse than expected data by engaging in a buying spree. The price of the benchmark 30-year Treasury bond jumped by 14 on Friday, reducing the yield to 8.24 per cent, some 14 basis points

US MONEY MARKET RATES (%)					
	1 week	1 month	3 months	6 months	12 months
Libor	8.24	8.24	8.24	8.24	8.24
Prime	8.24	8.24	8.24	8.24	8.24
30-day T-bill	8.24	8.24	8.24	8.24	8.24
90-day T-bill	8.24	8.24	8.24	8.24	8.24
180-day T-bill	8.24	8.24	8.24	8.24	8.24

lower than it had been seven days before.

The corporate bond market, apparently reckoning it was on to a good thing, also perked up as more than \$1bn of new issues were offered by companies such as Tenneco, Shell Oil, Dillard Department Stores and Northwest Financial.

The Treasury bond market, possibly wishing thinking, is clearly that the Federal Reserve must now ease on interest rates to help spur recovery. This view was reinforced by last Thursday's \$5.5bn drop in the M2 money supply figures for the week ended July 22.

With money supply growth so sluggish, one would think that Mr Alan Greenspan, the ever-cautious chairman of the Federal Reserve, would move away from his stance of "watchful waiting". But experts say that the waiting may continue, and only a protracted recovery in M2, with other signs of a recovery, will lead to Fed action on interest rates.

For the bond market, however, and especially the believers of the "double dip" theory of the US recession - the President's optimism is pure politics and the economy could still slip into another trough, perhaps only a small one. If the US growth rate were one, it would be at 0.5 per cent in the second and third quarters of 1991, these numbers would probably mask suffering in parts of the economy.

Mr Robert Brusca, chief economist at Nikko Securities, says the employment report was "unambiguously" weak. There is no sign, he says, of the poor trend turning for the jobs.

Like others, Mr Brusca points out that the 6.8 per cent unemployment rate comes from the less reliable "household survey", which showed a drop of 415,000 in the labour force with a rise of 686,000 "not in the labour force". Combine

this with the fact that the number of people employed dropped in this survey by 172,000, and the percentage rate looks "fishy" to Mr Brusca.

State jobless rates do not paint a picture of a nation leaping out of recession either. Against a national 6.8 per cent unemployment rate in July, New York has a rate of 7.1 per cent, California 7.6 per cent, Michigan 8.3 per cent and Massachusetts 9.1 per cent.

This week will produce only a few of the macro-economic numbers the market loves to crunch. On Friday the producer price index is published, but the consensus among statistics-watchers is to expect a little changed figure, and some are even looking for a drop of 0.1 to 0.2 per cent.

The focus instead should be on tomorrow's quarterly retailing, with \$14bn of three-year Treasury notes. On Wednesday the Treasury plans to issue \$12bn of 10-year paper and on Thursday another \$12bn chunk, this time of 30-year bonds.

Mr Bush goes on his August holiday this week, but he is sure to keep a weather eye trained on the economy: he said on Friday that he wanted to see how the unemployment figures were received by the markets.

If the bond market carries on with its present tilt, Washington - and especially the Fed - will eventually get the message: "Lower interest rates, please!"

Alan Friedman

Prices for electricity determined by the pool for the period 1991/92			
Period	Price	Price	Price
1991/92	10.00	10.00	10.00
1992/93	10.00	10.00	10.00
1993/94	10.00	10.00	10.00
1994/95	10.00	10.00	10.00
1995/96	10.00	10.00	10.00
1996/97	10.00	10.00	10.00
1997/98	10.00	10.00	10.00
1998/99	10.00	10.00	10.00
1999/00	10.00	10.00	10.00
2000/01	10.00	10.00	10.00
2001/02	10.00	10.00	10.00
2002/03	10.00	10.00	10.00
2003/04	10.00	10.00	10.00
2004/05	10.00	10.00	10.00
2005/06	10.00	10.00	10.00
2006/07	10.00	10.00	10.00
2007/08	10.00	10.00	10.00
2008/09	10.00	10.00	10.00
2009/10	10.00	10.00	10.00
2010/11	10.00	10.00	10.00
2011/12	10.00	10.00	10.00
2012/13	10.00	10.00	10.00
2013/14	10.00	10.00	10.00
2014/15	10.00	10.00	10.00
2015/16	10.00	10.00	10.00
2016/17	10.00	10.00	10.00
2017/18	10.00	10.00	10.00
2018/19	10.00	10.00	10.00
2019/20	10.00	10.00	10.00
2020/21	10.00	10.00	10.00
2021/22	10.00	10.00	10.00
2022/23	10.00	10.00	10.00
2023/24	10.00	10.00	10.00
2024/25	10.00	10.00	10.00
2025/26	10.00	10.00	10.00
2026/27	10.00	10.00	10.00
2027/28	10.00	10.00	10.00
2028/29	10.00	10.00	10.00
2029/30	10.00	10.00	10.00
2030/31	10.00	10.00	10.00
2031/32	10.00	10.00	10.00
2032/33	10.00	10.00	10.00
2033/34	10.00	10.00	10.00
2034/35	10.00	10.00	10.00
2035/36	10.00	10.00	10.00
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2038/39	10.00	10.00	10.00
2039/40	10.00	10.00	10.00
2040/41	10.00	10.00	10.00
2041/42	10.00	10.00	10.00
2042/43	10.00	10.00	10.00
2043/44	10.00	10.00	10.00
2044/45	10.00	10.00	10.00
2045/46	10.00	10.00	10.00
2046/47	10.00	10.00	10.00
2047/48	10.00	10.00	10.00
2048/49	10.00	10.00	10.00
2049/50	10.00	10.00	10.00
2050/51	10.00	10.00	10.00
2051/52	10.00	10.00	10.00
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2056/57	10.00	10.00	10.00
2057/58	10.00	10.00	10.00
2058/59	10.00	10.00	10.00
2059/60	10.00	10.00	10.00
2060/61	10.00	10.00	10.00
2061/62	10.00	10.00	10.00
2062/63	10.00	10.00	10.00
2063/64	10.00	10.00	10.00
2064/65	10.00	10.00	10.00
2065/66	10.00	10.00	10.00
2066/67	10.00	10.00	10.00
2067/68	10.00	10.00	10.00
2068/69	10.00	10.00	10.00
2069/70	10.00	10.00	10.00
2070/71	10.00	10.00	10.00
2071/72	10.00	10.00	10.00
2072/73	10.00	10.00	10.00
2073/74	10.00	10.00	10.00
2074/75	10.00	10.00	10.00
2075/76	10.00	10.00	10.00
2076/77	10.00	10.00	10.00
2077/78	10.00	10.00	10.00
2078/79	10.00	10.00	10.00
2079/80	10.00	10.00	10.00
2080/81	10.00	10.00	10.00
2081/82	10.00	10.00	10.00
2082/83	10.00	10.00	10.00
2083/84	10.00	10.00	10.00
2084/85	10.00	10.00	10.00
2085/86	10.00	10.00	10.00
2086/87	10.00	10.00	10.00
2087/88	10.00	10.00	10.00
2088/89	10.00	10.00	10.00
2089/90	10.00	10.00	10.00
2090/91	10.00	10.00	10.00
2091/92	10.00	10.00	10.00
2092/93	10.00	10.00	10.00
2093/94	10.00	10.00	10.00
2094/95	10.00	10.00	10.00
2095/96	10.00	10.00	10.00
2096/97	10.00	10.00	10.00
2097/98	10.00	10.00	10.00
2098/99	10.00	10.00	10.00
2099/00	10.00	10.00	10.00
2100/01	10.00	10.00	10.00
2101/02	10.00	10.00	10.00
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2106/07	10.00	10.00	10.00
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2108/09	10.00	10.00	10.00
2109/10	10.00	10.00	10.00
2110/11	10.00	10.00	10.00
2111/12	10.00	10.00	10.00
2112/13	10.00	10.00	10.00
2113/14	10.00	10.00	10.00
2114/15	10.00	10.00	10.00
2115/16	10.00	10.00	10.00
2116/17	10.00	10.00	10.00
2117/18	10.00	10.00	10.00
2118/19	10.00	10.00	10.00
2119/20	10.00	10.00	10.00
2120/21	10.00	10.00	10.00
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2137/38	10.00	10.00	10.00
2138/39	10.00	10.00	10.00
2139/40	10.00	10.00	10.00
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2145/46	10.00	10.00	10.00
2146/47	10.00	10.00	10.00
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2148/49	10.00	10.00	10.00
2149/50	10.00	10.00	10.00
2150/51	10.00	10.00	10.00
2151/52	10.00	10.00	10.00
2152/53	10.00	10.00	10.00
2153/54	10.00	10.00	10.00
2154/55	10.00	10.00	10.00
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2156/57	10.00	10.00	10.00
2157/58	10.00	10.00	10.00
2158/59	10.00	10.00	10.00
2159/60	10.00	10.00	10.00
2160/61	10.00	10.00	10.00
2161/62	10.00	10.00	10.00
2162/63	10.00	10.00	10.00
2163/64	10.00	10.00	10.00
2164/65	10.00	10.00	10.00
2165/66	10.00	10.00	10.00
2166/67	10.00	10.00	10.00
2167/68	10.00	10.00	10.00
2168/69	10.00	10.00	10.00
2169/70	10.00	10.00	10.00
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2172/73	10.00	10.00	10.00
2173/74	10.00	10.00	10.00
2174/75	10.00	10.00	10.00
2175/76	10.00	10.00	10.00
2176/77	10.00	10.00	10.00
2177/78	10.00	10.00	10.00
2178/79	10.00	10.00	10.00
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2180/81	10.00	10.00	10.00
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2196/97	10.00	10.00	10.00
2197/98	10.00	10.00	10.00
2198/99	10.00	10.00	10.00
2199/00	10.00	10.00	10.00
2200/01	10.00	10.00	10.00
2201/02	10.00	10.00	10.00
2202/03	10.00	10.00	10.00
2203/04	10.00	10.00	10.00
2204/05	10.00	10.00	10.00
2205/06	10.00	10.00	10.00
2206/07	10.00	10.00	10.00
2207/08	10.00	10.00	10.00
2208/09	10.00	10.00	10.00
2209/10	10.00	10.00	10.00
2210/11	10.00	10.00	10.00
2211/12	10.00	10.00	10.00
2212/13	10.00	10.00	10.00
2213/14	10.00	10.00	10.00
2214/15	10.00	10.00	10.00
2215/16	10.00	10.00	10.00
2216/17	10.00	10.00	10.00
2217/18	10.00	10.00	10.00
2218/19	10.00	10.00	10.00
2219/20	10.00	10.00	10.00
2220/21	10.00	10.00	10.00
2221/22	10.00	10.00	10.00
2222/23	10.00	10.00	10.00
2223/24	10.00	10.00	10.00
2224/25	10.00	10.00	10.00
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2226/27	10.00	10.00	10.00
2227/28	10.00	10.00	10.00
2228/29	10.00	10.00	10.00
2229/30	10.00	10.00	10.00
2230/31	10.00	10.00	10.00
2231/32	10.00	10.00	10.00
2232/33	10.00	10.00	10.00
2233/34	10.00	10.00	10.00
2234/35	10.00	10.00	10.00
2235/36	10.00	10.00	10.00
2236/37	10.00	10.00	10.00
2237/38	10.00	10.00	10.00
2238/39	10.00	10.00	10.00
2239/40	10.00	10.00	10.00
2240/41	10.00	10.00	10.00
2241/42	10.00	10.00	10.00
2242/43	10.00	10.00	10.00
2243/44	10.00	10.00	10.00
2244/45	10.00	10.00	10.00
2245/46	10.00	10.00	10.00
2246/47	10.00	10.00	10.00
2247/48	10.00	10.00	10.00
2248/49	10.00	10.00	10.00
2249/50	10.00	10.00	10.00
2250/51	10.00	10.00	10.00
2251/52	10.00	10.00	10.00
2252/53	10.00	10.00</	



**cret.**  
max. Groc



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**EUROPE'S BUSINESS NEWSPAPER**







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CH2L  
Group



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## CURRENCIES, MONEY AND CAPITAL MARKETS

## MONEY MARKETS

## Discount dilemma

THE D-MARK'S revival has run a little short of steam. This is largely the result of fading expectations about a rise in the German Lombard rate in the near future.

UK clearing bank base lending rate 11 per cent from July 12, 1991

Mr Helmut Schlesinger will attend next week's meeting of the Bundesbank council for the first time as president and will certainly be faced with a lively debate on the problems of inflation.

Not only is German inflation above the equivalent French rate for the first time in 18 years it is also relatively high in comparison with several of its close neighbours in the European Community. The July 1991 rate of 4.5 per cent for the area containing the old country of West Germany was the highest since December 1988 having climbed from 2.5 per cent since March. It also compared

unfavourably with the latest rates of 12 per cent for the Netherlands, 3.3 per cent for France and 1.1 per cent for Belgium.

Comments from Mr Schlesinger have hinted strongly that Germany's 6.5 per cent discount rate is too low, when compared with the market rates of around 8-9.5 per cent, but also seems to have cast doubt on an increase in the Lombard rate.

There is a problem however in raising the discount rate without making a Lombard adjustment. Call money in Frankfurt is already around 10 per cent. Raising the discount rate will increase the cost of banks' financing, putting upward pressure on rates, and possibly pushing call money above the 9 per cent Lombard rate. This will increase the cost of the Lombard facility and may lead to round-tripping, where the borrowed Lombard money is lent into the market at a higher rate. It is not a situation the Bundesbank will wish to tolerate for very long.

## IN NEW YORK

Aug 2	Close	Previous
1 month	1.0095-1.0090	1.0075-1.0070
3 months	1.0125-1.0120	1.0110-1.0105
6 months	1.0155-1.0150	1.0140-1.0135
12 months	1.0185-1.0180	1.0170-1.0165

## STERLING INDEX

Aug 2	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

## CURRENCY RATES

Aug 2	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

## CURRENCY MOVEMENTS

Aug 2	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

## OTHER CURRENCIES

Aug 2	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

## FT ACTUARIES WORLD INDICES

Aug 2	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

## NATIONAL AND REGIONAL MARKETS

Aug 2	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

## EUROPEAN STOCK INDEXES

Aug 2	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

## ASIAN STOCK INDEXES

Aug 2	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

## AFRICAN STOCK INDEXES

Aug 2	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

## OCEANIC STOCK INDEXES

Aug 2	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

## MIDDLE EASTERN STOCK INDEXES

Aug 2	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

## AMERICAN STOCK INDEXES

Aug 2	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

## ASIAN STOCK INDEXES

Aug 2	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

## AFRICAN STOCK INDEXES

Aug 2	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

## POUND SPOT - FORWARD AGAINST THE POUND

Aug 2	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

## DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Aug 2	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

## EXCHANGE CROSS RATES

Aug 2	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

## EURO-CURRENCY INTEREST RATES

Aug 2	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

## FT LONDON INTERBANK FIXING

Aug 2	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

## MONEY RATES

Aug 2	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

## LONDON MONEY RATES

Aug 2	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

## BANK OF ENGLAND TREASURY BILL TENDER

Aug 2	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

## BANK OF ENGLAND TREASURY BILL TENDER

Aug 2	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

## BANK OF ENGLAND TREASURY BILL TENDER

Aug 2	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

## BANK OF ENGLAND TREASURY BILL TENDER

Aug 2	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

## BANK OF ENGLAND TREASURY BILL TENDER

Aug 2	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

## BANK OF ENGLAND TREASURY BILL TENDER

Aug 2	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

## BANK OF ENGLAND TREASURY BILL TENDER

Aug 2	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

## BANK OF ENGLAND TREASURY BILL TENDER

Aug 2	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

## BANK OF ENGLAND TREASURY BILL TENDER

Aug 2	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

## LONDON RECENT ISSUES

Aug 2	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

## FIXED INTEREST STOCKS

Aug 2	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

## RIGHTS OFFERS

Aug 2	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

## WEEKLY CHANGE IN WORLD INTEREST RATES

Aug 2	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

## FINANCIAL TIMES STOCK INDICES

Aug 2	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

## LONDON SHARE SERVICE

Aug 2	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

## BRITISH FUNDS

Aug 2	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

## BRITISH FUNDS - Contd

Aug 2	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

## INT. BANK AND O'SEAS

Aug 2	Close	Previous
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00
100	100.00	100.00

## CORPORATION LOANS

Five to Fifteen Years									
1,809	Conversion 10pc 1996	99%	0.4	8.4	1534g	154m	1240		
2,000	10pc 1996	99%	0.4		1534g	154m			
2,400	10pc 1997	111%	0.4	17.6	221m	221m	1302		
3,100	10pc 1997	181%	0.5	15.7	212m	212g	1253		650T
6,000	10pc 1997	93%	0.5		212m	156p	1241		500T
630E	15pc 1997	126%	0.5	11.3	274g	270g	1269		1,000E
9,000	15pc 1997	96%	0.5	11.3	191m	191m	1287		1,000E
9,000	15pc 1997	96%	0.5		191m	194m	1331		



Share Prices are available on FT Cityline, call 0838 43 + four digit code. Calls charged at 34p/minute plus VAT (Excludes) at all other times. To obtain a free Share Code Booklet call 071-825-21

هَذَا مِنْ الْأَمَلِ



■ Latest Share Prices are available on FT Cityline, call 0836 43 + four digit code. Calls charged at 34p/minute cheap rate and 45p/minute at all other times. To obtain a free Share Code Booklet call 071-225-2123

MINES—Contd									
Symbol	Market Day, Inc.	Stock	Price	Week Change	Last Sale	Dividend Paid	Yield	High	Low
11500		Phoenix Mining S. I.	34	2.1				41	25
11501		Phelps Dodge Zinc	48	2.1				55	32
141		Phosphates Mining	56	2.7	5.5			59	28
142		Dani Resources	17	13.5	2.7			20	10
143		Phosphate Mining	61	12.5				65	35
144		Phosphate Mining	29	14.3				35	15
145		Phosphate Mining	31	14.3				35	15
146		Phosphate Mining	31	14.3				35	15
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324		Phosphate Mining	31	14.3				35	15

[illegible]

(1) or premiums (2-4) to the current pre-closing share price;  
The NAB lists various other charges, such as: conversion  
of shares into preferred shares;  
\* "Top Stack"  
\* Shares since reduced, passed or deferred  
\* Two-fives to non-residents on application  
Not officially UK listed; dealings permitted under r.  
354(4)(d)  
\* US\$; not listed on Stock Exchange and company  
is subjected to severe degree of reputation as listed security  
\* Not comparable  
\* Cover liability for  
\* Prices at time of suspension  
\* Not comparable  
\* Cover liability for  
\* Conversion of shares; not now ranking  
dividends or ranking only for restricted dividend.  
\* Not comparable  
\* Cover liability for  
\* Dividend at a future date.  
Not a valid  
\* New York, France, Fr. French Francs \$ Yield based  
assumption Treasury Bill rates unchanged until maturity  
\* Costs: a redemption yield, 1 Flat yield, 1 Marginal  
cost, 1 Flat yield, 1 Flat yield, 1 Flat yield, 1 Flat yield.  
\* Abnormalities: all ex dividend; no scrip issue; no rights; no  
all; all ex capital distribution.

[illegible]

2981	Bureau	38	Trust Houses	38
2982	Blue Circle	38	Trusts	38
2983	Blue Circle	38	Unilever	38
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1302	Alt. Invest. Sec.	270	3A
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This service is available to companies whose shares are registered in the United Kingdom for a fee of £1,150 a year for the security shown, subject to the Editor's discretion.

1955	2716	Deleations: Aminex Warrants (Mines)
1956	2717	Butler Cox (Electricals)
1957	2718	Doctus (Industrials)
1958	2719	Commerzbank (Banks)
1959	2720	Great American Bank (Americans)
1960	2721	Kelt Energy Sps Prt. (Oils)
1961	2722	Jacob (WR) (Foods)
1962	2723	Logitek (Electricals)
1963	2724	Mayfield (Industrials)
1964	2725	Merchant Manufactory Ests. (Properties)
1965	2726	Radio Clyde (Leisure)
1966	2727	Summer International (Newspapers)
1967	2728	Do. 7 1/2 Pct Prt. (Newspapers)
1968	2729	Tournesol Exploration (Oils)
1969	2730	Westpool Investments (Trust Finance Land)

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4:00 pm prices August 2

## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

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**NASDAQ NATIONAL MARKET**

Stock	Div.	P/E	52 Wk High	Low	Last	Change	Stock	Div.	P/E	52 Wk High	Low	Last	Change	Stock	Div.	P/E	52 Wk High	Low	Last	Change
Atlantic	0.20	24	105	98	102	+3	East	0.20	13	83	91	94	0	LOOS A	0.40	231	105	94	94	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos B	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos C	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos D	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos E	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos F	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos G	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos H	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos I	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos J	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos K	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos L	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos M	0.20	105	98	102	+3	0
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Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos T	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos U	0.20	105	98	102	+3	0
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Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos AC	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos AD	0.20	105	98	102	+3	0
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Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos AI	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos AJ	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos AK	0.20	105	98	102	+3	0
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Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos AM	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos AN	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos AO	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos AP	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos AQ	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos AR	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos AS	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos AT	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos AU	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos AV	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos AW	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos AX	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos AY	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos AZ	0.20	105	98	102	+3	0
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Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos BE	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos BF	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos BG	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos BH	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos BI	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos BJ	0.20	105	98	102	+3	0
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Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos BL	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos BM	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos BN	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos BO	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos BP	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos BQ	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos BR	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos BS	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos BT	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos BU	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos BV	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0.18	20	105	98	102	+3	Loos BW	0.20	105	98	102	+3	0
Aviation	0.18	20	105	98	102	+3	Gen Tech	0												

## 4:00 pm prices August 2

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**FINANCIAL TIMES**

## FT SURVEYS

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## MONDAY INTERVIEW

## The EC's very own visionary

Jacques Delors, president of the European Commission, speaks to David Buchan

Nothing frustrates a workaholic more than the summer wind-down of business in Europe. The frustration is all the greater when you are Jacques Delors, and you feel that the historic moment to become a world power may be slipping past the European Commission, as ministers turn in circles on political and monetary union and fail to rise properly to foreign policy challenges.

Not that such mundane concerns dim his ultimate vision for Europe. "When I look at the long term trend of EC development, it is fantastic," he said, settling back in his executive jet on a recent flight to Portugal. This is just what you would expect from a man who has become the most successful president of the European Commission, who set the single market for 340m people in train, who launched the drive to monetary union that in turn has led to a much wider negotiation on political union. The personal payoff for Mr Delors has been a steady rise in opinion polls in France, placing him ever better for a run at the Elysée in 1995.

The Commission president has a heavy summer's work ahead. After four or five days' rest in his Burgundy house, he says he will attack first the increasingly heated debate of immigration and then start reading himself into the history of central Europe, the better to see whether the EC should take in new members from that region. This fanatical believer in European self-improvement does not mind the way Arnold Schwarzenegger pumps iron.

Gone is the gloomy silence into which Mr Delors was plunged earlier this year by the virtual irrelevance of the EC during the Gulf war. Those events got the inter-governmental conference (IGC) on political union off to an argumentative start, especially concerning whether the EC should have a common defence policy. "I thought the very divisive question of defence would have stopped the rest (of the IGC work)," he says. "But this has not been the case."

But progress is maddeningly slow. The Twelve's negotiators on political union may meet weekly, some on economic and monetary union (EMU) fortnightly. But forward movement depends on ministers breaking the various deadlocks at their monthly meetings. And this is precisely what they don't do, Mr Delors says. He is particularly critical of finance ministers who he says are "fed up with Europe" and are threatening an informal transition to Euro. "If the transition is too long, there never will be a single money - that's

my bet." But foreign ministers also draw Mr Delors's ire. Using Milan Kundera's phrase, he complains of "their unbearable lightness of being" in failing for the past six months to embark on any serious negotiation of their many differences on political union.

If Mr Delors ends up appealing over the ministers' heads to their bosses, it will not be the first time. He can count on traditional backing from the leaders of the Benelux (one of which, Mr Delors laments, the Netherlands, would like to succeed him), and he has a personal rapport with Mr Helmut Kohl and Mr Felipe Gonzalez, but a deeply complicated relationship with Mr François Mitterrand.

Ties are more distant with the other five leaders, and governed by special factors in two cases. Greece is suspicious of the way the Commission has stepped in to "nanny" its economy. Mr Delors admires the way Mr John Major handles himself politically, but is aware that hopes of warmer relations with Downing Street depend on the vagaries of Britain's Euro-debate.

Oddly, as Mr Delors's international stature grows, so has his difficulty in getting the support of his 18 Commission colleagues on the more routine matters that come before the EC executive. Out of town for two or three days a week, he now no longer has the time to line up backers within "the college" of commissioners that others, notably the assiduous Sir Leon Brittan, have. Mr Delors complains colleagues never return the concessions he makes to them. Sometimes after a meeting with a fellow commissioner he says he feels "like smashing a couple of vases against the wall."

Would he cut back his international profile so as to devote more time to culling the Brussels machine? Clearly not. His big ambition is to see Europe taking on the new world role cast for it by the end of the cold war. Before 1988-89, he says, it was easy enough. "Europe was protected against the communist hordes by the American white knight and his nuclear umbrella. France played the flirt, Britain the disciplined one, Germany the discreet one. At that is gone. Europe est maintenant face à son destin."

It is high time for the EC to grow up, he says. "We are like a 18-year-old put at the door by Papa - we have got to pick up our suitcase, find a job, a place to live, a girlfriend and so on." If, on the other hand, Europe still behaves "as though it has a protector, or an insurance policy, then this will signal its absolute historical decline." Yugoslavia is important here,



'The long term trend is fantastic'

America, though mighty after its Gulf victory, has left Brussels to make all the running in mediation, and Mr Delors considers it the EC's collective "duty" to get as involved in finding peace in Yugoslavia as the US is in the Middle East. This world challenge is, to Mr Delors, "the fascinating characteristic" of today. Set against the EC's future potential, the separate national hang-ups of its members are just echoes of the past. Harping on such totems as "the nation state, the role of the Queen, la France universelle, 1789" is, he says, "ridiculous, when we are on the verge of an historic period. Those EC founding

## PERSONAL FILE

1925 Born in Paris.  
1945-52 Banque de Paris.  
1962-68 Head of social affairs, National Planning Commission.  
1974 Joined Socialist party.  
1976 Member of European Parliament.  
1981-84 Economics, finance and budget minister.  
1986 President of European Commission.

But it is industrial, rather than social, policy that agitates him these days. "Whatever some may say, I say long live Eurocrat!" he retorts to those who disparage attempts by Brussels to nurture world-beating industries. "One simply cannot have 90 per cent of European companies owned by Americans, Japanese and Swedes." He says he is not advocating pouring cash into companies, but an industrial policy that relies on "promotional standards", like that promulgated by Brussels for high definition television, on training and on R & D that encourages more co-operation by companies downstream, nearer the market-place. "These are the policies which he says he would prescribe to all sectors coming to Brussels for help. "Those who reject this are either super-rightwing ideologues or they have national aims," he says. For him, competitiveness rather than the competition policy is clearly the key word, and he would like it written firmly

into the new EC treaty. As it happens - Mr Delors insists he has never taken instructions from Paris - these views on industrial policy coincide with mainstream opinion in France. Mr Delors would like to finish his current term in Brussels at the end of 1992; indeed he is already reckoning that he will have to spend most of the second half of next year (with Britain holding the EC presidency) dealing with enlargement.

What then? He is unlikely to refuse a second offer to be prime minister of France. In 1983 Mr Mitterrand offered him the job, but Mr Delors said he would only take it if he could also continue to direct the Trésor (external monetary policy) - a condition that Mr Mitterrand balked at. If the Mitterrand offer does not come his way again, Mr Delors would not mind being asked to stay two more years in Brussels. Either way, he would keep his options open for a presidential bid in 1995.

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## Locked out of the White House



MICHAEL PROWSE on America

A President George Bush relaxes after another successful foreign trip. Democrats are sunk in depression. Regaining the White House in 1992 looks about as easy as climbing Mount Everest without ropes or oxygen.

Mr Bush, ridiculed in the 1988 campaign as the "man with a silver foot in his mouth", is one of the most popular presidents in recent history. His approval ratings are so daunting that only one Democrat, Mr Paul Tsongas, an almost unknown former senator from Massachusetts, has so far declared his candidacy. Meanwhile, Mr Richard Gephardt, the House majority leader and hitherto one of the Democrats' best hopes, has declared he will not run.

The Democrats' presidential cupboard, however, is not entirely bare. According to an NBC/Wall Street Journal poll, Governor Mario Cuomo of New York, Senator Albert Gore of Tennessee and the Rev Jesse Jackson are the most popular potential candidates among Democratic voters. Governor Cuomo, the first choice of nearly a quarter of Democrats, is a charismatic figure capable of mounting an effective challenge in 1992. But after a trying year struggling to curb New York's huge budget deficit he seems disinclined to run.

Mr Gore, young and telegenic, is hardly a heavyweight but has the advantage of being one of only a handful of leading congressional Democrats to vote in favour of military action in the Gulf. Mr Jackson, a powerful orator and seasoned campaigner, would galvanise a "rainbow coalition" of minorities. But being both black and left-wing, he has no hope of winning a presidential race.

Among dark horses, Senator Jay Rockefeller from West Virginia is attracting interest. The NBC poll indicates he is the preferred candidate of 11 per cent of Democrats, putting him only slightly behind Messrs Gore and Jackson. Born a multi-millionaire, Mr Rockefeller appears genuinely moved by the plight of the poorest Americans. He recently gained prominence by chairing two national commissions - on

health care reform and family policy.

The trouble is that polls suggest Mr Bush would comfortably defeat Mr Cuomo and trounce the lesser figures. The wimp of the 1988 campaign has become a fearsome warrior. Mr Bush's strongest card, of course, is his handling of the Gulf war. Unlike most Democrats, he correctly gambled that President Saddam Hussein was a bully who could be militarily defeated with little loss of American life. Even with Mr Saddam still in power and the region in disaster, the military victory tastes sweet to most Americans after the humiliation of Vietnam.

The president has played other foreign policy cards shrewdly. He was supremely fortunate to reach the Oval Office just as communism was collapsing as a political ideology. But rather than gloating he has supported President Mikhail Gorbachev thereby winning Soviet backing in other spheres, such as the Middle East, where an Arab-Israeli peace conference is now expected.

The Democratic party's position is not quite as weak as it appears. Unlike the British Labour party, it has not been spurred by the electorate for years. The Democrats have lost five of the past six presidential elections but their strength on Capitol Hill is undiminished. They enjoy a huge majority in the House of Representatives and a 57 to 43 advantage in the Senate. In last November's gubernatorial elections, the Republicans held on to California but the Democrats won four important governorships in the

populous states of Texas and Florida. More people say they intend to vote Democratic than Republican in next year's congressional elections.

The electorate thus still seems to support Democratic values and policies. The dilemma is that the party seems to have lost its key to the White House. Conventional wisdom holds that the best route to executive power is to focus attention more firmly on domestic problems. It was ironic that while Mr Bush was lecturing Ukrainians on freedom last week, the Washington Post was lecturing the president about the appalling social problems in his own capital city. It drew attention to 14 year-old children recruited as murderers by drug-dealers because they face only lenient sentences as juveniles. Polls show that voters care more about domestic than foreign policy and that many disapprove of Mr Bush's handling of social issues.

Merely drawing attention to social problems, however, will achieve little. The Democrats must also demonstrate competence in solving problems. Thanks to Mr Rockefeller, they have begun to see the initiative in health care. But in most other areas they remain mute or confused. Mr Bush is taking the running on education policy by advocating greater parental choice and national tests to raise standards. And he has put Democrats on the defensive over civil rights by accusing them of favouring crude employment quotas for minorities.

But even if Democrats get their domestic act together, the White House remains a dim prospect. The NBC poll suggests 60 per cent of voters think control of Congress and the White House should be split between the parties. The Democrats already enjoy dominance in Congress and state government, which is seen as the natural home for domestic policy. To seize the White House they need a candidate who can outshine President Bush as a foreign policy star and commander-in-chief. That will scarcely be easy given the president's recent record.

## IVORY &amp; SIME ATLAS FUND

Société d'investissement à capital variable  
Registered office: 13, rue Goethe  
L-1637 Luxembourg  
R.C. Luxembourg B-27.339

It is proposed to reorganise the activities of Ivory & Sime Atlas Fund (the "Atlas Fund") and to transfer the duties of promoting, managing and advising the Atlas Fund to Ivory & Sime Luxembourg S.A. a company listed on the London Stock Exchange, and to several other trust group companies.

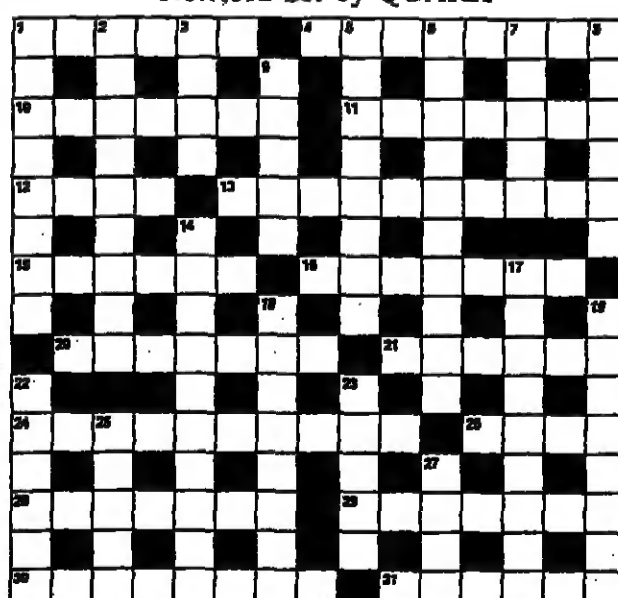
The change of ownership of Ivory & Sime Luxembourg S.A. (to be renamed Ivory & Sime Luxembourg S.A.) the change of Investment Adviser and the Atlas Fund United Kingdom Representative Agent to Ivory Fund Managers Limited and the change of Share Distributor to Ivory Fund Managers (Germany) Limited are conditional upon the shareholders of the Atlas Fund voting in favour of the resolutions submitted for their approval at an Extraordinary General Meeting to be held at the registered office of the Atlas Fund on 8th September, 1991.

Your Board are satisfied that the Ivory & Sime Trust Group have sufficient depth of expertise to professionally promote, manage and advise the Atlas Fund and recommend that you vote in favour of the resolutions submitted for your approval. Further information on the proposed reorganisation of the Atlas Fund may be obtained at the registered office.

By order of the Board.

## CROSSWORD

No.7,612 Set by QUARK



## ACROSS

- 1 Ammo is developed in plant (9)
- 4 Society dish to make a splash (9)
- 10 A disc jockey runs unexpected charges (7)
- 11 Takes in form of protection in backing house (7)
- 12 Standard introductions to national or regional meetings (4)
- 13 Instrument heard on steam radio (10)
- 15 The black staff's explosive! (9)
- 16 One club gathered in church room partitioned off (7)
- 20 One playing rugby in support of county division (7)
- 21 Got the pip (in a state of indignation) (6)
- 24 Bad-tempered man, crude (no mug), to be reformed (10)
- 26 Herb's a wise man (4)
- 28 Advertise musical instrument (7)
- 29 British title cracks likely to collapse (7)
- 30 Firm to finish up with top-class band (5)
- 31 Alcoholic mood? (5)

## DOWN

- 1 Parsimony of girl in a mud-die (5)
- 2 Officer's mood affected the steward (9)
- 3 Brisk offer when one goes out (4)
- 5 Computer info? Torn it up somehow (5)
- 6 How to produce something shortly (10)
- 7 Instrument we hear that's often underground (5)
- 8 Summary about the birds coming up (6)
- 9 Flower festival doesn't start (5)
- 14 Display knitted article for competitive rider (10)
- 17 Former educationist's university (9)
- 18 Bring the changes in to cheer things up (6)
- 19 The supporter's a sticker (8)
- 22 Mower for an old-timer? (5)
- 23 Pressure group in the waiting-room (5)
- 25 One will stand these drinks in a circle (5)
- 27 Imperfect speech in town hall is penned (4)

The solution to last Saturday's prize puzzle will be published with names of winners on Saturday August 17.

## Bingham and the BCCI affair

The public rightly expects that any inquiry into a national scandal or social disaster should reveal the true nature and extent of the calamity, unmask the guilty and indicate what needs to be done to avoid a similar occurrence.

The independent inquiry into the supervision of the Bank of Credit and Commerce International, to be headed by Lord Justice Bingham and set up jointly by the chancellor and the Governor of the Bank of England, has from the outset aroused public anxiety. The anxieties focus on the inquiry's lack of powers to summon witnesses and the decision to conduct proceedings behind closed doors. Much of the media comment on these issues misunderstands the role and function of an independent inquiry.

Every event which prompts a public inquiry has its own peculiar features. No two events dictate the same formula for the conduct of the inquiry. Each inquiring body likes to adopt its own procedure to meet the circumstances of the event under inquiry and the terms of reference.

A non-statutory body of inquiry, such as Lord Justice Bingham's, provides greater flexibility in procedure. Whereas Lord Justice Woolf, in his inquiry into the prison disturbances of April 1990, witnessed over 25 days by the television-viewing public and read about at length in newspapers, found no difficulty in conducting his inquiry in full view of the public, the same cannot be



JUSTINIAN

said for other forms of inquiry. Lord Justice Bingham (then Mr Thomas Bingham QC) in 1977-78 investigated in private the supply of petroleum products to Rhodesia in breach of United Nations sanctions; his published report concluded that UK oil companies knowingly violated the legal sanctions and that government officials were aware of such violations.

While inquiries vary widely in their procedures, there are two immutable principles. The inquiry must be thorough if it is to perform the task of revealing what precisely happened and in assessing any attribution of blame. At the same time, the inquiry must be unquestionably fair to all those who may become the subject of criticism in the final report.

Thoroughness demands that all witnesses and documentary evidence relevant to the terms of reference should be available to the inquirer. The existence of a power to subpoena will ordinarily ensure that. But if the witnesses are abroad and

the documentation is in the hands of foreigners, subpoena powers will prove fruitless. Lord Justice Bingham has not been given any such powers, though this is not regarded as a significant omission. If he were to conclude that such powers were essential no doubt the chancellor could resort to statutory measures. That might involve resorting to the Tribunals of Inquiry (Evidence) Act 1971, which clothes tribunals with all the powers of the High Court.

Thoroughness may not always be compatible with fairness. The former might call for oral examination of BCCI officials. Even if they are available in the UK to give evidence or be willing to come voluntarily in front of Lord Justice Bingham, they might do so only if any alleged criminality was not going to be exposed to public view.

One of the consistent obstacles to public inquiries which indicate the commission of serious criminal offences is the possibility that a prosecution might have to follow the conclusion of the inquiry. Potential defendants will always be safeguarded by a withholding of the inquiry report until after any criminal proceedings have run their course. This involves denying to the public full details of the events under inquiry, as happened with the Fayed brothers and Harrods store.

If it is in the public interest to have a scandal or disaster expeditiously investigated followed by full public disclosure

of the findings, then there is a strong argument, at the time of establishing the inquiry, in favour of foregoing any criminal process. No one in government has yet been so bold as to attempt to limit the inquiry to a trial to potential witnesses in public inquiries. But it is a topic ripe for consideration.

The greatest anxiety being expressed publicly regarding the BCCI inquiry is over the proposed direction of Lord Justice Bingham that proceedings be held in private. No doubt, considerations of revealed criminality and confidentiality of transactions within banking law and practices militate against an open inquiry.

The decision to hold an inquiry in public or in private is frequently left to the inquiring body to determine. What can be safely assumed in this case is that Lord Justice Bingham himself concurred with the view that his inquiry would best be conducted in private. Had he thought otherwise he would have insisted on holding the inquiry in public or have declined to accept the invitation in the first place. After all, he has been through a similar experience in the Rhodesia inquiry and doubtless knows all the wrinkles of investigating such tricky commercial and banking practices.

In any event, the government should, for its part, disclose more fully its reasons for preferring the inquiry to be held in camera.

Louis Blom-Cooper QC

## THE MALAYSIA CAPITAL FUND LIMITED

International Depositary Receipts  
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Notice is hereby given to the unit holders that the Annual General Meeting of The Malaysia Capital Fund Limited shall be held at the registered office of the Company at 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62, 63, 64, 65, 66, 67, 68, 69, 70, 71, 72, 73, 74, 75, 76, 77, 78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 89, 90, 91, 92, 93, 94, 95, 96, 97, 98, 99, 100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299, 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314, 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329, 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344, 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359, 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434, 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449, 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659, 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674, 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689, 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700, 701, 702, 703, 704, 705, 706, 707, 708, 709, 710, 711, 712, 713, 714, 715, 716, 717, 718, 719, 720, 721, 722, 723, 724, 725, 726, 727, 728, 729, 730, 731, 732, 733, 734, 735, 736, 737, 738, 739, 740, 741, 742, 743, 744, 745, 746, 747, 748, 749, 750, 751, 752, 753, 754, 755, 756, 757, 758, 759, 760, 761, 762, 763, 764, 765, 766, 767, 768, 769, 770, 771, 772, 773, 774, 775, 776, 777, 778, 779, 780, 781, 782, 783, 784, 785, 786, 787, 788, 789, 790, 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806, 807, 808, 809, 810, 811, 812, 813, 814, 815, 816, 817, 818, 819, 820, 821, 822, 823, 824, 825, 826, 827, 828, 829, 830, 831, 832, 833, 834, 835, 836, 837, 838, 839, 840, 841, 842, 843, 844, 845, 846, 847, 848, 849, 850, 851, 852, 853, 854, 855, 856, 857, 858, 859, 860, 861, 862, 863, 864, 865, 866, 867, 868, 869, 870, 871, 872, 873, 874, 875, 876, 877, 878, 879, 880, 881, 882, 883, 884, 885, 886, 887, 888, 889, 890, 891, 892, 893, 894, 895, 896, 897, 898, 899, 900, 901, 902, 903, 904, 905, 906, 907, 908, 909, 910, 911, 912, 913, 914, 915, 916, 917, 918, 919, 920, 921, 922, 923, 924, 925, 926, 927, 928, 929, 930, 931, 932, 933, 934, 935, 936, 937, 938, 939, 940, 941, 942, 943, 944, 945, 946, 947, 948, 949, 950, 951, 952, 953, 954, 955, 956, 957, 958, 959, 960, 961, 962, 963, 964, 965, 966, 967, 968, 969, 970,